

THINK • STIMULATE • BRIDGE

2024 ANNUAL REPORT

2024 ANNUAL REPORT



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INTRODUCTION

In 2024, the Policy Center for the New South (PCNS) celebrated its tenth anniversary—a milestone that offered an opportunity for reflection on past achievements and a vision for the work ahead.

After a decade of thoughtful and persistent effort, the PCNS community stands resolute in its commitment to deepening both its collective and institutional understanding of critical development challenges and international relations. Our goal is to broaden our impact in service of the common good and actively contribute to shaping public policies for Morocco, Africa, and the Global South.

Throughout 2024, PCNS remained focused on key themes shaping Morocco's strategic priorities, including Atlantic cooperation, global governance, African integration, the reform of international financial architecture, peace and security on the continent, climate transition, and the strengthening of Morocco's international strategic partnerships in a pivotal electoral year. These partnerships extended across Brazil, South Korea, the United States, France, India, Japan, Mexico, the United Kingdom, the European Union, and beyond.

In Morocco's immediate surroundings, PCNS actively contributed to a collective reflection on establishing and institutionalizing a framework for development, security, and solidarity in the Sahel-Atlantic region. This effort aligned with three Royal initiatives: opening access to coastal infrastructure along Morocco's Atlantic coast for landlocked Sahel countries, advancing the African Atlantic gas pipeline project, and supporting the Atlantic African states process. To deepen this engagement, PCNS launched a

series of conferences aimed at fostering both an epistemic and practical community dedicated to analyzing and enhancing cooperation among the nations and societies bordering the Atlantic Ocean.

PCNS also deepened its exploration of the expanded Atlantic and the New South as key spaces for affirmation, cooperation, and coordination amid major global reconfigurations and the recent crises that have shaped them.

Climate change remained central to our work at multiple levels. We closely monitored multilateral discussions, complementing them with in-depth analyses on the connections between climate change, conflict, and migration, as well as the complexities of carbon pricing. Building on this foundation, PCNS fostered dialogue platforms with institutional partners to examine how the green transition intersects with the resurgence of industrial policy, particularly in advanced economies. The impact of this intersection on developing economies is significant and demands careful consideration.

PCNS also continued its in-depth analysis of Morocco's economy and society. Our examination of industrial sector development and Morocco's integration into global value chains was complemented by research on human capital challenges, labor market dynamics, and the effectiveness of education policies and training programs. In addition, PCNS dedicated time and resources to advancing the social protection agenda, which is vital for strengthening the Moroccan social contract—one that is based on consent to taxation, funding public services, and fostering national solidarity, among other objectives.

The efforts invested in these areas of engagement resulted in an expansion of PCNS’s partner network, deepened institutional cooperation, and the renewed mobilization of a growing network strengthened through shared discussions, collaborative production, and analytical reflection.

PCNS’s analytical output continued to expand. The number of publications (including books, reports, Policy Papers, Policy Briefs, etc.) grew from 131 in 2023 to 145 in 2024, largely due to the inclusion of new contributors and an increased focus on developments in Latin America, geo-economic fragmentation, and global governance.

Our annual events also saw improvements in quality. The Africa Economic Symposium (AES) held its 2nd edition, focusing on innovative financing for African economies—a critical theme that PCNS intends to continue leading. The 8th edition of the Africa Peace and Security Annual Conference (APSACO) brought together some of the continent’s most renowned institutions, as well as former heads of government from Sahel-Atlantic nations. The Atlantic Dialogues (AD) made a grand return to Rabat, by the ocean that inspired their name, at the premises of our center. This year’s event was carefully managed to foster high-quality discussions and reflections, placing emphasis on valuable, thought-provoking dialogue.

In 2024, we also made a strategic decision to prioritize youth. A dedicated unit was established within our team to consolidate all the programs PCNS offers for young people—from the Atlantic Dialogues Emerging Leaders (ADEL) program to internships, volunteer opportunities in organizing our main conferences, and the Junior Professional Program (JPP), which provides job opportunities tailored to recent graduates. We also focused more on collaborating with youth associations and organizations committed to development, leadership, public policy, and international relations.

Additionally, we refreshed our multimedia offerings and strengthened our online presence, particularly on social media. We experimented with new formats, leading to a significant increase in our audience. Our website attracted nearly 2.5 million unique visitors, more than double the number from 2023, when we first surpassed the million mark.

Building on this experience, we are eager to carry this momentum into 2025. Our teams are dedicated to ensuring that PCNS continues to play a meaningful role alongside Moroccan stakeholders, proudly represent Morocco on the international stage, and amplify Africa’s voice in an increasingly complex global environment.

KARIM EL AYNAOUI
Executive President

IN BRIEF

The Policy Center for the New South is a Moroccan think tank established in 2014, dedicated to enhancing public policies—economic, environmental, international, and social—that impact Morocco and Africa as integral components of the Global South. Committed to serving as a public good, the think tank was recognized by Moroccan authorities in 2021 as a Public Utility Association. Today, it comprises a robust epistemic community of **118 professionals**, including **43 Senior Fellows** who are distinguished experts from five continents. PCNS champions the concept of a "New South"—an open, responsible, and

enterprising South that shapes its own narratives and mental maps across the Mediterranean and South Atlantic basins while fostering confident engagement with the rest of the world. The think tank seeks to promote inclusive and effective public policies in Africa, amplifying the voices of Southern experts as they navigate transitions and respond to the geopolitical shifts shaping contemporary international relations. This approach, grounded in dialogue and partnerships, aims to nurture African expertise and excellence, equipping them to diagnose and address the continent's challenges.



THE POLICY CENTER FOR THE NEW SOUTH

A Public Good for the New South

To achieve its mission, PCNS mobilizes researchers, disseminates their work, and leverages a network of esteemed partners from across the globe. It hosts a series of high-level meetings and events throughout the year, including its flagship annual international conferences: The Atlantic Dialogues (AD), The African Peace and Security Annual Conference (APSACO), and The African Economic Symposium (AES).

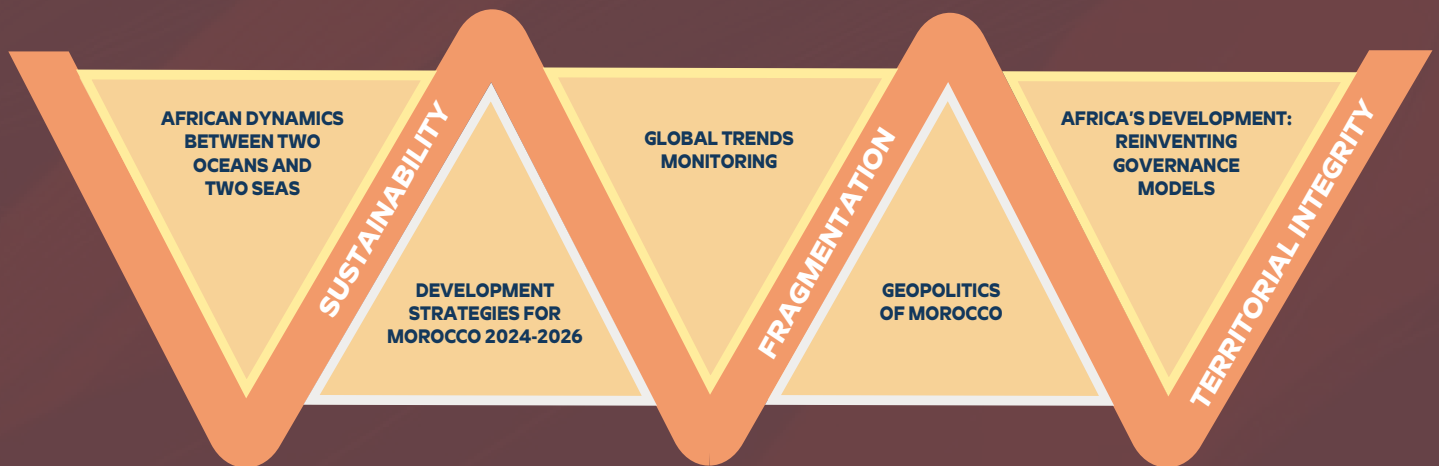
Additionally, PCNS fosters a dynamic community of young leaders through the Atlantic Dialogues Emerging Leaders (ADEL) program. This platform supports collaboration and networking among the next generation of decision-makers and entrepreneurs, currently bringing together over 450 members. Through these initiatives, PCNS actively contributes to intergenerational dialogue and the development of tomorrow's leaders.

RESEARCH PROGRAM

Building on its established expertise at national and international levels, PCNS is enhancing the impact of its research activities with the launch of its 2024-2026 triennial program.

This program integrates the center's core strengths in international relations, geopolitics, economics, and public policy, with a focus on key strategic regions that align with its identity—from Morocco and Africa to the broader Global South.

Structured around five research areas, the program remains flexible, ensuring the agility of our research framework to address major trends and transformative phenomena in a constantly evolving world.



7

Development Strategies for Morocco 2024-2026

This program analyzes Morocco's development strategies, focusing on macroeconomic policies, sectoral growth, global partnerships, and social policies. It addresses financial stability, innovation, labor dynamics, and environmental challenges, with an emphasis on sustainable growth, human capital, and local governance.

2

Geopolitics of Morocco

This program examines Morocco's evolving role as a regional power, examining its Euro-Mediterranean relations, Maghreb and Arab-Muslim policies, and its new African strategy aimed at addressing socio-economic and security challenges. It also explores Morocco's Atlantic policy, its positioning in global geopolitics, and the impact of Sino-American rivalry.

3

Models Africa's Development: Reinventing governance

This program focuses on Africa's economic growth and governance, emphasizing the reforms needed to foster innovation, inclusion, and sustainability. It covers macroeconomic stability, human capital, social inclusion, and sustainable resource management, with a focus on key sectors such as agriculture and ICT. Additionally, it addresses the intersection of security and development and Africa's integration through the African Continental Free Trade Area (AfCFTA).

4

African Dynamics Between two Oceans and two Seas

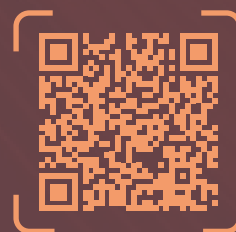
This program analyzes Africa's evolving geopolitical and geo-economic landscape, focusing on its ties with the Mediterranean and Atlantic regions. It explores strategic repositioning, partnership diversification, and key initiatives, emphasizing the role of Regional Economic Communities (RECs) and the African Union (AU) in fostering economic cooperation. The program also addresses critical challenges, such as inflation, energy dependency, and security, with a focus on sustainable growth and global integration.

5

Global Trends Monitoring

In an increasingly interconnected world, monitoring global megatrends is crucial as technological, geopolitical, and environmental shifts reshape societies and economies. This program identifies and analyzes these trends using key metrics and tools, equipping policymakers with insights to adapt, forge strategic partnerships, and address global challenges in pursuit of sustainable development.

For more information,
scan the QR code



IN NUMBERS

2.4M

Unique Website Visits

64

Researchers

including

43

Senior Fellows

223

Publications & Opinions

178

Videos Productions

57

Podcasts

70

Partners

140

Events

62

Participations to International Conferences

4K

Press Mentions

84,5K

Social Media Followers

66

Newsletters

14K

Newsletter Community

Number of Publications

223 ANALYTICAL PRODUCTIONS

Aligned with its research priorities and responsive to current events, PCNS disseminates its work through various formats tailored to each subject. These include Research Papers, Policy Briefs, Policy Papers, and blog posts presented as op-eds or opinion pieces, alongside academic journal articles, books, and reports. The Center also leverages audiovisual and digital media—such as video series and podcasts—to stimulate public debate. Notably, series like 'Africafé and Mardi du PCNS reflect its commitment to producing accessible and impactful content for a broad audience.

In 2024, PCNS contributed to intellectual discourse by publishing a total of **223 analytical productions**, including **145 research publications** and **78 opinion** pieces, reaffirming its dedication to knowledge dissemination and critical analysis.

18

Books & Reports

80

Policy Briefs

25

Policy Papers

09

Research Papers

13

Papers in Academic Journals

78

Opinions



THINK

Publications	16
Opinions	33
Books	37

PUBLICATIONS

RESEARCH PROGRAMS

1. DEVELOPMENT STRATEGIES FOR MOROCCO 2024-2026
2. GEOPOLITICS OF MOROCCO
3. AFRICA'S DEVELOPMENT: REINVENTING GOVERNANCE MODELS
4. AFRICAN DYNAMICS BETWEEN TWO OCEANS AND TWO SEAS
5. GLOBAL TRENDS MONITORING

The research program of PCNS for the 2024-2026 period is an ambitious initiative that combines academic expertise with strategic pragmatism. It aims to address contemporary challenges from a global perspective while remaining firmly grounded in the realities of the "New South"—not only as a subject of study but also as an active participant in global dynamics.

Structured around four main areas, the program balances economics and international relations in all their dimensions. Publications by PCNS senior fellows within this framework reflect their commitment to supporting ongoing transitions at the national, regional,

and continental levels, while also tackling global issues in international relations and the world economy within a rapidly shifting global landscape.

Beyond research, the program's strategic and academic approach seeks to equip African and Southern nations with the tools necessary to play a central role in international affairs. By positioning the South as a proactive actor in global governance, PCNS fosters a deeper understanding and more effective management of global challenges. This vision—centered on equity and cooperation—is reflected in the center's major publications throughout 2024.

INTRODUCTION

The year 2024 was defined by profound shifts in global geopolitics, reflecting the ongoing reconfiguration of power dynamics and the complexities of an increasingly multipolar world. From shifting alliances and the intensification of regional conflicts to the evolution of global economic systems, the year highlighted both the vulnerabilities and opportunities of an interconnected world. Transnational challenges—climate change, food insecurity, and migration—further underscored the urgency of innovative approaches to governance and international cooperation. These developments revealed the intricate interplay between emerging and established powers, as well as the persistent fragilities within global governance structures.

Against this backdrop, experts at PCNS actively engaged with these dynamics, providing in-depth analyses and insights to navigate the complexities of this evolving order. For the International Relations Department, 2024 also marked the launch of its ambitious 2024–2026 research program. Building on a decade of nationally and internationally recognized expertise, PCNS reaffirms its role as a thought leader in addressing global and regional challenges. Through this renewed program, the center aims to deliver fact-based, policy-oriented research while fostering innovative thinking on strategic priorities, demonstrating adaptability in an era of rapid global transformation.

In 2024, the department's work spanned diverse and critical areas, from assessing Africa's growing agency in regional and global frameworks to analyzing key geopolitical trends and challenges shaping the international system. Through a rigorous and inclusive approach to research and strategic monitoring, PCNS reaffirms its commitment to fostering innovative thought leadership and actionable insights that address the pressing issues defining our era.

7

DEVELOPMENT STRATEGIES FOR MOROCCO 2024-2026

Morocco's development strategies for 2024-2026 were a major focus of PCNS's publications this year. Adopting a holistic approach, the studies explored macroeconomic, sectoral, and social policies, along with environmental and territorial challenges, in a landscape shaped by profound transformations and emerging opportunities. This research highlights the strategic levers needed to strengthen economic resilience, foster inclusive growth, and address the challenges of sustainable development.

Structural Transformation and Industrial Policies

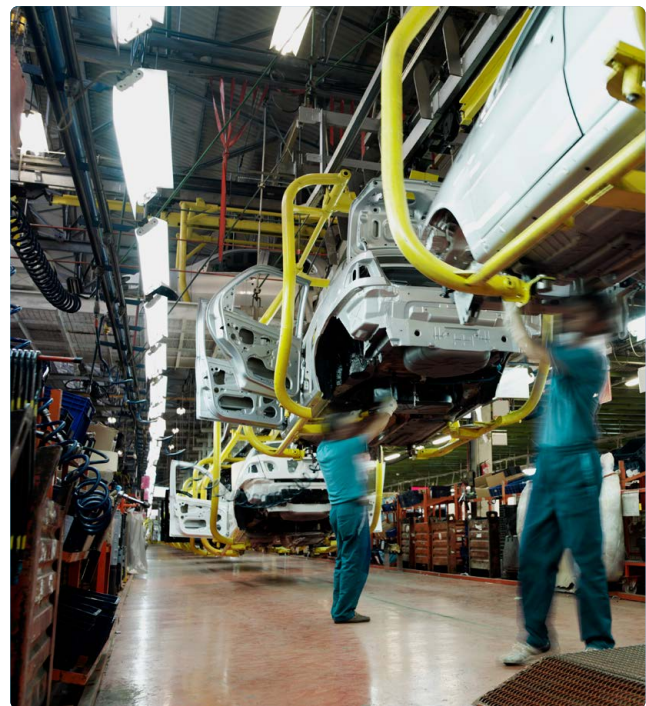
The structural transformation of Morocco's economy was a central theme this year. In their paper, "**Structural Transformation in Morocco: An Early Tertiarization**," **Zakaria Elouaourti** and **Aomar Ibourk** examine the premature tertiarization that has characterized Morocco's economy since the 1970s. Their analysis highlights a gradual decline in agricultural employment in favor of the service sector, without a corresponding expansion of industrial development.

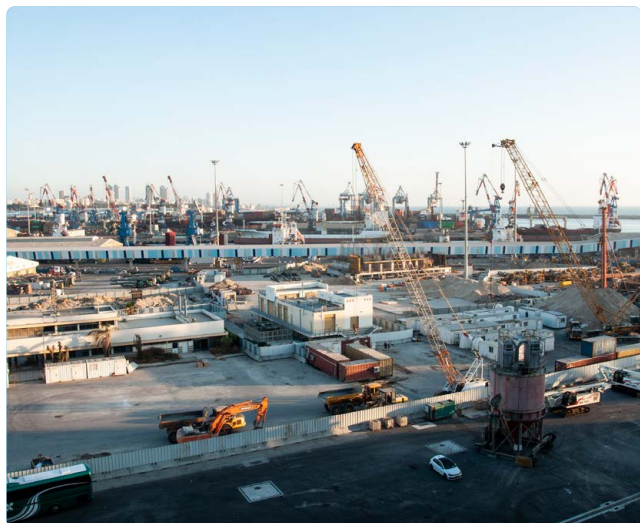
Between 1990 and 2000, the tertiary sector experienced a remarkable increase in upstream (+167%) and downstream (+68%) economic linkages, while the primary and secondary sectors saw their interconnections weaken. These shifts pose significant challenges for achieving balanced and sustainable development.

From a complementary perspective, **Rim Berahab**, in her paper "**Transforming Economies: How Is the Green Transition Shaping Trade and Industrial Policies? A Focus on Morocco**," explores the ecological transition as a key driver for industrial transformation. She emphasizes the importance of policies that align with

environmental objectives while integrating innovation and competitiveness. The paper also analyzes the European Union's Carbon Border Adjustment Mechanism (CBAM) as a case study, illustrating how trade policies can promote decarbonization and align international trade practices with environmental goals.

In the study "**The Automotive Sector in Morocco: An Input-Output Structural Decomposition Analysis**," authors **Ilham Najib** and **Eduardo Amaral Haddad** examine the significant contribution of the automotive sector to the Moroccan economy. From 2014 to 2019, this sector experienced a 70% growth in value added, significantly surpassing the national average of 15%. However, the authors note a heavy reliance on imported inputs, highlighting the need to strengthen local capacities to enhance the resilience of this strategic sector.





Sector Dynamics and Sovereignty Issues

Strategic sectors play a crucial role in Morocco's pursuit of sovereignty and economic resilience. The pharmaceutical industry, in particular, exemplifies this challenge. In his paper "**La filière pharmaceutique industrielle du Maroc est-elle prête à relever le défi de la souveraineté sanitaire du royaume?**," **Henri-Louis Védie** highlights the remarkable growth of this sector, which recorded a 50% increase in sales by 2023. Serving as a pillar of health sovereignty, this sector primarily focuses on the production of affordable generics, thereby reducing dependence on imports and reinforcing the country's medical safety. However, Védie emphasizes the urgent need to diversify the pharmaceutical offerings and strengthen local production capacities to better cope with international crises, such as those exposed by the COVID-19 pandemic and recent geopolitical tensions.

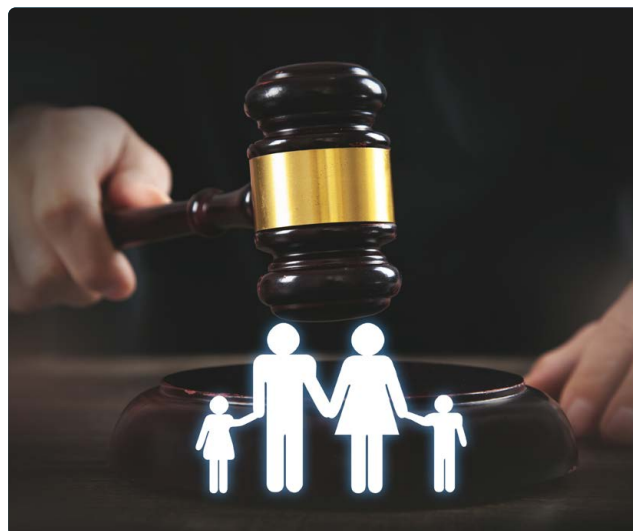
In a broader analysis of territorial dynamics, **Elhoussaine Wahyana** and **Eduardo Amaral Haddad**, in their study "**From Global to Local: Downscaling TiVA Indicators for Morocco Using an Interregional Input-Output Model**," explore value chains at both the national and regional levels. Their research reveals significant disparities between Moroccan regions in terms of contributions to national value added. These disparities highlight

the need for targeted territorial policies to reduce regional inequalities and foster more balanced economic integration. By identifying the economic interconnections between regions and their exchanges with international partners, this study opens promising avenues for optimizing national and international value chains and stimulating more inclusive development.

These analyses converge to underscore the importance of a strategic approach that combines innovation, diversification, and regional integration. To enhance its economic sovereignty, Morocco must not only support its strategic sectors but also ensure better coordination among regions and economic players, while adapting to the demands of an ever-changing global environment.

Social Policies and Economic Inclusion

This year's research also underscored the importance of social policies in fostering inclusive development. In their paper "**Inclusive Education and School Dropout of Special Needs Students in Morocco: A Spatial Analysis**," **Aomar Ibourk** and **Soukaina Raoui** investigate the factors contributing to school exclusion among children with special needs. Their cartographic analysis identifies critical school dropout zones, emphasizing the need for a more equitable distribution of educational resources to ensure inclusion.



Simultaneously, the report "**Le code de la famille marocain (Moudawana) : réalités et perspectives de réformes,**" by **Nouzha Chekrouni** and **Abdessalam Saad Jaldi**, highlights the current limitations of the Family Code. The authors advocate for a comprehensive overhaul to adapt to contemporary social transformations, reinforcing gender equality and modernizing the legal provisions governing family relations.

Additionally, the study "**The Recent Evolution of Fertility in Morocco: Change in Continuity,**" by **Aziz Ajbilou** and **Karim El Aynaoui**, examines changes in reproductive behavior influenced by women's education and social norms. Since 2010, fertility rates in Morocco have stagnated, with a slight increase observed in urban areas, rising from 1.8 to 2.2 children per woman between 2010 and 2019, while rural areas reached 2.7 children per woman in 2019. These trends underscore the need for coherent policies that align with the aspirations of Moroccan households.

The Job Market and Vocational Training

The Moroccan labor market has also been the subject of in-depth analysis. In their paper "**Politiques actives du marché du travail au Maroc : bilan des programmes phares, défis et pistes d'amélioration,**" **Aomar Ibourk** and **Tayeb Ghazi** evaluate the initiatives implemented by ANAPEC to improve labor market intermediation. They emphasize the importance of modernizing public schemes to offer more personalized services and effectively leveraging digital technologies to meet the evolving needs of jobseekers.

Additionally, the report "**De la classe à la carrière : Le rôle stratégique de la formation professionnelle au Maroc,**" written by **Aomar Ibourk** and **Tayeb Ghazi**, highlights the significant progress made in vocational training, such as the expansion of training provisions and initiatives like the Cités des Métiers et des Compétences. However, the authors also address persistent challenges, including the alignment of skills with market demands and unequal access to training

opportunities. They advocate for stronger public-private partnerships (PPPs), modernized infrastructures, and improved governance to foster sustainable and inclusive professional integration.



Economic Impacts of the Al-Haouz Earthquake and Reconstruction Strategies

PCNS has focused on analyzing the economic impact of the Al-Haouz earthquake, particularly through the paper "**Assessing the Economic Impacts of Al-Haouz Earthquake: Damages and Recovery Strategy,**" by **Abdelaziz Ait Ali** and his co-authors. This study assesses the economic losses resulting from the earthquake, which occurred on September 8, 2023, estimating the total losses at approximately 0.24% of the national GDP.

The analysis includes a detailed examination of the five-year reconstruction plan, projected to account for approximately 8.5% of GDP. While the study indicates that the overall impact on national economic growth is expected to be limited, it highlights that the gross regional product (GRP) of the affected provinces will experience significant fluctuations. These variations will depend on whether the funds allocated for reconstruction represent new capital inflows or simply involve reallocating existing investments across different regions.

2 GEOPOLITICS OF MOROCCO



Morocco's Strategic Positioning in a Changing Global Landscape

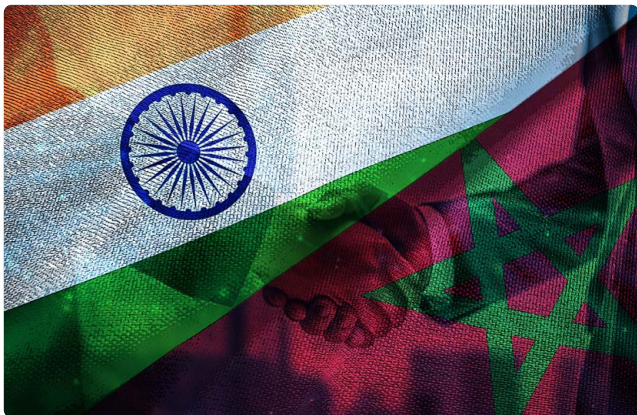
The last decade of Moroccan foreign policy has ushered in a period of strong geopolitical assertiveness, positioning Morocco at the crossroads of North-South and South-South cooperation, thanks to its strategic location and proactive diplomacy. However, Morocco's decisive foreign policy approach faces numerous challenges, particularly in its relations with Mediterranean partners, with Europe playing a central role in this diplomatic equation.

Senior Fellow **Rachid El Houdaigui** addresses the increasingly complex dynamics of Morocco-European relations in his policy brief titled **"The New Euro-Mediterranean Context: What Direction for the Morocco-European Union Partnership?"** He questions the role and effectiveness of the European Neighborhood Policy (ENP) amid heightened risks in the Mediterranean. The brief emphasizes the necessity of developing a new model for political and economic partnership with Europe to rebalance interdependence and expectations, given Morocco's crucial role in managing migration flows and facilitating energy and trade cooperation.

Beyond its Western partnerships, Morocco is deeply engaged in South-South cooperation with African nations. The Royal Atlantic Initiative for the Sahel is a pivotal vector of this cooperation, extensively discussed by Senior Fellow **Rida Lyammouri** and researcher Amine Ghoulidi in their policy brief **"Morocco's Atlantic Initiative: A Catalyst for Sahel-Saharan Integration"**. This brief underscores the geoeconomic significance of Morocco's infrastructure development and its transformative potential for Sahel countries. The initiative aims to enhance access for Sahel States to the Atlantic Ocean through Moroccan ports, thereby promoting regional integration and continental economic development through essential infrastructure improvements.



Accordingly, Morocco's foreign policy focuses on balancing relationships with traditional partners while seeking new alliances with other countries, notably within the BRICS. This aspect of Morocco-BRICS cooperation was explored by Senior International Relations Specialist **Abdessalam Saad Jaldi** and **Mariam Ait Merri** in the policy paper "**Morocco-India Partnership: Field of Strength to be Explored**," which examines the phases of the Morocco-Indian relationship. The paper outlines the historical evolution of diplomatic relations between the two countries, beginning with a period of formal and limited engagement, progressing to advanced interactions and exchanges, and culminating in the current status of a strategic partnership. The authors also assess Indian-Moroccan relations by examining existing strengths and potential challenges that may affect the partnership's trajectory. Finally, recommendations are provided to enhance and consolidate long-term cooperation in economic, security and cultural domains.



Senior Fellow **Mohammed Loulichki**, in his policy brief "**Expropriation, Immunities and Politics: Another Episode in the Tension Between Algiers and Rabat**," reintroduces one of the most intricate aspects of Morocco's foreign policy: its diplomatic relations with Algeria. The author discusses the implications of Morocco's recently published draft decree announcing the expropriation of three Algeria-owned properties in Rabat. The brief justifies that Morocco's planned expropriation is non-discriminatory and consistent with international law, noting that the politicization of the issue stems from the already strained relations between Morocco and Algeria.

3

AFRICA'S DEVELOPMENT: REINVENTING GOVERNANCE MODELS

PCNS places African development strategies at the core of its work, emphasizing innovative solutions to strengthen economic emergence and modernize governance. In a global context marked by multiple crises, Africa stands at a crucial turning point. Despite the progress made over the last two decades, significant challenges such as climate change, structural inequalities, and resource depletion threaten the gains achieved. These analyses underscore the reforms needed to transform these challenges into opportunities for inclusive and sustainable development.

Towards an Inclusive Energy and Environmental Transition

Africa's role in the global energy transition is central and cannot be underestimated. In "**Vers une transition énergétique juste pour l'Afrique**," Mounia Boucetta highlights the opportunities presented by this transformation while emphasizing the urgent need for African countries to adopt innovative strategies tailored to their specific characteristics and constraints. By maximizing economic, social and environmental benefits, these approaches can effectively address sustainable development needs.

At the same time, sustainable management of natural resources is crucial for preserving food and economic security. In "**L'Afrique face à l'épuisement de ses ressources de la pêche maritime**," Pierre Jacquemot highlights the dangers of overfishing and illegal exploitation. He advocates for the sovereign management of fishery resources to ensure a balance between exploitation and preservation while promoting local and regional economic benefits.

Rabi Mohtar, in "**Promoting Development in Rural Africa through Water Management and Security**," emphasizes the need for integrated water management to address agricultural challenges, particularly in rural areas. A multi-sectoral approach that reduces interdependencies between water, energy and food is essential for strengthening the resilience of agricultural systems in the face of climate change.

Finally, Sabrina Camélioa Pagop and Luc Savard, in their study entitled "**Voluntary Carbon Markets in Africa**," explore the potential of voluntary carbon markets (VCMs) to finance climate initiatives. While promising, these markets require appropriate regulation to ensure their legitimacy and maximize their impact on sustainable development and the fight against climate change.



Food Security and Agricultural Processing: Unavoidable Priorities

Agriculture is central to the continent's development challenges. In **"Food Security and Agri-Food Policies in the New South,"** Isabelle Tsakok analyzes the lessons learned from the experiences of industrialized countries regarding food security. She emphasizes the importance of breaking the vicious cycle between undernutrition and low agricultural productivity through targeted investments in human capital and rural infrastructure. For Hung Q. Tran, author of **"Modernizing Agriculture Should Be the Growth Model for Africa,"** the future of African growth lies in an ambitious modernization of its agricultural sector. As Africa struggles to compete in the manufacturing or service sectors, it could leverage its comparative advantages in agriculture to address the growing challenges of food security while strengthening its value chains.



Industrialization and Regional Integration: Pillars of Prosperity

Industrialization is a crucial lever for improving living conditions, diversifying exports, and creating jobs for the younger generation. In **"Industrialisation in Africa: How Can the G20 Assist?,"** Hinh T. Dinh highlights the need for African countries to adopt flexible strategies that promote structural transformation and productivity while considering environmental imperatives. He also

calls for greater support from G20 presidencies to integrate African priorities into international agendas.

In the context of globalization, regional integration has become essential. In their paper **"Fostering Investment and Inclusivity in Africa's Continental Free Trade Area,"** Larabi Jaïdi, Bruce Byiers and Saloi El Yamani examine the challenges of implementing the AfCFTA. While some institutional progress has been made, they underline the urgent need for greater private sector involvement and the development of regional value chains—both critical to unlocking the potential of this historic agreement.

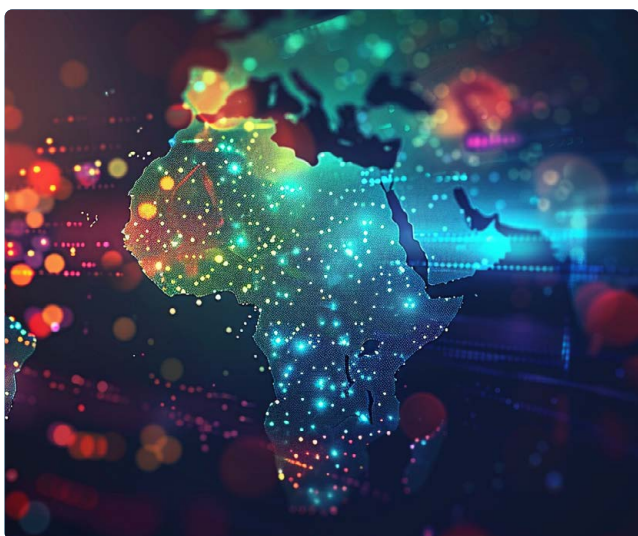


Financial inclusion and technological innovation: Key drivers of Economic Transformation

Financial inclusion is a powerful catalyst for entrepreneurship and economic development. In **"Empowering African Entrepreneurs: The Crucial Role of Financial Inclusion In Mediating the Relationship Between Contextual Factors and Entrepreneurial Willingness,"** Zakaria Elouaourti and Aomar Ibourk emphasize financial inclusion as a central lever for fostering entrepreneurship in Africa, particularly in contexts marked by significant disparities. They argue that the effective use of tailored financial services is more decisive than mere accessibility, enabling entrepreneurs to overcome constraints related to institutional quality, infrastructure, and innovation. The study also highlights the need for policymakers to create an environment

conducive to entrepreneurship by addressing structural deficits and promoting inclusive financial solutions to boost the continent's economic dynamism.

Beyond financial inclusion, the transformation of African economies also hinges on technological innovation. In **"Artificial Intelligence in Africa: Challenges and Opportunities"**, **Fahd Azaroual** explores how AI's potential to complement financial services by optimizing value chains, improving access to information, and strengthening institutional capacities. To fully harness the benefits of Artificial Intelligence (AI), he advocates for substantial investment in digital infrastructure and strategic public-private sector cooperation to ensure its inclusive and sustainable adoption.



Africa's Struggle for Stability and Global Recognition

Africa is a politically and economically fragmented continent, rich in resources yet shaped by instability, weak institutions, and external influences. The emergence of the Alliance of Sahel States (AES) represents a significant moment of political fragmentation, thoroughly examined by Senior Fellow **Abdelhak Bassou** in his policy brief **"From the Alliance of Sahel States to the Confederation of Sahel States: The Road is Clear, But Full of Traps"**. While the initiative is seen as a commendable step towards unification, the



author questions its resilience and continuity, given the transitional nature of its regimes.

Africa, along with other countries of the Global South, has long been engaged in substantial efforts toward stability and development. In **"Africa: The Center of the Global South,"** Senior Fellow **Hung Q. Tran** explores how Africa's developments and struggles reflect broader trends in the Global South. As global powers increasingly view the Global South as a geopolitical battleground, Africa serves as a key case study for assessing the region's evolving role in international affairs.

The climate crisis is yet another critical challenge for the continent, displacing millions of people annually. In **"Floods in the Lake Chad Basin: The Climate-Displacement Nexus,"** Senior Fellow **Rida Lyammouri** and researcher **Boglarka Bozsogi** analyze how recurrent flooding in the Lake Chad Basin is driving new waves of displacement within and beyond the region.

Despite fragmentation and challenges, Africa continues its efforts to assert influence in the international system. **"Africa is Still not a Permanent Member of the UN Security Council: Why it is Time to Act,"** **Jamal Machrouh** examines the "institutional discrimination" Africa faces at the Security Council level. Despite the continent's exclusion from permanent representation, the author argues that the growing calls for reforms in 2024 present a strategic opportunity to push for change.

Another example of Africa's collective efforts on the global stage is the AU's accession to the G20 in 2023. Senior Fellow **Hung Q. Tran**, in **"How the African Union Can Amplify Its Influence in the G20,"** argues that the AU's influence can only grow if it strengthens its organizational structure and secures independent financing. With these changes, the AU could foster greater cooperation among African countries, ultimately increasing its collective impact on global governance.

International Relations Specialist **Driss Alaoui Belghiti** provides further insights into Africa's global positioning in his policy brief **"The United States of America and Africa: A Relationship in Perpetual Redefinition."** He examines the fluctuating nature of U.S.-Africa relations, highlighting inconsistencies in U.S. policy, which oscillates between periods of strong collaboration and neglect.

One of the few policy briefs focusing on a specific African country, **"Three years of transition: What future Awaits Chad?,"** by International Relations Specialist **Redouan Najah**, analyzes Chad's political evolution following



three years of transition, culminating in President Mahamat Déby's re-election. In a follow-up brief, **"New Balances and Redefinition of Alliances: Is Chad at Risk of Overturning?,"** **Najah** analyzes the implications of Déby's inauguration for the country's future. The author examines Chad's ability to redefine its international alliances, renegotiate military agreements, and seek new partnerships to bolster stability and development.



AFRICAN DYNAMICS BETWEEN TWO OCEANS AND TWO SEAS



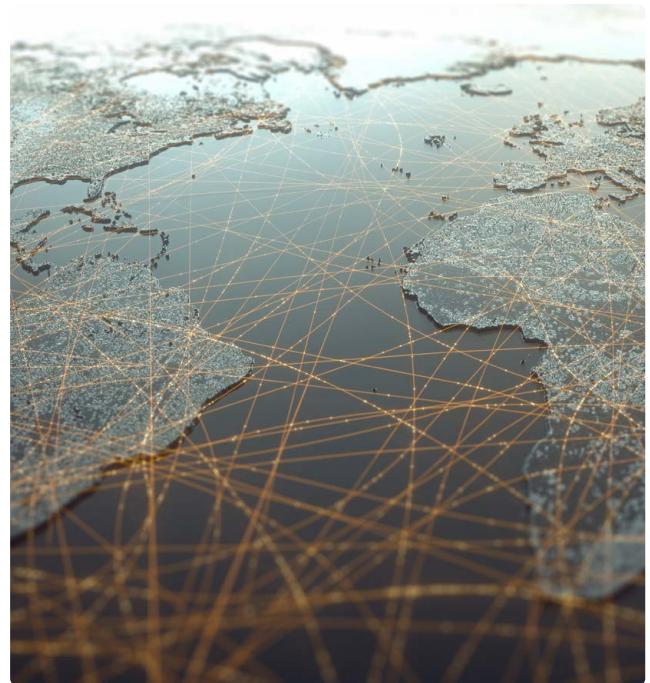
Reimagining the Atlantic: Africa's Maritime Potential and Its Role in Global Dynamics

The year 2024 has brought renewed focus to the Atlantic Ocean as a critical geopolitical and economic space for Africa and its neighboring regions. As global power dynamics continue to evolve, PCNS has been at the forefront of analyzing these trends, offering in-depth insights and innovative recommendations. Through key publications, PCNS experts have explored Africa's growing agency in fostering regional integration, promoting sustainable development, and navigating the complexities of a multipolar world.

In this context, Africa's strategic maritime potential is of paramount importance. In **"Atlantic Africa: A Reflection on the Essential Levers for Action,"** Senior Fellow **Jamal Machrouh** examines how the Atlantic Africa initiative, spearheaded by Morocco, seeks to unlock the continent's maritime potential. Machrouh identifies five strategic levers to operationalize this initiative,

including mutualizing maritime resources among African states, granting Sahelian countries access to maritime corridors, and implementing transformative projects to strengthen regional cooperation. These efforts underscore Africa's role as a proactive actor in maritime geopolitics.

These analyses underscore the broader implications of transatlantic relations in an era of geopolitical transition. In **"Transatlantic Relations in Times of Transition,"** Senior Fellow **Marcus Vinicius de Freitas** explores the evolving global power shifts, highlighting the resilience of transatlantic partnerships amid emerging geopolitical threats and economic competition. He emphasizes the integration of Africa and Latin America as crucial in redefining these partnerships, advocating for multipolar collaboration as a pathway to global stability and equitable development.



Meanwhile, addressing shared challenges in the Atlantic, “A Euro-African ‘3+3’ in the Atlantic: Strengthening the Mediterranean ‘5+5,’” a Policy Brief by Senior Fellow **Abdelhak Bassou**, proposes an innovative framework for regional cooperation. Inspired by the success of the 5+5 Mediterranean Dialogue, this “3+3” initiative brings together Spain, France, Portugal, Morocco, Mauritania, and Senegal to tackle key issues such as renewable energy, port infrastructure, and regional security. Bassou’s pragmatic approach envisions a more integrated and resilient Atlantic Basin, fostering deeper Euro-African collaboration.

The growing autonomy of Southern Atlantic states and their strategic significance have also garnered attention. In “The Strategic Significance of the Atlantic Basin and Pan-Atlanticism for the Southern Atlantic,” **Paul Isbell**, Affiliate Professor at Mohammed VI Polytechnic University, examines how these nations can leverage their capabilities to address transnational challenges such as maritime security and sustainable development. By fostering pan-Atlantic cooperation through initiatives like the Partnership for Atlantic Cooperation (PAC), Isbell underscores the potential for Southern Atlantic states to advance their strategic interests while maintaining a balance with external influences.



Further insights into pan-Atlanticism are explored in “Liberalism and Pan-Atlanticism (I): Realism Versus Liberalism in the Atlantic Basin,” another Policy Brief by **Paul Isbell**. This publication examines the interplay between realist and liberal perspectives within the Atlantic Basin, emphasizing its potential as a hub for regional cooperation. Isbell highlights key challenges, including environmental sustainability and economic integration, while underscoring Morocco’s leadership in fostering pan-Atlantic collaboration and positioning Africa as a central player in the regionalization of globalization.



GLOBAL TRENDS MONITORING

PCNS explores the complex dynamics of a rapidly changing world, with the aim of proposing innovative solutions to emerging challenges. Against a backdrop of rising geopolitical tensions, economic crises and technological transitions, multilateral efforts are crucial to meeting the needs of sustainable development, global security and economic resilience.

Reforming the World's Financial and Industrial Architectures

Reforming financial and industrial institutions is essential to meeting the expectations of emerging economies and fostering more inclusive systems. **“The Reform of the Global Financial Architecture: Toward a System that Delivers for the South,”** co-authored by Otaviano Canuto, Hafez Ghanem, Youssef El Jai, and Stéphane Le Boudier, highlights the urgent need to integrate Africa into the global economy. The report calls for more representative global governance, an enhanced World Bank capacity, and priority projects to strengthen African infrastructure and trade routes. Marking the occasion of the 80th anniversary of the Bretton Woods system, these recommendations—emerging from the 2024 IMF and World Bank Spring Meetings—highlight the necessity of inclusive reforms to unlock Africa's economic potential.



Similarly, **“Pathways for Reconciling New Industrial Policy and International Cooperation for Global Good,”** co-authored by Otaviano Canuto, Abdelaziz Ait Ali, Mahmoud Arbouch, Sandra Rios and Renato Baumann, explores how industrial policies can align with global value chains while mitigating negative effects on developing countries. The study proposes compensatory mechanisms such as trade liberalization to counteract distortions and recommends the establishment of a dedicated fund—financed by advanced economies—to facilitate developing countries’ access to green technologies, thus reconciling economic equity and international cooperation.



Multilateralism and Global Governance: An Urgent Need for Reform

As the Bretton Woods institutions approach their 80th anniversary, they face mounting challenges due to the rise of plurilateralism. In **“The Shift from Multilateralism to Plurilateralism: A Challenge for the Bretton Woods Institutions and the UN as They Turn 80?”**, Ferid Belhaj explores how alternative organizations such as the G20 and BRICS are reshaping global governance. He stresses the urgent need to reform the IMF and World Bank to better represent the interests of emerging economies, thereby ensuring their continued relevance and credibility.

Beyond financial institutions, the upcoming UN-led Summit for the Future, scheduled for September 2024, presents an opportunity to redefine multilateralism. In **“The UN-led Summit for the Future: Multilateral Solutions for a Better Tomorrow Real Prospects for Development or Yet Another Hoax?”**, Ferid Belhaj evaluates the summit's potential to address global inequalities, promote sustainable development, and enhance crisis resilience. However, he cautions that its success hinges on whether member states can translate lofty ambitions into actionable reforms.



Energy Transition and Emerging Technologies

Emerging technologies are pivotal in driving economic and environmental transformations. In **“Optimizing Value for Public Investment Instruments in Low-Carbon Hydrogen Industries,”** Miguel Vazquez and Otaviano Canuto emphasize the significant role of low-carbon hydrogen as a cornerstone of the global energy transition. They propose strategic tools aimed at attracting investment and accelerating the development of green hydrogen projects.

In a related context, the study **“AI and the Future of Government: Unexpected Effects and Critical Challenges,”** co-authored by Tiago C. Peixoto, Otaviano Canuto and Luke Jordan, examines the often-overlooked impacts of AI on the public sector. The

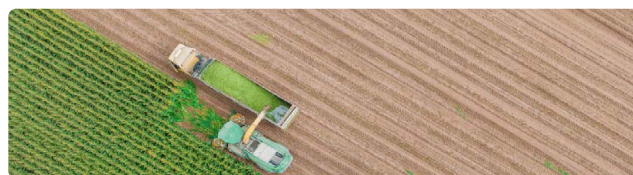
authors identify four critical areas of concern: the emergence of a language-related digital divide, job displacement within public administration, disruptions in tax revenue mobilization, and decreased government responsiveness. They call for innovative responses to address these challenges while leveraging AI's potential to enhance public governance.

Africa and Global Challenges

Africa stands at the forefront of global transformations, grappling with complex challenges as it seeks to maximize its potential. In **“Emerging Markets and Developing Economies in the Global Financial Safety Net,”** Otaviano Canuto and Amshika Amar underscore the vital role of international financial safeguards, such as foreign exchange reserves and plurilateral financial arrangements, in shielding African economies from external shocks.

Food security and technological innovation also emerge as key priorities. In **“Opportunities and Challenges for Food Security Innovations in the Arab World,”** Rabi Mohtar emphasizes the importance of sustainable management of water and soil resources to ensure food security in the region. Concurrently, Mina Balamouni, in **“Trade and the Persistence of the MENA 'Gender Equality Paradox'”**, explores how trade integration may exacerbate gender inequalities within the MENA region, advocating for targeted policies to ensure that women can share in the benefits of international trade.

Lastly, Hung Q. Tran's study, **“How Can the Global South Navigate Geopolitical Rivalry and Goeconomic Fragmentation?”**, examines how Global South countries can strategically calibrate their approaches amid intensifying competition between major powers, all while promoting their economic development and resilience.



Navigating Polarization and Change: The 2024 Global Electoral Landscape

The year 2024 emerged as a politically dynamic period, characterized by significant electoral events worldwide that highlighted diverse political landscapes and shifting governance paradigms across regions. These elections offered a lens into the evolving democratic processes and their implications for global politics.

In North America, the political climate was particularly compelling, with the U.S. presidential elections occurring against a backdrop of heightened polarization. In his policy paper, **"The November 2024 presidential elections reveal fractures in the American political landscape,"** Driss Alaoui Belghiti, an International Relations Specialist, delves into the systemic challenges shaping this election cycle. His analysis examines critical structural factors, including gerrymandering, the evolution of media landscapes, the rise of social networks, and the pervasive influence of major campaign donors. These dynamics reveal the deepening ideological divides within American society and underscore the complex governance challenges that arise in an era of extreme political polarization.



Across the Atlantic, Europe experienced significant shifts during its 2024 Parliamentary elections, adding another dimension to the global electoral narrative. Senior International Relations Specialist **Abdessalam Saad Jaldi**, in his policy paper **"Retrospective Analysis of the 2024 European Elections: The European Parliament Renews Itself in a Europe Facing Significant Transitions,"**

explores the notable rise of sovereigntist parties at the expense of liberals and greens. Jaldi provides a detailed examination of the evolving political balances, particularly the European People's Party's efforts to forge alliances with social democrats and liberals to secure a governing majority. His analysis sheds light on the implications of these electoral shifts for European integration and the EU's evolving role on the global stage.



In the Global South, two remarkable elections were held in India and South Africa. The Indian elections were analyzed by Senior International Relations Specialist **Abdessalam Saad Jaldi** in the **"Retrospective Analysis of the 2024 Indian Elections: BJP Wins the General Elections Against the Strengthening Opposition of the INDIA Bloc,"** where he examined the outcome of the general elections, underscoring Prime Minister Modi's historic third term and the BJP's failure to secure a parliamentary majority. Meanwhile, the electoral dynamics in South Africa were investigated by International Relations Specialist **Driss Alaoui Belghiti** in his policy brief **"The Elections of May 29, 2024, in South Africa Mark the Rainbow Nation's Journey Toward a New Era of Governance."** Belghiti analyzes the various coalition scenarios among the parties and how these coalitions could redefine the country's domestic governance and foreign policy.

These elections, spanning different regions, reflect the varied yet interconnected dynamics shaping governance and democracy in today's world. From the resilience of democratic institutions to the challenges posed by polarization and coalition-building, the 2024 electoral landscape provides invaluable insights into the political forces defining the future of global politics.

CONCLUSION

The intellectual contributions from Senior Fellows, Researchers and International Relations Specialists at PCNS in 2024 reflect a year of dynamic global changes and regional challenges. Building on a rich archive of briefs and papers focused on Morocco's foreign policy, this year's publications continued to shed light on Morocco's position as a key player in fostering North-South and South-South cooperation through its engagement with Europe, leadership in African integration initiatives, and partnerships with emerging powers like India.

The PCNS's insights on Africa underscore the duality of challenges and opportunities that define the region, ranging from political fragmentation to climate-induced instabilities, which hinder the continent's efforts for greater international representation and regional integration. The analysis of the Atlantic Basin as a geopolitical space, along with the emphasis on pan-Atlanticism, further highlights Africa's potential to strengthen its maritime and economic influence.

The focus on global electoral dynamics, environmental policies, and the increasing role of soft power tools like sports and culture provides a broader perspective on how governance, diplomacy, and development are interconnected in today's world. These reflections not only address Africa's internal dynamics but also explore its engagement with the rest of the world, whether through renewed transatlantic relations, evolving partnerships with the BRICS, or its role within the G20.

The diverse range of contributions serve to navigate the complexities of geopolitical and security dynamics affecting Morocco, the continent, the Atlantic, and the global stage. They offer valuable actionable recommendations to foster stability, economic development, and sustainable growth. By addressing a wide range of pressing global and regional challenges, these analyses underscore the PCNS's role as a hub for thought leadership. They reflect the Center's mission to spark meaningful dialogue and provide forward-thinking insights that shape international relations today.

In conclusion, PCNS's 2024-2026 research program exemplifies a forward-thinking approach to addressing global challenges. By combining academic expertise with practical strategies, it offers valuable insights into the role of the "New South" in shaping the future of international relations and global economics. Through its publications and research, the PCNS not only contributes to the intellectual discourse but also provides the necessary tools for African and Southern nations to assert their influence on the world stage. As the global landscape continues to evolve, PCNS's emphasis on equity, cooperation, and the active participation of Southern countries remains essential for fostering a more inclusive and balanced international system.

OPINIONS

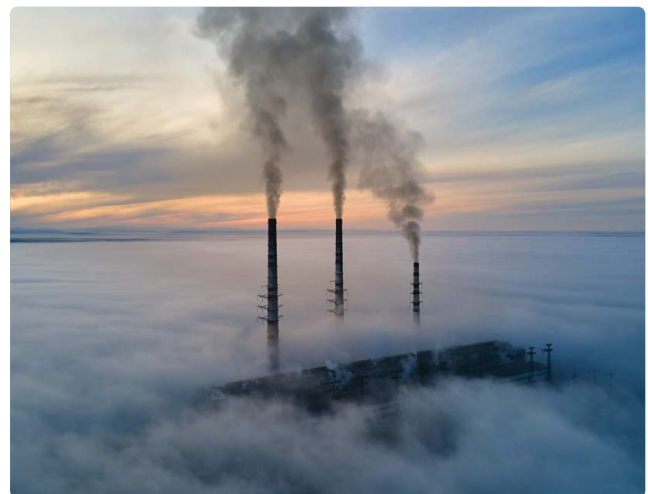
In 2024, significant developments unfolded across global and regional challenges, including climate policies, energy transitions, security threats, and the rising influence of sports diplomacy. Senior fellows and IR (International Relations) researchers at PCNS actively engaged with these issues, publishing insightful blogs that provided thought leadership on these evolving dynamics. Their contributions shed light on how global issues are being addressed from various perspectives, particularly by highlighting the opportunities and challenges faced by regions such as Africa.



Sports, once regarded merely as entertainment, have increasingly become a vehicle for diplomacy, soft power, and economic growth. In their blog "**Africa's Strategies for Sports Diplomacy**," **Ronak Gopaldas** and **Danielle Alakija** explore how African nations can strategically leverage sports to enhance their global influence and drive development. They argue that investments in sports infrastructure, talent pipelines, and media rights are crucial for unlocking Africa's potential in this area. The example of the Mohammed VI Football Academy in Morocco is highlighted as a case in point, demonstrating how sports can foster unity, drive economic growth, and

project soft power globally. The blog emphasizes the role of sports in creating diplomatic ties and attracting foreign investments, illustrating how these efforts can benefit nations on multiple levels, from economic to geopolitical.

On the environmental and economic front, **Rim Berahab**, Senior Economist, critically examines the European Union's CBAM in her blog "**The European Union launches the transitional phase of the Border Carbon Adjustment Mechanism: What consequences for Africa?**" This policy, which taxes imported goods based on their carbon footprint, is set to have significant implications for African economies, many of which rely on exports. Berahab discusses the potential revenue loss and job insecurity in key industries such as aluminum and steel while also highlighting the opportunities CBAM presents. She suggests that Africa could leverage this policy as an impetus to diversify its energy portfolio, invest in renewable energy technologies, and enhance its industrial capacity to meet global climate standards. Her analysis provides a nuanced perspective on the challenges and opportunities Africa faces in adapting to a low-carbon global economy.



In the realm of regional integration, **Abdelhak Bassou**, Senior Fellow, and **Rama Yade**, Director at the Africa Center of the Atlantic Council, explore Morocco's initiative to connect the Sahel to the Atlantic Ocean in their blog "**Behind Morocco's Bid to Unlock the Sahel.**" This ambitious project aims to improve trade routes and foster development in landlocked countries like Mali, Chad, and Niger. By capitalizing on Morocco's robust infrastructure and strategic location, the authors argue that the initiative could play a pivotal role in addressing long-standing issues of poverty and instability in the Sahel. The proposal to strengthen regional trade ties and create more efficient transportation networks presents a potential solution to some of the region's most persistent challenges. Through this initiative, Morocco seeks not only to enhance its own position but also to contribute to greater regional stability and economic growth.



Security challenges also took center stage in 2024, particularly regarding critical global trade routes. In an interview titled "**Red Sea Risks: Security Challenges and the Global Trade Equation,**" **Sara Mokaddem**, former Manager of the Strategic Monitoring and Analysis Unit, examined the growing threats to global trade arising from maritime terrorism and geopolitical tensions. The discussion focused on key maritime chokepoints, including the Red Sea, the Persian Gulf, and the Strait of Hormuz, highlighting the complexities involved in securing these vital waterways. **Mokaddem** emphasized

the importance of multilateral cooperation and stronger maritime security frameworks to mitigate risks and prevent disruptions to global trade, underscoring the significance of these routes for maintaining the stability of the global economy.



Lastly, the evolving global energy landscape underscores the need for ongoing dialogue on climate policy. In "**Outlook on Climate Policy under President Trump's Renewed Mandate,**" the potential consequences of a shift in U.S. climate policies were analyzed. The blog highlights the risks posed to global decarbonization efforts, particularly for developing regions like Africa, which remain highly vulnerable to climate change. However, it also identifies opportunities for Africa to play a greater role in the global energy transition. The analysis suggests that international cooperation will be crucial in achieving sustainable growth. Despite the challenges, it highlights Africa's potential to leverage its renewable energy resources and emerge as a key player in global climate action.

These reflections and analyses from experts at PCNS underscore the interconnected nature of global challenges and the necessity of strategic thinking in addressing them. The growing influence of sports diplomacy, adaptation to climate policies, and efforts toward regional integration all highlight the need for collaborative approaches to tackling the issues shaping our world today. Through these discussions, the center

continues to provide valuable insights on how regions, especially Africa, can navigate and capitalize on the evolving global landscape.

Beyond electoral and geopolitical developments, 2024 was also marked by profound reflections on global themes such as poverty reduction, technological transformations, AI, climate challenges and educational reforms. Our experts offered in-depth analyses to enhance understanding of these critical dynamics.

Otaviano Canuto, in his article "**To Solve Extreme Poverty, Give People Money**," highlights the transformative role of ICT in combating extreme poverty. Using Brazil as a case study, he illustrates how direct cash transfer programs, supported by ICT, have enabled the precise targeting of vulnerable families, achieving an accuracy rate of 95%. By placing women at the center of these initiatives, such programs have not only improved household living conditions but also reinforced women's empowerment. This success underscores how the strategic integration of ICT with well-designed public policies can significantly reduce inequalities. However, Canuto emphasizes that to fully harness these benefits, sustained investment in digital infrastructure, education and regulatory frameworks is essential.



This reflection extends to another article by **Canuto**, "**How Will AI Affect the Economy?**," where he analyzes the impact of AI on the global economy. While AI has the potential to boost productivity and generate new economic opportunities, it also presents significant challenges, particularly regarding employment and income redistribution. AI-driven automation could lead to the disappearance of certain professions while simultaneously creating new industries, fundamentally reshaping the relationship between capital and labor. Canuto underscores the need for inclusive policies to ensure that this technological shift does not exacerbate inequalities, especially in emerging economies that may be less equipped for this transition.



In "**Outlook on Climate Policy under President Trump's Renewed Mandate**," **Sabrine Emran** explores the technological and economic implications of a potential second Trump presidency on global decarbonization efforts. She analyses how Trump's previous administration prioritized fossil fuels and scaled back climate commitments, warning that a return to similar policies could threaten global greenhouse gas reduction targets. Emran highlights the disproportionate impact such setbacks would have on developing countries, already vulnerable to climate change. However, she stresses that local actors and private sector actors remain critical in sustaining global climate ambitions.

In "L'Initiative ceinture et route boucle sa 10ème année," **Redouan Najah** examines the evolution of China's Belt and Road Initiative (BRI) as it marks a decade since its inception. The initiative, which integrates investments in both physical infrastructure and digital connectivity, exemplifies Beijing's expanding global influence. Najah highlights the BRI's recent shift toward sustainable and "green" projects, while also addressing the intensifying competition with alternative frameworks such as the European Union's Global Gateway and the U.S.'s Partnership for Infrastructure and Global Investment. This competitive landscape underscores not only the geopolitical tensions surrounding global development but also the opportunities emerging from a growing emphasis on sustainability.

Technological innovations are also central to **Oumayma Bourhriba's** analysis in "Digital Transformation in the Maritime Industry." She explores how digital technologies, such as autonomous vehicles, digital twins and AI, are profoundly reshaping the maritime sector. These advancements optimize global supply chains, enhance resilience, and improve competitiveness. However, Bourhriba warns of the heightened risk of cyber-attacks threatening critical infrastructure. She calls for greater collaboration between the public and private sectors to ensure a secure and sustainable digital transition.



Finally, **Tayeb Ghazi**, in his article "Éducation au Maroc : progrès et perspectives dans un contexte de réforme," examines the progress and challenges facing Morocco's education system. While significant strides have been made in reducing illiteracy and expanding access to education, persistent shortcomings—exacerbated by the COVID-19 pandemic—remain. Ghazi advocates for deep structural reforms to close educational gaps, enhance quality, and reduce inequalities. He underscores the importance of increased social support and early intervention to assist struggling students and ensure equitable, high-quality education.

BOOKS

The Three Flagship Annual Reports of the Policy Center Published In 2024



AFRICAN ECONOMIES

The 2024 Annual Report on the African Economies examines the continent's financial dynamics, highlighting its exposure to global macro-financial fluctuations and the interplay between traditional and innovative practices. As the global financial system moves towards transparency, regulation, and accountability, Africa faces both challenges and opportunities in managing economic instability. The report underscores the need to build resilience and navigate the continent's unique financial complexities within an evolving global economic landscape.



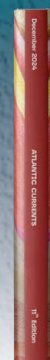
THE GEOPOLITICS OF AFRICA

Africa's political and geopolitical landscape in 2023 reflected a mix of progress and setbacks, including democratic gains, coups, electoral delays, and persistent instability in regions such as Libya and the Democratic Republic of the Congo (DRC). The 7th edition of the Annual Report on Africa's Geopolitics analyses these developments, exploring regional initiatives and the impact of global events—including the war in Ukraine and Middle Eastern conflicts—on Africa's security and integration. Featuring contributions from 22 authors across 12 African countries, the report provides an in-depth analysis of the continent's shifting dynamics.



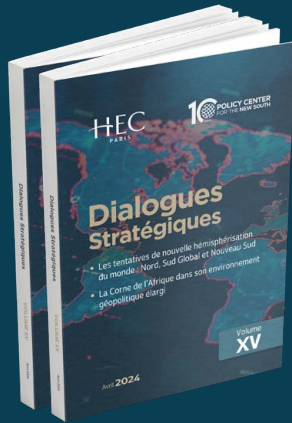
ATLANTIC CURRENTS

The 11th edition of Atlantic Currents brings together diverse insights from both the North and the South, highlighting the Atlantic region's growing strategic significance. Amid global transformations and challenges, the report explores the region's political, economic, and societal exchanges, positioning it as a platform for dialogue, innovation, and collaboration. It offers perspectives on fostering interdependence and addressing shared global challenges.



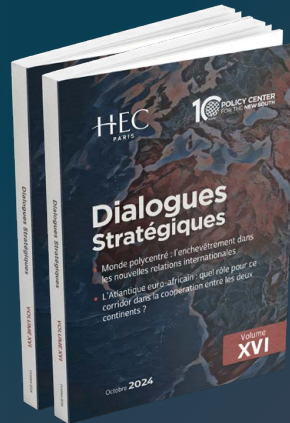
CO-AUTHORED REPORTS

Strategic Dialogues



Volume XV :

Les tentatives de nouvelle hémisphérisation du monde : Nord, Sud Global et Nouveau Sud - La Corne de l'Afrique dans son environnement géopolitique élargi



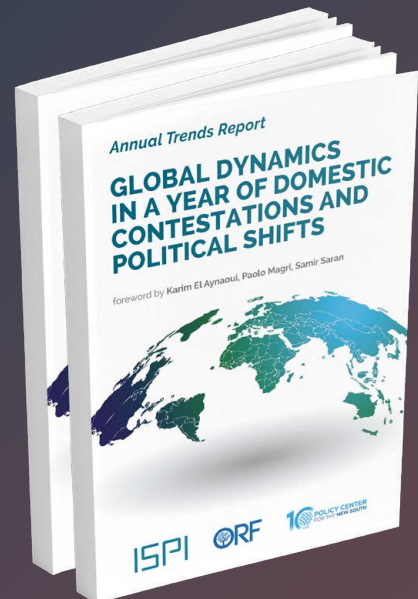
Volume XVI :

Monde polycentré : l'enchevêtrement dans les nouvelles relations internationales - L'Atlantique euro-africain : quel rôle pour ce corridor dans la coopération entre les deux continents ?

The 15th and 16th editions of Strategic Dialogues, a collaboration between the HEC Center for Geopolitics and PCNS, bring together sharp analyses and perspectives from experts, policymakers, and academics. The first volume examines global divisions and the strategic role of the Horn of Africa, while the second focuses on the multipolar world and the Euro-African corridor, reflecting on shifting dynamics and proposing solutions to strengthen cooperation between Europe and Africa.

Global Dynamics in a Year of Domestic Contestations and Political Shifts

The 2nd Annual Trends Report, launched by the Italian Institute for International Political Studies (ISPI), the Observer Research Foundation (ORF), and PCNS, explores the impact of 2024's historic elections. With Donald Trump's victory in the Global North posing challenges to multilateral governance and emerging economies in the Global South striving for unity, the report examines how domestic shifts may influence international collaboration, trade wars, climate change efforts, and global governance structures.



HIGHLIGHTS FROM PCNS PAPERS, REPORTS AND BOOKS IN 2024

On the Labor Market

Politiques actives du marché du travail au Maroc : bilan des programmes phares, défis et pistes d'amélioration

The Moroccan labor market faces persistent challenges, including high unemployment, skill mismatches, and low participation rates among youth and women. In response, the government has implemented Active Labor Market Policies (ALMPs) through the National Agency for the Promotion of Employment and Skills (ANAPEC). This report evaluates key programs—*Idmaj*, *Tahfiz*, *Taehil*, and *Auto-emploi*—analyzing their impact on job creation and employability while identifying opportunities to enhance targeting, reach, and support mechanisms.

De la classe a la carrière : le rôle stratégique de la formation professionnelle au Maroc

This policy report examines the strategic role of vocational training in Morocco, emphasizing its alignment with the national education system and broader socio-economic development goals. It highlights the dual training model, PPPs, and the importance of matching skills with labor market demands. While progress has been made in infrastructure, quality, and accessibility, challenges persist in skill alignment, governance, and overcoming socio-economic barriers.

Un élan nouveau pour l'intermédiation : maximiser les acquis pour dynamiser le marché du travail au Maroc

Focusing on labor market intermediation, this policy report explores ANAPEC's role and the challenges related to efficiency and service delivery. Despite achieving full regional coverage and surpassing international standards for counselor-to-jobseeker ratios, significant areas for improvement remain. The report recommends training credits, enhanced digital infrastructure, and stronger PPPs to boost ANAPEC's effectiveness. These efforts aim to align Moroccan labor market intermediation with international best practices, fostering greater inclusivity and efficiency.

On Climate Shocks in the Lake Chad Basin

- **Floods in the Lake Chad Basin: The Climate-Displacement Nexus (I)**
- **Flooding and Climate Shocks: Their Effect on Local Economies in the Lake Chad Basin (II)**
- **Floods in the Lake Chad Basin and the Sahel: The Climate Change-Conflict Nexus (III)**

Since 2024, climate shocks—particularly severe flooding—have further exacerbated the humanitarian crisis in the Lake Chad Basin and Sahel regions, where conflict and displacement were already widespread. Over 6 million people have been displaced, with climate events increasingly disrupting livelihoods. While climate change does not directly cause conflict, it intensifies existing vulnerabilities. Despite these challenges, communities have demonstrated remarkable resilience, with displaced populations and host communities often supporting each other. These policy briefs underscore the urgent need for effective governance and equitable resource management.

On the Atlantic Basin

- **Liberalism and Pan-Atlanticism (I): Realism Versus Liberalism in the Atlantic Basin**
- **Liberalism and Pan-Atlanticism (II): Liberalism, Regionalism, and the Atlantic Basin**

The Atlantic Basin is increasingly emerging as a geostrategic region, particularly in the Southern Atlantic, gaining significance and potential strategic autonomy in a world shaped by rising multipolarity. These policy briefs, part of a series by Paul Isbell, Affiliate Professor at Mohammed VI Polytechnic University (UM6P), explore how the decline of unipolarity and the weakening of the liberal order could position the Atlantic Basin as a key space for regional economic cooperation and nearshoring. Both realist and liberal perspectives may see pan-Atlantic cooperation as central to a "regionalization of globalization," fostering a new form of regionalism focused on peace and cooperation across various spheres.

On the U.S. Elections



The New Trump Administration: Selective Multilateralism and the New South's Challenge for Global Relevance

This policy brief explores the impact of the Trump administration's 'America First' approach on multilateralism, particularly regarding the Bretton Woods institutions and the World Trade Organization (WTO). It examines how selective multilateralism, driven by U.S. interests, has undermined global institutions and accelerated the fragmentation of the international order. Despite skepticism toward multilateralism, Trump's administration backed the IMF and World Bank when their policies aligned with U.S. priorities, fostering uncertainty for developing economies in the New South. However, this shift also presents an opportunity for these economies to assert greater influence in shaping the global development agenda within an increasingly multipolar world.

The Trade War and the U.S. Election: What's at Stake for Developing Countries?

This policy paper examines the U.S.-China trade war and its evolving impact on developing countries, particularly in the context of the 2024 U.S. election. It highlights key trade shifts, challenges for resource-exporter nations, and the declining trade-to-GDP ratios outside the OECD. Analyzing three potential election scenarios—reconciliation, continuity, or protectionism—the paper explores Africa's exclusion from 'friend-shoring' and its broader implications. To mitigate risks, it recommends regional integration, South-South cooperation, strategic protectionism, diversification, and increased investment in education and innovation.

Les États-Unis : une superpuissance énergétique avec ou sans Donald Trump

In the wake of Donald Trump's victory in the 2024 U.S. presidential election, a shift in energy policies is expected, reinforcing the U.S.'s position as the world's leading energy superpower. This policy brief examines how, with oil production exceeding 13 million barrels per day in 2024, the U.S. has solidified its status as the top global producer, outpacing both Russia and Saudi Arabia—both of which face constraints in scaling their output to comparable levels in the near future. America's energy dominance, spanning crude oil and natural gas liquids, remains unmatched, further consolidating its leadership in the global energy sector.

Les élections présidentielles de novembre 2024 révèlent des fractures du paysage politique américain

The 2024 U.S. presidential elections took place amid significant political polarization, intensified by structural dynamics such as gerrymandering, the increasing influence of partisan media and social networks, and campaign financing reliant on large donors. These factors have deepened ideological divisions and made political compromise increasingly difficult. This paper explores the impact of these mechanisms on the U.S. political landscape, highlighting the challenges democracy faces in this polarized environment.

On Public Institutions and State-Owned Enterprises in Morocco



Les Établissements et entreprises publics au Maroc: les autres figures de l'État

This book explores the creation and evolution of Morocco's public establishments and state-owned enterprises (EEPs), shaped by economic, political, and historical dynamics. Originally serving as colonial economic instruments, EEPs have since become integral to the country's political, economic, and social landscape. By analyzing their role in development, governance, and public policy, this work offers a comprehensive understanding of their ongoing impact on employment, state strategy, and economic reform.

On Food Security

Food Security and Agri-Food Policies in the New South

This policy report addresses the ongoing global challenge of hunger and malnutrition, which affects over 3.1 billion people, despite the world's capacity for sufficient food production. While high-income countries have largely overcome these issues, many developing nations continue to struggle. The report emphasizes the importance of addressing agricultural productivity, rural economic development, and climate resilience as vital components for achieving long-term food security.

Opportunities and Challenges for Food Security Innovations in the Arab World

Soil health, alternative water sources, and human capital are crucial for achieving sustainable water and food security in the Arab world. This policy brief explores key challenges such as population growth, climate change, and increasing competition for water, emphasizing the interconnectedness of these issues. It also highlights the significance of local knowledge and technological innovation in addressing the region's pressing food and water security concerns.

On Migration

Migration Dynamics in the Atlantic basin: Case Studies from Morocco and Nigeria

Immigration remains a contentious issue in both the U.S. and Europe, driven by concerns over African migration amid shifting demographics. While African migration to the U.S. is on the rise, many migrants still prefer Europe, especially France, due to historical ties and geographical proximity. This report emphasizes that most African migration is regional, with Africa acting as both a source and destination for migrants. It challenges stereotypes by highlighting the increasing significance of remittances and investments in shaping migration patterns across the continent.



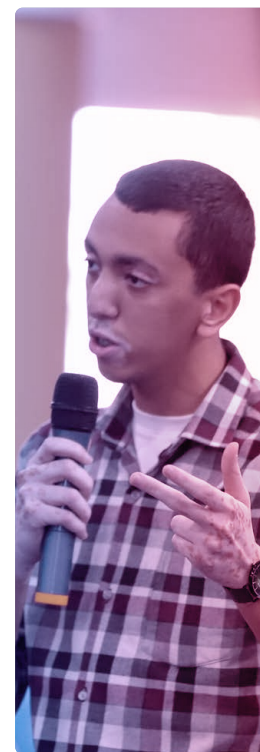


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YOUTH LEADERSHIP INITIATIVES





The Policy Center for the New South has long been committed to nurturing youth potential through initiatives such as the ADEL program. Historically, these youth-focused programs were distributed across various departments, reflecting the organization's broad impact but lacking a unified strategic approach. In response to the need for greater cohesion, 2024 marked a transformative year with the creation of a dedicated Youth Leadership Initiatives Section.

This new section consolidates, oversees, and amplifies all youth-related activities, ensuring a more streamlined and impactful strategy. It strengthens PCNS's ability to empower the next generation of leaders while aligning with its broader mission of fostering inclusive, forward-thinking solutions to global challenges. By establishing this initiative, the Policy Center strengthens its position not only as a think tank but also as a dynamic hub for innovation, collaboration, and leadership development, empowering young minds in Morocco and beyond.



THE ATLANTIC DIALOGUES EMERGING LEADERS PROGRAM



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The 11th edition of the ADEL program took place from December 8 to 12, 2024, in Rabat, Morocco.

This year, 41 outstanding professionals, aged 25 to 35, were selected from over 1,300 applications spanning 134 countries. The cohort represented 23 countries from the Atlantic region—Africa, Latin America, Europe, North America, and Asia—and brought together professionals from diverse sectors,

including academia, consultancy, government agencies, international organizations, media, NGOs, the private sector, public administration, and think tanks.

With this latest cohort, the ADEL community now comprises more than 450 members from over 70 countries, underscoring its growing impact and global reach.

Strengthening Global Collaboration Through Strategic Partnerships

The trilateral partnership between PCNS, ISPI, and ORF fosters collaborative engagement through leadership exchange programs.

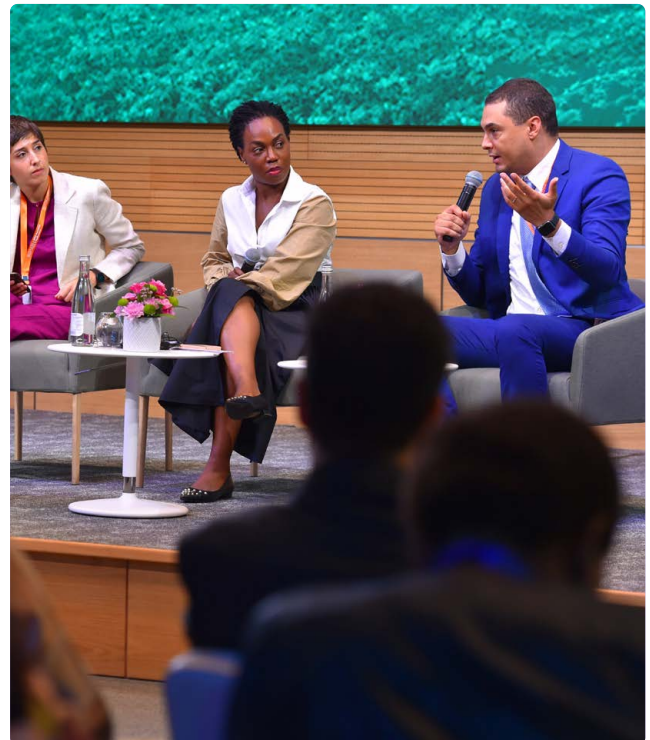
This unique initiative allows the three think tanks to host and integrate representatives into each other's flagship programs, fostering cross-institutional dialogue and enhancing global cooperation. As part of this partnership, the 2024 ADEL program welcomed eight representatives selected by ISPI and ORF, further enriching the cohort with diverse perspectives and expertise.



Empowering the ADEL Alumni Community for Lasting Impact

PCNS remains dedicated to fostering continuous engagement with the ADEL alumni community, ensuring their continued growth and impact. Throughout the year, alumni are invited to participate in a diverse range of initiatives that leverage their expertise and amplify their influence. These opportunities include contributing to cutting-edge research and publications, sharing insights at conferences and seminars, and collaborating on projects that address critical global challenges.

Additionally, alumni are encouraged to engage in social impact initiatives supported by the Policy Center, enabling them to drive meaningful change in their respective fields and communities. By maintaining these connections, the Policy Center strengthens its network of leaders while advancing its mission of fostering dialogue, collaboration, and innovation across the Atlantic region and beyond.



Insights and Inspiration: Expert-Led Dialogues and Thematic Exchanges

As in previous years, the 2024 edition of the program featured sessions, workshops, and field visits designed to inspire and empower participants. The cohort of 41 participants engaged with distinguished experts across various fields. Key discussions included the role of multilateral organizations in supporting youth with Ilaria Carnevali, Resident Representative of the United Nations Development Programme (UNDP) in Morocco, and insights on leadership and innovation in education with Hicham El Habti, President of Mohammed VI Polytechnic University.

Participants also benefited from thematic exchanges, such as a conversation on innovation in caregiving with Richard Lui, Anchor and Journalist at NBC News/MSNBC, and practical insights on leadership in agrifood systems with Ambassador Muhammadou M.O. Kah, Permanent Representative of the Republic of Gambia to the United Nations Office in Geneva. Additionally, Laoye Jaiyeola, Founder and Pro-Chancellor of Hillside University of Science and Technology, explored the impact of technology on education and the skills needed for the future workforce.



Exploring Education, Culture, and Leadership Connections

Discovering Academic Innovation and Practical Learning at Mohammed VI Polytechnic University

The visit to the Mohammed VI Polytechnic University (UM6P) campus in Rabat, including the Faculty of Governance, Economics, and Social Sciences (FGSES), Africa Business School (ABS), and Public Policy School (PPS) offered participants valuable insights into the university's academic initiatives and training opportunities. By exploring key facilities such as the library and sports infrastructure, attendees were able to connect core concepts from the ADEL program to their practical and educational dimensions.



Building Bridges: ADEL 2024 Cohort Connects with UM6P students

Participants engaged in an interactive session with UM6P students, fostering a dynamic exchange of ideas on education and future careers. The discussion provided a platform for students to ask insightful questions about their aspirations, while ADEL participants shared valuable advice drawn from their experiences as emerging leaders. Their diverse educational and professional journeys enriched the dialogue, underscoring the importance of collaboration, mentorship, and shared perspectives in shaping the next generation of leaders.



Discovering Rabat's Cultural and Historical Heritage

As part of their exploration of Rabat, participants visited some of the city's most renowned landmarks, including the historic Hassan Tower, the picturesque Kasbah of the Oudayas, and the bustling Rue des Consuls. This immersive experience provided them with a deeper understanding of the cultural and architectural heritage of Morocco's capital, highlighting its rich history while showcasing the harmonious blend of tradition and modernity that defines Rabat.



ADEL Featured at the 2024 Atlantic Dialogues

ADEL Alumni at the 2024 Atlantic Dialogues: A Tradition of Engagement

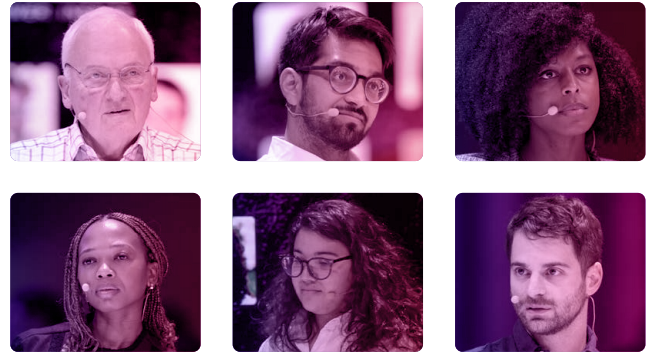
The active involvement of ADEL alumni in the Atlantic Dialogues has become a valued tradition, strengthening community bonds and fostering the exchange of ideas. During the 2024 edition, 26 alumni participated in the conference, including 10 international and 16 Moroccan representatives. Notably, 13 alumni contributed as speakers or facilitators, playing a key role in both the ADEL program and the Atlantic Dialogues conference.

To mention only a few, Iskander Erzini Vernoit (ADEL 2019), Founding Director of the Imal Initiative for Climate & Development, and Jessa Coleman (ADEL 2019), Climate Finance and Decarbonization Expert, guided participants through the complexities of climate finance, global systems, and COP29 outcomes, including a negotiation simulation designed to develop practical skills. Nusrat Farooq (ADEL 2022), Founding Partner of Artificial Intelligence Strategy, and Theodora Skeadas (ADEL 2022), Community Policy Manager at DoorDash, addressed the challenges of AI and information integrity, offering actionable strategies for navigating these issues.

Local governance took center stage when Oumaima El Idrissi (ADEL 2023), Municipal Councilor and Vice President of Anfa-Casablanca, and José Reis (ADEL 2022), Senior Organizational Strategy Officer at BIOPOLIS-CIBIO, explored how municipal leaders can drive innovative solutions to global challenges. Hillary Briffa (ADEL 2023), Senior Lecturer in National Security Studies at King's College London, facilitated an immersive fishbowl session that honed participants' constructive debating and lobbying skills.

These sessions highlighted the leadership and expertise of ADEL alumni while equipping participants with valuable insights and tools to tackle global challenges effectively.

Closing Plenary XI: Wider Atlantic Challenges Viewed by Emerging Leaders



After completing the ADEL program, the 2024 cohort participated in the Atlantic Dialogues conference in Rabat from December 12 to 14, 2024. During the Closing Plenary titled “Wider Atlantic Challenges Viewed by Emerging Leaders,” five participants, selected by their peers, engaged in a dynamic discussion with Nik Gowing, Founder & Co-Director of Thinking the Unthinkable.

The panelists—Swapneel Mehta (28, Co-founder, SimPPL, India), Danielle Alakija (28, Founder & CEO, The SOLI Group, Nigeria), Sibahle Magadla (33, Consultant, International Finance Corporation, South Africa), Asma Bachikh (33, Investment Associate, Asian Infrastructure Investment Bank, Morocco), and Rafael Schmuziger (35, Global Response Manager, Meta, Brazil)—brought diverse perspectives and expertise to the discussion.

The session addressed critical themes, such as the transformative potential of incremental change in addressing global challenges, the importance of adaptive leadership in navigating volatility, and the role of intergenerational dialogue in driving societal transformation. The panel also explored the shift from transactional to collaborative partnerships, emphasized mentorship and diversity in leadership, and highlighted the importance of resilience in tackling uncertainties.



Launch of the 11th Edition of the Atlantic Currents: An Annual Report on Wider Atlantic Perspectives and Patterns

The 11th edition of Atlantic Currents: An Annual Report on Wider Atlantic Perspectives and Patterns was unveiled during the first panel of the Atlantic Dialogues conference, showcasing thought-provoking contributions from ADEL alumni. Santiago Theoduloz (ADEL 2022), Strategy Director at Bloomsbury Policy Group, presented on Opportunities of a Wider Atlantic: The Need for a New Paradigm for the Region, while Chadia Mathurin (ADEL 2023), Founder and Director of Wakonté, explored Agenda 2063 and the Necessity of Legal Implementation: Lessons from Galamsey in Ghana.



ADEL Alumni at the Breakout Dinners

The conference also featured breakout dinners fostering dynamic discussions. In Tech for Good: Innovating for Sustainable Development, Nusrat Farooq (ADEL 2022), Founding Partner of Artificial Intelligence Strategy, explored how technology can drive sustainable progress. Another dinner, Shaping the Future: The Role of Youth in Political Transformation, featured Wadia Ait Hamza (ADEL 2012), Senior Advisory Consultant, emphasizing the pivotal role of youth in driving political change.



ADEL Interviews and Spotlights

During the ADEL program and the Atlantic Dialogues conference, participants from the 2024 cohort and alumni were interviewed, yielding valuable insights into the challenges facing the Atlantic Basin and strategies for addressing them. These discussions are available on the PCNS website in the Emerging Leaders section.

Notably, 6 members of the 2024 ADEL cohort participated in these interviews as part of PCNS's video production efforts:



Vicky Aridi

(Program Manager - YEO 2030, Making Cents International, Kenya)
Empowering Youth and Promoting Green Jobs: Vicky Aridi's Leadership in Advancing SDG 8.



Gerold Dreyer

(Market Access and Export Promotion Consultant, Namibia Investment Promotion and Development Board (NIPDB), Namibia)
Catalyzing Youth Development through Education and Entrepreneurship: Innovation Ecosystems in Southern Africa.



Sibahle Magadla

(Consultant, International Finance Corporation (IFC), South Africa)
Advancing Financial Inclusion and Gender Equity: Job Creation and Economic Empowerment in Africa.



Fay Cowper

(Founder and Principal, Insaniya Global, USA)
Designing Inclusive Futures: Leadership in Gender-Inclusive Digital Development and Social Innovation.



Steven Höfner

(Resident Representative, Konrad Adenauer Stiftung, Germany)
The Role of International Foundations in Regional Governance and Diplomacy.



Danielle Alakija

(Founder & CEO, The SOLI Group, Nigeria)
Bridging Worlds: Advocacy, Art, and Action for Global Equity.

Scan the QR code
to watch the
Interviews



ADEL Community's Contributions in 2024

In 2024, the ADEL community demonstrated remarkable commitment and thought leadership through a wide range of contributions. Members provided analytical insights by authoring opinion pieces, participating in podcasts, and contributing to the Atlantic Dialogues Conference, which included the launch of the 11th edition of Atlantic Currents and thematic breakout sessions. Furthermore, ADEL alumni actively engaged in PCNS events, such as the Pre-Tana Forum 2024 Multi-Stakeholders Dialogue, the 2024 ReSAKSS conference, and the Dialogue on Climate Finance in the Context of the EU-North Africa Partnership, addressing critical issues such as climate finance, energy transitions, and regional cooperation.

Contributions & Publications

OPINIONS

Mannat Jaspal (ADEL 2023), Associate Fellow at ORF, explored the opportunities and risks associated with carbon trading in Africa in her article, "**Potential or Peril: Carbon Trading in Africa.**"

Nusrat Farooq (ADEL 2022), Founding Partner of Artificial Intelligence Strategy, addressed two pivotal topics in her pieces: "**Bracing for Black Swans: Artificial Intelligence and Elections in 2024,**" which explored AI's role in shaping electoral processes, and "**Reimagining International Security: Multilateralism vs Multi-Stakeholderism,**" a thought-provoking analysis of governance models in global security.

Carolina Novac (ADEL 2023), State Secretary in the Republic of Moldova, presented her perspective on AI's potential to enhance the global energy transition in her article, "**WEF 2024: How Can AI Drive a More-Effective Energy Transition?**"

Roxy Ndebumadu (ADEL 2023), District 4 Councilwoman from the City of Bowie, Maryland, emphasized the importance of investing in human capital as a driver of technological innovation across the Atlantic in her piece, "**Investing in Human Capital Will Spur Technological Innovations Across the Atlantic.**"

Camila Crescimbeni (ADEL 2023), Chief Business Development Officer and Head of Institutional Relations at The Future Co., tackled democracy's challenges in her article, "**Navigating Democracy's Structural Uncertainty.**"

PODCASTS

policycenter.ma/Podcasts



Marianna Albuquerque

(ADEL 2022)

Professor at the Brazilian Center for International Relations, and Strahinja Matejic, Associate Director at Eurasia Group (ADELs 2022), co-hosted a podcast exploring **"Latin American Unity and Atlantic Regionalism in a Shifting Global Landscape."**

Series: Bridging the Gender Gap

Tosin Durotoye

(ADEL 2018)

Innovation & Product Performance Strategist at Delta Air Lines: Highlighted the importance of **"Investing in Women and Girls in Africa."**

Asmaa Guedira

(ADEL 2017)

Learning Design and JEDI Lead at Women's Environmental Leadership Australia: Explored the role of women in environmental leadership in her podcast, **"Women's Environmental Leadership."**

Roxy Ndebumadu

(ADEL 2023)

District 4 Councilwoman, City of Bowie, Maryland: Shared insights on **"Women in Politics in the USA."**

Theodora Skeadas

(ADEL 2022)

Community Policy Manager at DoorDash: Tackled the critical issue of **"Online Gender-Based Violence."**

Silindile Mlilo

(ADEL 2018)

Project Manager at the African Centre for Migration & Society, University of Witwatersrand: Discussed **"Gender, Youth & Migration."**

Camila Crescimbeni

(ADEL 2023)

Chief Business Development Officer & Head of Institutional Relations at The Future Co.: Addressed gender and youth leadership in her podcast, **"Leading Change: Gender & Youth in Politics."**

Sydney Piggott

(ADEL 2022)

Senior Social Impact Manager at Shopify: Focused on **"Intersectionality and Feminism."**

Series: Echoes of the Earth

Nadia Makara

(ADEL 2018)

Project Manager at the New York City Department of Design and Construction: Examined urban resilience in her episode, **"Climate-Resilient Infrastructure in Urban Coastal Areas."**

Winnie Mutai

(ADEL 2022)

Climate Change Finance and Readiness Expert at the African Development Bank: Discussed the intricacies of **"Climate Change Finance in Africa."**

Miriam Privarova

(ADEL 2023)

Climate Change Consultant at The World Bank: Explored future solutions in her podcast, **"Climate Catalysts: Empowering Tomorrow's Change."**

Conferences & Dialogue Platforms

● Pre-Tana Forum 2024 Multi-Stakeholders Dialogue (March 2024)



Panel 1: The Nexus of Climate, Energy, and Security: From Crisis to Opportunity featured Hamza Saidi, Project Manager at Konrad Adenauer Stiftung's Regional Programme on Energy Security and Climate Change in MENA ([ADEL 2023](#)).



Panel 2: Achieving a Just Energy Transition in Africa: Bridging the Divides of Development, Environment, and Society included insights from Ayman Cherkaoui, Director of the Hassan II International Center for Environmental Training ([ADEL 2017](#)).

● 2024 ReSAKSS Annual Conference: Advancing the Climate and Bioeconomy Agenda in Africa for Resilient and Sustainable Agri-food Systems (October 2024)



Plenary Session III: Africa's Climate Action Agenda: Vulnerabilities and Adaptation Options was led by Ayman Cherkaoui, Director of the Hassan II International Center for Environmental Training ([ADEL 2017](#)).



Side Event 3: Financing Circular Bioeconomy for Climate Resilience highlighted contributions from Hiba Rizk, Senior Program Specialist at the European Bank for Reconstruction and Development ([ADEL 2015](#)).

● Dialogue on Climate Finance in the Context of the EU-North Africa Partnership (October 2024)



Parallel Working Session 2: The EU-Southern Med Partnership and How to Improve Cooperation on Climate Finance? featured a collaborative discussion by Ayman Cherkaoui, Director of the Hassan II International Center for Environmental Training ([ADEL 2017](#)), and Iskander Erzini Vernoit, Founding Director of the Imal Initiative for Climate & Development ([ADEL 2019](#)).

DEVELOPMENTALLY SPEAKING

Launched in 2020 by PCNS in partnership with the **United Nations Development Programme (UNDP)** and the **World Bank**, Developmentally Speaking is a platform dedicated to collective reflection on critical sustainable development challenges. Tailored for young people, this initiative provides a collaborative space for debate, exploring major global transformations, their impact on the (Sustainable Development Goals (SDGs), and key lessons from recent crises.



In 2024, two milestone editions showcased the initiative's inclusive and forward-thinking approach:



The 15th edition (April 23, 2024), organized in collaboration with the **Faculty of Legal, Economic, and Social Sciences in Fès**, focused on gender equality in Morocco. The discussions examined the progress achieved, challenges faced, and future opportunities to advance equity and inclusion.



The 16th edition (April 24, 2024), held in partnership with **Al Akhawayn University** in Ifrane, explored AI and digital innovation as enablers of sustainable development. Participants discussed how emerging technologies could accelerate progress toward achieving the SDGs at both national and global levels.

Both editions solidified Developmentally Speaking as a key platform for meaningful exchanges among youth, experts, and institutions, aligning with PCNS's vision of fostering inclusive and impactful dialogue on the most pressing issues of our time.

DEVELOPMENTALLY SPEAKING - YOUTH: CATALYSTS FOR CHANGE IN MOROCCO

The pilot phase of Developmentally Speaking concluded with a wrap-up event on May 8, 2024, highlighting the initiative's achievements and recognizing its contributors. A central panel discussion focused on the critical role of Moroccan youth in driving social and economic transformation, showcasing youth-led initiatives in social entrepreneurship, education, and technology inspired by the successes of Developmentally Speaking. The discussion also addressed the major challenges young people face, such as limited access to resources and decision-making platforms, while highlighting their ability to innovate and lead meaningful reforms despite these barriers. This event celebrated the resilience and creativity of Moroccan youth as a driving force for sustainable and inclusive development.



LEADERS TALK

Meet

KARIM EL AYNAOUI

Executive President of the Policy Center for the New South



LEADERS TALK

On October 15, 2024, PCNS, in partnership with the **Young Leaders Lab**, hosted an edition of the Leaders Talk series at its headquarters. This special event featured **Karim El Aynaoui**, Executive President of the Policy Center, as the keynote speaker.

Leaders Talk, inspired by a global movement to connect the youth community with experienced leaders, seeks to share the journeys, achievements, and lessons of both Moroccan and international figures. The series serves as a platform for emerging leaders to engage directly with accomplished professionals, providing them with a unique opportunity to gain firsthand insights into leadership, career development, and the pressing global challenges of today.



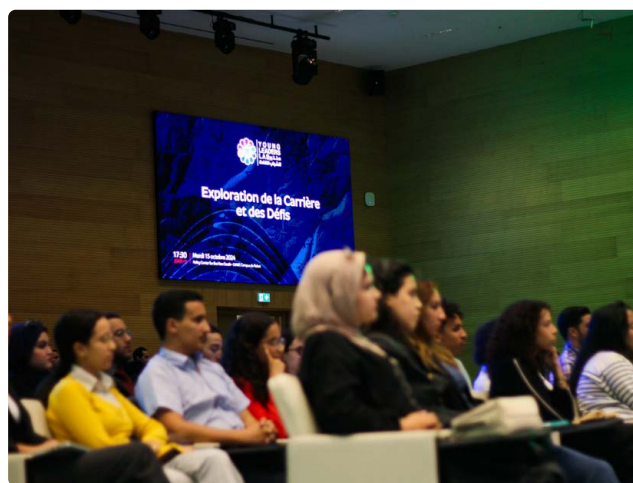
During his address, **Karim El Aynaoui** shared a candid account of his professional experiences, highlighting key milestones, challenges, and the crucial role of resilience and visionary **leadership** in addressing contemporary issues. Reflecting on his academic journey and the pivotal moments that shaped his career in economics and development, he discussed how his education influenced his professional trajectory and the values that guided him through various stages of his career.

Drawing from his tenure at institutions like Bank Al-Maghrib and the World Bank, he emphasized the key lessons learned from navigating complex economic landscapes and implementing policies with lasting impact. His experiences highlighted the importance of adaptability, strategic thinking, and a commitment to evidence-based decision-making.

Beyond sharing his personal journey, Karim El Aynaoui tackled pressing global and regional challenges, with a particular focus on the **Global South**. He outlined strategic priorities for sustainable development, underscoring the need for innovative leadership, collaboration, and a long-term vision to address economic and social disparities. Emphasizing the importance of stronger partnerships between nations and sectors, he encouraged young professionals to engage in cross-disciplinary collaboration to drive meaningful change. Additionally, he highlighted the value of an entrepreneurial mindset, urging young leaders to embrace new ideas, take risks, and harness innovation as a catalyst for development.

The event fostered a dynamic and constructive dialogue, enabling participants to engage directly with Karim El Aynaoui and exchange perspectives on leadership, policymaking, and professional growth. Through insightful questions on economic development, the evolving role of think tanks, and the skills needed to navigate an increasingly complex and interconnected world, attendees contributed to a rich and thought-provoking discussion. This exchange of ideas aligned with the Policy Center's broader mission to empower the next generation of leaders and cultivate a culture of innovation and collaboration among Morocco's youth. The discussions offered valuable takeaways, inspiring participants to explore new approaches in their own work and careers.

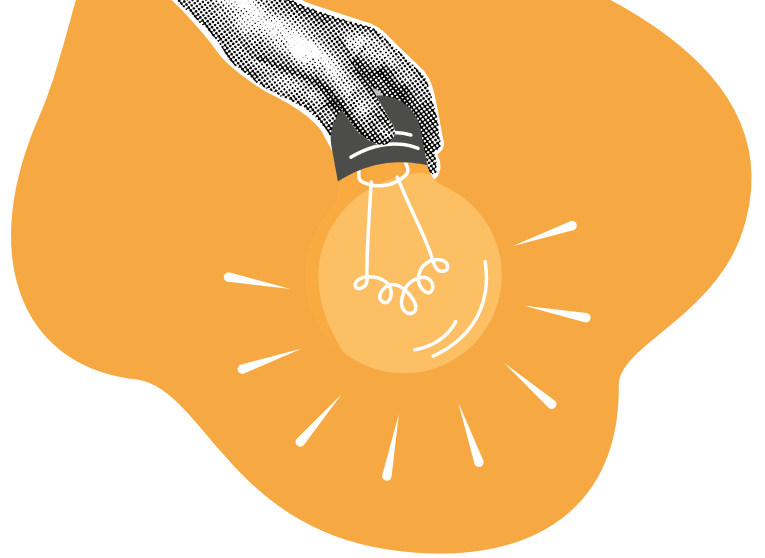
Karim El Aynaoui's insights offered an inspiring yet realistic perspective for young attendees, encouraging them to think critically about their own paths, their potential contributions to the Kingdom's future, and the importance of embracing a sense of purpose in their careers. By emphasizing that leadership is not merely about titles or positions but about the ability to drive change, inspire others, and remain committed to lifelong learning and growth, he reinforced a vision of leadership rooted in action and responsibility. His call to action resonated deeply, urging attendees to actively shape a more prosperous and equitable future for Morocco and the wider region.



PCNS AS A TALENT INCUBATOR

At PCNS, we embrace the transformative potential of young minds to shape meaningful change. With an average team age of 30, we foster an environment where emerging talents thrive through mentorship, dialogue, and collaboration. By cultivating African expertise and building partnerships across regions, we empower a new generation of leaders to deliver actionable solutions to economic, social, and public policy challenges, driving progress for Morocco and the Global South.





TESTIMONIALS FROM FORMER STAFF

As a multilingual think tank, we do more than generate ideas—we are a crucible for cultivating emerging talent. Our ethos is grounded in dialogue and partnership, driving us to nurture African expertise and excellence—essential for analyzing the continent's and the globe's challenges and formulating actionable policy recommendations. PCNS distinguishes itself as a collaborative space where researchers come together to disseminate their insights and benefit from an extensive network of esteemed partners from various world regions.

“



SALMA DAUDI

PhD Researcher in International Relations at the University of Oxford

“Working at the Policy Center for the New South has been a transformative experience in many ways. I had the opportunity to work on topics I am passionate about, explore different research methods and policy development approaches, and participate in collaborative projects aimed at advancing research both nationally and internationally. It was a rewarding experience that not only deepened my technical skills in international relations but also contributed to my personal development. My time at the Policy Center was a key milestone in my academic and professional progress, allowing me to translate my research interests into concrete projects. This has facilitated the pursuit of my doctoral project and taught me to balance theory and practice, an asset in the development of concrete strategic recommendations.”

“



NABIL EL QAMÇAOU

Program Manager - Morocco and Tunisia, DROSOS Foundation

“Working at the Policy Center has been an incredibly enriching experience. Being in contact with such talented people as the Center's staff, as well as experts who have held key positions in Moroccan public administrations and international organizations, has allowed me to grow both personally and professionally. The Center is a unique environment where we work every day to advance research and development while cultivating a positive and joyful work atmosphere. This environment, combined with the wealth of shared experiences, is hard to find elsewhere. I therefore advise anyone considering this experience to take a chance, believe in their skills, and be assured that, at the end of their journey, they will not only have grown but will also have a solid network and exceptional colleagues.”

“



HAMZA M'JAHED

Project Coordinator for Water at KfW

“I joined the Policy Center in 2019 in the International Relations Department as a research assistant, and this experience had a significant impact on my career. Three key elements are particularly important in this context. First, expertise. Upon my arrival, I had the opportunity to work with a pool of experts who guided and mentored me in my research. These experts, both practitioners and theorists, enriched my broad perspective while allowing me to focus on the essential details of my field. Secondly, autonomy. The Policy Center offers the freedom of space to choose one's areas of interest, specialize, and develop one's own methodology, which taught me to be responsible. Finally, versatility. Working in a collective environment meant collaborating with different teams, such as those in event management, the Medialab, and partnerships, to organize events and develop projects. Furthermore, the rigorous methodology of the Policy Center taught me to structure my actions and collaborate effectively with teams with sometimes divergent interests.”

TRAININGS

Every year, PCNS offers a series of training programs designed to enrich the knowledge and skills of its staff members. These programs cover essential areas such as International Relations, Economics, and Project Management, providing expertise on pressing and emerging topics. This commitment to fostering professional development reflects the Policy Center's dedication to adaptability and excellence in a constantly evolving world.

CONFLICT RESOLUTION AND MEDIATION

Oussama Tayebi, an International Relations Specialist at the IR Research Department, along with Mohamed Brick, Manager of Social Media & Digital Content, and Majda Belkheiri, Program Officer in the Youth Leadership Initiatives section, attended a two-day Conflict Resolution training course at the UM6P Public Policy School on February 8-9, 2024. The course introduced key concepts of mediation and conflict resolution, exploring their application in various contexts. Facilitators Christopher Thornton and Valère de Riedmatten from the HD Centre, both experienced international practitioners, shared valuable insights and lessons from their real-world experiences. Oussama, Majda and Mohamed actively participated in practical exercises, including conflict analysis and role-playing simulations designed to enhance mediation soft skills. These activities provided them with hands-on experience to apply the concepts and techniques discussed during the training.

LEADING WITH A DIGITAL AND AI MINDSET

Imad HAJJAJI, Program Officer - Knowledge Management, attended a two-day program titled Leading with a Digital and AI Mindset on September 4-5, 2024, at the UM6P campus in Benguerir. Organized by OCP and UM6P, the event featured presentations by Harvard Business School Professors, Dr. Karim R. Lakhani and Dr. Tsedal Neeley. The program covered AI strategy, digital transformation, and the practical applications of generative AI. Participants engaged in workshops and lectures, such as Leading an AI-first Organization, Aligning for a Digital Future, and Developing a Generative AI Strategy. Hands-on activities and discussions allowed attendees to explore innovative approaches to integrating AI into organizational practices. This experience provided participants with essential skills and frameworks necessary for effective leadership in a rapidly evolving digital landscape.



THE JUNIOR PROFESSIONAL PROGRAM

The Junior Professional Program (JPP) is a two-year contract designed to offer graduates an opportunity to work in a dynamic professional environment that bridges policymakers, academia, and civil society. Participants develop expertise in research fields such as international relations and economics, as well as project management areas including communication, partnerships and finance, honing their skills and advancing their career prospects with valuable support for professional growth.



LOUBNA EDDALLAL

“Working in the International Relations department at PCNS is a deeply rewarding experience that helps with continuous learning on global trends and relations, with a strategic focus on Africa. The uniqueness of this experience stems from diverse expertise and backgrounds within the team, each specializing in different geopolitical areas and concepts. This creates a synergistic and comprehensive environment for research and analysis. In a short period of time, I gained valuable insights into Africa’s evolving dynamics, Morocco’s strategic positioning, and its relationships across the continent.”



KHADIJA MOUMNI

“It’s been about six months working at the Policy Center for the New South and it has been a very enriching experience for me. The department of international relations offers opportunities for everyone, from various age groups and experience levels, to grow intellectually and professionally. Peers at the PCNS are extremely encouraging and generous with their time and knowledge. In a few months after my graduation, I’ve been able to take on challenging projects, develop new skills, and take my career to the next level, all thanks to my colleagues’ and manager’s support and guidance.”

INTERNSHIP PROGRAM

The Policy Center's internship program offers young professionals and recent graduates a structured and dynamic environment to develop their expertise and practical skills. With a focus on key areas such as research (international relations, economics, law) and project management (communications, partnerships, finance, events), the program enables participants to contribute meaningfully to the Center's strategic objectives. Interns gain valuable experience through direct engagement with policymakers, academics, and civil society, preparing them for impactful careers in public policy and beyond.



**CHAIMAE
JABBAR**

“My internship at the Policy Center for the New South has been a truly enriching experience. As a member of the Strategic Monitoring and Analysis Unit, I gained valuable insights into research practices and policy-oriented analysis. Working in a dynamic environment encouraged me to think critically and approach complex issues with a broader perspective, shaping my professional growth and inspiring me to contribute to impactful research. This experience has laid a strong foundation for my future endeavors in addressing global challenge.”



**MAROUA
EL BELBALI**

“During my internship with the Events Department at the Policy Center for the New South, I worked closely with a dedicated team, supporting tasks ranging from organizing guest and staff travel and accommodation, to managing event logistics. This hands-on involvement not only refined my skills but also earned me the trust of a highly accomplished team, allowing me to take on enriching responsibilities.

Being immersed in a high-level environment was profoundly formative. I had the opportunity to attend numerous conferences on governance and global affairs, each offering valuable insights and deepening my understanding of complex local and international issues. Learning alongside seasoned professionals at PCNS expanded my perspective, teaching me the subtle intricacies of diplomacy, event strategy, and global engagement.

This internship experience sharpened my analytical thinking, enhanced my cultural fluency, and fostered the adaptability required to excel in multifaceted environments. Beyond technical growth, it instilled in me the confidence to navigate dynamic settings with impact and precision.”



**CHAYMAE
MEZIYANE**

“I had the distinct privilege of joining the PCNS as an intern. This distinguished institution represents a hub of intellectual rigor and impactful research. Engaging in such an invigorating and motivational environment has significantly influenced my professional growth, particularly in mastering essential tools for strategic analysis and meticulous research.

I had the opportunity to take part in both individual and collaborative projects on subjects that profoundly inspire me. My primary responsibilities encompassed strategic monitoring with a particular emphasis on African energy infrastructure. However, I also explored new research areas, such as the U.S. electoral process, which helped refine my critical and analytical skills across diverse geopolitical contexts.

Beyond technical proficiency, I am deeply grateful for the mentorship provided by my advisor and colleagues, who were both inspiring and inclusive in their support. This environment allowed me to strike a balance between academic writing and the formulation of practical, strategic policy recommendations, all while fostering professionalism and a relentless pursuit of new challenges. Personal growth is derived from within, and my time at PCNS reinforced this belief. Joining PCNS is an experience I highly recommend, as it has opened doors to new research horizons and fostered valuable professional connections.”



**ASYA
PELKES**

“My internship at the Policy Center for the New South was an enriching and transformative experience that significantly shaped my academic and professional trajectory. During my time at the Center, I had the privilege of focusing on African development, with a specific emphasis on regional integration, infrastructure projects, and the EU’s engagement with the continent.

Under the mentorship of Sara Hasnaa Mokaddem, I undertook research on how strategic transport infrastructure can enhance intra-African trade and support the objectives of the AfCFTA, culminating in a co-authored publication with Mahmoud Arbouch. This experience allowed me to deepen my understanding of policy frameworks while developing practical research skills such as data analysis and policy evaluation.

Beyond expanding my knowledge of Africa’s development challenges and opportunities, the internship strengthened my ability to critically analyze complex issues, collaborate in a professional setting, and produce high-impact research. These experiences have been instrumental in shaping my current academic pursuits and career aspirations.

I am grateful to PCNS for providing a supportive and intellectually stimulating environment and for the opportunity to contribute to meaningful research that aligns with my passion for sustainable development in Africa.”

VOLUNTEER PROGRAM

The PCNS volunteer program is a structured initiative that provides youth with the opportunity to contribute to the Center's activities across various fields, including event coordination, community engagement, and operational support. By participating, volunteers not only support the Center's mission but also gain practical experience in policy-related initiatives. This program reflects PCNS's commitment to promoting engagement and enhancing its influence on public policy discussions in Africa and beyond.



“

SOUFIAN TIBARI

“Volunteering with the media team at the Atlantic Dialogues proved to be a highly enriching experience. Being part of the podcast production gave me the chance to dive into different perspectives, including the thoughts of different nations, the feelings of different generations, and the viewpoints from specific sectors. Each conversation revealed unique insights into pressing global challenges, sparking thought-provoking discussions that energized my spirit. The exposure to distinguished speakers and meaningful exchanges left a lasting impression, motivating me to continue participating in discussions that promote progress and foster collaboration among diverse stakeholders.”



“

YOUSSEF TZKOUK

“Being part of the African Economic Symposium and the Atlantic Dialogues Summit was a truly transformative experience. Working behind the scenes provided me with a unique opportunity to observe how these high-profile events are orchestrated, exposing me to a wide range of perspectives and innovative solutions to critical challenges in both Africa and the Atlantic region.

After participating in the African Economic Symposium, I felt inspired to engage with the Policy Center for the New South. By the end of the Atlantic Dialogues Summit, I realized I had found my place. The sense of belonging and the opportunity to contribute to such vital conversations were deeply motivating.

The connections I forged and the knowledge I gained enriched my understanding of international cooperation. Beyond that, the insights I acquired on policymaking, sustainability, and diplomacy were invaluable.”

BRIDGE

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ATLANTIC DIALOGUES

13TH Edition Hosted in Rabat

Under the High Patronage of His Majesty King Mohammed VI, the Policy Center for the New South organized the 13th edition of **The Atlantic Dialogues**, its annual flagship international conference, from December 12 to 14, 2024 in Rabat, Morocco.

As a premier annual event for decision-makers to discuss cross-regional issues around the Atlantic Basin, this edition brought together over 450 participants from 65 countries. The discussions were centered around the shared policy challenges and opportunities that shape our common future on all four continents of the Atlantic basin, and focused on the defining concept of this

conference, the **Wider Atlantic**, by underscoring the growing importance of the South Atlantic in the global geopolitical debate through the topics addressed, narratives shared, and the representation of experts and participants.

In this 13th edition, 79% of participants were nationals of countries bordering the Atlantic, and 51% were representatives from countries of the South. This shows the PCNS' commitment to holding Atlantic conversations and to having an equal representation between the South and North for balanced dialogue.



The 2024 edition of The Atlantic Dialogues was also marked by its return to Rabat after a decade in Marrakech. This edition was also an opportunity to discuss key Atlantic transformative initiatives such as **Morocco's Royal Initiative for the Atlantic**, which exemplifies how the South can assert its agency in shaping its destiny. Through 11 plenary sessions, 15 breakout dinners and 2 Night Owls, the conference challenged entrenched perceptions and opened pathways for uninhibited exchanges that transcend sectors, disciplines and borders, fostering collaboration that addresses the pressing challenges of our times. Topics such as infrastructure development, technological innovation, and integration were addressed, while also confronting the geopolitical realities that impact regional security, democracy and prosperity. These conversations are crucial as we seek to navigate the global challenges posed by climate change, rising nationalism, and the erosion of multilateralism.

Through the 11th edition of the **Atlantic Dialogues Emerging Leaders Program**, held throughout the four days preceding The Atlantic Dialogues conference, the PCNS continued to provide space for the younger generation of Atlantic leaders, as 41 young professionals and change-makers from across the Atlantic, representing 22 nationalities, came together to take part in a tailor-made policy, leadership, and

networking program. Additionally, over 20 alumni of the program also took part in the conversation, many of whom contributed to the Atlantic Currents report and presentation and spoke in different sessions throughout both the Emerging Leaders program and The Atlantic Dialogues conference. This illustrates the Policy Center for the New South's unwavering commitment to **intergenerational dialogue**, diversity, and bridging divides, which enhance cross-regional and cross-sectoral perspectives, and represents a search for balance between generations, regions, fields of expertise, and backgrounds in addressing key strategic issues.

Another highlight of this year's conference was the unveiling of the 11th edition of the Atlantic Currents report. Since its inception in 2014, this publication has offered critical insights into the cultural, economic, and political dynamics shaping the Atlantic today.

Through every edition, the PCNS continues to build The Atlantic Dialogues community around its high-level flagship conference. This community is now composed of over 2000 thinkers and practitioners who believe in changing narratives and mindsets around the Atlantic, and in supporting the Wider-Atlantic concept that values the South-Atlantic as an integral part of transatlantic relations and dynamics.

450

PARTICIPANTS

132

SPEAKERS

65

COUNTRIES

11

PLENARY
SESSIONS

HIGHLIGHTS FROM KEY PANELS



Scan the QR code to watch the panel videos



PANEL

MOROCCO'S ROYAL ATLANTIC INITIATIVE: WALKING THE TALK FROM AFRICA ON ATLANTIC COOPERATION

The Royal Atlantic Initiative, launched by Morocco under the leadership of His Majesty King Mohammed VI, aims to enhance regional integration, stability, and economic development across the Atlantic Basin. It prioritizes African-led solutions, addressing challenges such as energy access, economic inequality, and security threats, while fostering cooperation and shared growth.

Morocco's Ambassador to the U.S., **Youssef Amrani**, highlighted the initiative's rapid progression from concept to implementation. The initiative seeks to improve connectivity between Africa, its northern neighbors, and landlocked countries through major infrastructure projects, including transport networks, energy corridors, and agricultural development. A key component is the Dakhla Atlantic Port, which is designed to boost regional trade and economic integration.

Amina Benkhadra, head of Morocco's National Office of Hydrocarbons and Mines, emphasized the Morocco-Nigeria gas pipeline, a multi-billion-dollar project aimed at connecting multiple Atlantic nations, supporting industrialization, and strengthening the mining sector. The initiative also promotes South-South cooperation, focusing on sustainable industries such as the blue economy, digital connectivity, and maritime trade.

Nuno Bragança from the Atlantic Center stressed the need for collaborative solutions to shared global challenges, including climate change, economic instability, and security threats. He highlighted the importance of technological cooperation and knowledge exchange to drive progress.

The discussion concluded that the initiative provides a transformative framework for Africa's future, requiring global support, strategic partnerships, and a balance between economic growth and security to ensure long-term sustainability.



PANEL

SOUTHFULLNESS AND THE FUTURE OF MULTILATERALISM

The third panel on Southfullness explored the complexities of the Global South, emphasizing its diversity rather than a singular identity. **Jacques Attali** critiqued the concept of Southfullness, arguing that today's real divide lies between democratic and totalitarian regimes, rather than geographical boundaries. He criticized BRICS for comprising a mix of different political systems and noted the Westernization of the world despite the decline of U.S. influence. Attali warned of the growing totalitarian control over global resources and questioned democracy's effectiveness amid rising inequalities.

Ambassador **Omar Hilale** emphasized that the Global South, which represents 85% of the world's population and 50% of global GDP, remains burdened by inequalities. He called for accelerated reforms in global governance and financial systems while acknowledging the internal tensions within the BRICS.

Erika Mouynes pointed out that young people perceive the global system as unfair, citing vaccine inequality and ineffective climate agreements. She advocated for greater youth inclusion in global discussions through initiatives like the Emerging Leaders at PCNS.

Ana Palacio emphasized the need for agency in the Global South, highlighting the increasing importance of informal, technology-driven education. She contrasted liberal democracies, which prioritize individual rights, with collectivist regimes like China. Rejecting the notion of a unified South, she characterized it as a diverse patchwork of regions. While the South often unites against the North, she noted that China and India are now offering alternative development partnerships. Palacio concluded by calling for urgent reform of global institutions.



PANEL

WHO BEARS THE COST OF THE ENERGY TRANSITION?

The panel explored the global inequalities of climate change, emphasizing that industrialized nations hold a “carbon debt” due to their historical emissions, while developing countries possess “carbon credits” as they have contributed minimally. Speakers criticized the ineffectiveness of climate finance mechanisms, the misalignment between public and private interests, and the persistence of fossil fuel subsidies despite their environmental harm.

Laura Alborno highlighted Latin America’s unique climate challenges, including poverty, rural underdevelopment, displacement, and gender disparities, all exacerbated by weak governance. She advocated for grassroots empowerment and a reallocation of resources from military spending to climate solutions.

Andreas Kraemer condemned the \$7 trillion in annual fossil fuel subsidies, arguing that redirecting these funds toward renewable energy would facilitate a cost-effective global energy transition.

Carlos Lopes criticized the Paris Agreement’s voluntary framework, highlighting the failure of industrialized nations to fully assume responsibility for their emissions. He warned that repackaging development funds as “climate finance” undermines trust and called for genuine accountability and financial reform.

Dominique Strauss-Kahn addressed climate injustice, emphasizing that developing nations disproportionately bear the consequences while industrialized countries continue to delay meaningful action. He warned that climate pledges often lack real financial backing and that global cooperation tends to emerge only in times of crisis.

The panel concluded that without political will, systemic reforms, and equitable responsibility, a just energy transition remains unattainable. Ultimately, the discussion underscored the need for accountability, structural change, and genuine commitment to achieving a fair and sustainable energy transition.



PANEL

DEMOCRACY ON THE EDGE: ELECTION YEAR IN THE WIDER ATLANTIC

This panel examined the challenges and opportunities facing democracy across the Atlantic, focusing on disinformation, voter apathy, and social polarization. The discussion underscored the critical role of education and civic engagement in strengthening democratic resilience.

Kassie Freeman described democracy as perpetually at risk, citing a ‘cultural revolution’ driven by race and identity politics, particularly in the U.S. and Europe. She linked this shift to the George Floyd protests and the subsequent backlash, highlighting Trump’s polarizing influence. Freeman stressed the importance of education in combating misinformation, warning against the distortion of African American history and the erosion of democratic awareness.

Mohamed Beavogui highlighted Ghana’s success in maintaining democratic stability through education, traditional governance structures, and local conflict-resolution mechanisms. However, he cautioned that democracy remains fragile when governments fail to meet citizens’ needs.

Paulo Portas reaffirmed democracy’s enduring value in safeguarding rights and freedoms despite its imperfections. He warned of the growing threat of digital propaganda, which misinforms citizens and deepens societal divisions.

Najat Vallaud-Belkacem pointed to rising dissatisfaction with democracy, exacerbated by social fragmentation and a lack of civic education. She stressed that neglecting identity-based demands could fuel the rise of extremist movements. The panel concluded with a call for urgent reforms to uphold democratic values in an era of escalating polarization and disinformation.



PANEL

FUNDING DEVELOPMENT: SHORT ON BOLD IDEAS OR IMPLEMENTATION?

This panel explored the challenges of financing development and climate action, particularly for developing nations. With extreme poverty still widespread—many in Africa surviving on just \$3 per day—there is an urgent need for a radical financial shift to meet the SDGs by 2030, requiring \$4 trillion in investment. **Masood Ahmed** highlighted the \$1 trillion gap between climate finance needs and existing commitments, criticizing the disconnect between international pledges and actual implementation. He proposed tracking progress at global summits to enhance transparency and accountability.

Nizar Baraka outlined Morocco's water sustainability strategy, emphasizing renewable-powered desalination plants. He stressed the imbalance in climate funding, which prioritizes mitigation over adaptation, leaving developing nations with insufficient support for pressing environmental challenges.

Joaquim Levy underscored the private sector's role in renewable energy investment and introduced Brazil's fund for tropical forests, which links conservation efforts with sovereign debt management.

Matata Ponyo Mapon cautioned against climate finance overshadowing other urgent development priorities, such as infrastructure and education. He urged for Southern nations to take the lead in climate discussions rather than relying on the Global North.

This debate underscored the urgent need for inclusive and accountable financing mechanisms to ensure a fair and sustainable transition, aligning developing nations' needs with global commitments.



8th Edition

APSACO



THE ANNUAL CONFERENCE ON PEACE AND SECURITY IN AFRICA

■ June 10-11, 2024 – Rabat, Morocco





The Policy Center for the New South organized the 8th edition of the APSACO under the theme **Mediation in African Internal Conflicts**. APSACO brought together experts from diverse regions, fields, and professions to foster high-level discussions on peace and security in Africa. The annual conference served as a platform for analyzing Africa's peace and security structures and institutions, emphasizing the continent's assets, history, and capacity to address current and emerging challenges while strengthening its global competitive advantage.

Persistent conflict hotspots across Africa, from the Sahel in West Africa to the Horn of Africa, continue to pose challenges despite efforts by African, regional, and international bodies. These conflicts often stem from internal political transitions, escalating into civil wars or crises. The presence of armed rebellions, terrorist

networks, and mercenaries further exacerbates regional instability.

Mediation efforts led by actors such as the AU, while aligned with United Nations (UN) standards and rooted in African traditions, face limitations. Civil society's role in mediation remains insufficient, and governance challenges—including leadership fragmentation and diverging national interests within the AU—hinder effective conflict resolution.

Enhancing mediation efforts requires stronger cooperation between the AU and RECs, guided by the principle of subsidiarity. Greater inclusion of civilian actors in negotiations and peace agreement implementation could improve effectiveness. Additionally, the strategic partnership between the UN and AU must better harness their respective strengths to enhance conflict resolution efforts and maximize impact.



APSACO serves as a forum for dialogue and debate, focusing on five key areas:

1. African mediation mechanisms and approaches;
2. The coordination between local, regional and continental processes;
3. Strategies for fostering synergies between the AU and civil society;
4. The Sahelian crisis, which highlights the complexities of conflict;
5. The role of civil society, particularly in ceasefire and inclusive peace processes.

REVIEW OF THE SIX PANELS

PANEL 1

MECHANISMS AND APPROACHES TO MEDIATION IN INTERNAL CONFLICTS

This panel explored innovative strategies and specific mediation mechanisms for internal conflicts in Africa, aiming to understand and address complex challenges. Emphasis was placed on solutions tailored to the African context and fostering sustainable peace, drawing from both the achievements and limitations of institutional mechanisms and ongoing or completed mediation processes. It was notably emphasized that mediation can play a crucial role in advancing national reconciliation, particularly in the Sahel-Saharan region.



as well as the role of non-state actors. The panel highlighted the necessity of leveraging the comparative advantages of different mediators and addressed the historical reliance on charismatic leaders in mediation, noting a shift towards developing technical expertise and professionalizing mediation efforts within the AU.



PANEL 3

REGIONAL PERSPECTIVES ON INTERNAL CRISES IN THE SAHELO-SAHARAN REGION

This panel focused on the multifaceted internal crises facing the Sahelo-Saharan region, which has emerged as a hotspot for conflicts and instability driven by a combination of political, social, and environmental factors. The complexity of these conflicts, involving numerous local and international actors, presents significant challenges for mediation efforts.



PANEL 2

INNOVATION FOR BETTER COORDINATION OF LOCAL, NATIONAL, REGIONAL, AND INTERNATIONAL PROCESSES

The speakers examined the complexities and challenges of mediation in Africa, emphasizing the need for effective coordination among various actors operating at local, national, regional, and international levels. Key issues discussed include the impact of inequalities, climate change, and domestic conflicts on mediation efforts,

PANEL 4**AFRICAN CIVIL SOCIETY AND STRENGTHENING CEASEFIRES**

During this panel, the speakers discussed the vital role of civil society in conflict mediation in Africa. They highlighted practical examples from various regions, emphasizing both the challenges and successes of civil society involvement. The discussions underscored the necessity of including diverse civil actors, such as women and youth, in peace processes. Additionally, they addressed the need to clarify the roles of civil society organizations and provide them with adequate resources and training to enhance their effectiveness in fostering lasting peace and reconciliation.

**PANEL 5****VALUING AFRICAN SKILLS AND EXPERTISE FOR A COMMON MEDIATION APPROACH**

This panel focused on fostering a unified and collaborative approach to African mediation. It highlighted the importance of innovative African approaches tailored to the continent's diverse cultural contexts. The speakers underscored the need to invest in capacity building, leverage various mediation networks—including African, Arab, and Moroccan women mediators—and pursue indigenous solutions by involving local communities in conflict resolution efforts.



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PANEL 6**REPORT PRESENTATION**

This session featured authors who contributed to the Annual Report on African Geopolitics. The discussion covered issues such as Libya's ongoing conflict, the rivalry of global powers in Africa, the fragility of states in the Sahel and the resilience of Senegalese democracy.

**ACCESS
THE FULL
REPORT**



AFRICA ECONOMIC SYMPOSIUM

AES Africa Economic Symposium 2nd Edition

■ July 11-12, 2024 – Rabat, Morocco





PCNS held the 2nd edition of the **Africa Economic Symposium (AES)** on July 11-12, 2024, under the theme **Fostering Africa's Economic Transformation through Innovative Financing**. The AES aims to become a continent-wide annual gathering, bringing together prominent economists, policymakers, and academics to explore global and continental perspectives on macroeconomic management challenges and key structural issues shaping Africa's economic development.

As African economies navigate a complex macroeconomic landscape, they face constraints that limit their policy options. Despite a continent-wide tightening of monetary policies, inflation remains entrenched and further escalation a concern due to rising geopolitical tensions.

In addition to these macroeconomic challenges, Africa grapples with significant financial resource gaps amid expanding development needs. Addressing rising social demands, meeting infrastructure requirements, ensuring a successful energy transition, and fostering technological advancement all require a strategic approach to unlock the necessary financial resources. Crucially, this must be accompanied by strong governance reforms to ensure effective implementation.

Domestically, this involves strengthening public finance reforms to create fiscal space and combat tax fraud and illicit financial flows. Beyond the public sector, it is critical to expand the pool of private savings by

strengthening the banking sector and local financial markets. Leveraging PPPs within a robust regulatory framework is essential for mobilizing additional resources.

Attracting more foreign direct investment, securing financial capital flows, and harnessing the power of migrant remittances require strategic measures to unlock the potential of external financing. The international financial community plays a pivotal role in financing Africa's development projects by bridging financing gaps, addressing debt restructuring challenges and rechanneling Special Drawing Rights (SDRs) through Multilateral Development Banks (MDBs).

Over two days, experts, scholars, and policymakers engaged in thematic discussions centered on these issues, offering their perspectives on how Africa could be positioned as the new engine of global growth. The AES featured five panels and a discussion on the Annual Economic Report on Africa.



REVIEW OF THE SESSIONS

SESSION 1

MONETARY POLICY CHALLENGES: IS INFLATION OVER?

Panelists discussed the ongoing challenges faced by African economies despite global financial improvements, noting that inflation remains above pre-pandemic levels and continues to affect the most vulnerable populations. They questioned the effectiveness of monetary policy in balancing inflation control and growth, emphasizing the need for coordination between monetary and prudential policies, as central bank decisions will significantly shape future macroeconomic conditions.



SESSION 2

ADDRESSING FISCAL DISCIPLINE

This session explored Africa's growing debt vulnerabilities, with IMF projections indicating a 10-percentage point rise in the public debt-to-GDP ratio over the next five years. Speakers stressed the necessity for stronger budget management, fiscal discipline, and medium-term planning. They also explored the potential of sovereign wealth funds and fiscal rules to ensure sustainability and mitigate economic shocks.



SESSION 3

NAVIGATING FINANCIAL RESOURCE LIMITATIONS AMIDST GROWING ECONOMIC DEVELOPMENT NEEDS

This session focused on Africa's expanding financial gaps in the context of increasing development needs. Mobilizing resources for infrastructure, renewable energy, and social programs is essential, but effective governance is equally important to ensure efficiency, reduce corruption, and optimize investments in key areas. The discussion centered on sustainable development in Africa as financial resources become more constrained.



PARALLEL SESSION 4

INNOVATIVE FINANCING MECHANISMS FOR GREEN TRANSITION

Experts discussed the \$3 trillion needed for Africa's green transition by 2030, which far exceeds the current global climate spending of \$600 billion. They highlighted innovative financing mechanisms such as green bonds, impact investing, grants, microfinance, and carbon credits. The session addressed the challenges associated with these methods, the private sector's role, and how public-private collaboration could unlock their potential for resource mobilization and risk mitigation.



PARALLEL SESSION 5**THE ROLE OF DEVELOPMENT FINANCE IN ADDRESSING SOCIAL CHALLENGES (IN FRENCH)**

This panel emphasized the critical role of development finance in promoting inclusive and sustainable development in Africa. It focused on how development finance can address social challenges, such as poverty, healthcare, education, gender equality, and social inclusion. While initiatives have aimed to foster economic growth and reduce inequalities, assessing their effectiveness in improving social outcomes is crucial.

**SESSION 6****UNLOCKING DOMESTIC FINANCING POTENTIAL**

This panel explored strategies to unlock Africa's domestic financial potential, focusing on strengthening the banking sector, reforming public finance, addressing tax fraud and illicit financial flows, and utilizing PPPs within a strong regulatory framework. Speakers discussed how maximizing sovereign wealth funds can drive development and enhance economic resilience, paving the way for sustainable growth and inclusive prosperity.

**SESSION 7****THE ROLE OF INTERNATIONAL FINANCING IN AFRICA'S DEVELOPMENT**

Panelists examined Africa's urgent financial needs to meet development goals, which are compounded by climate change, high debt, and the aftermath of the COVID-19 pandemic. They emphasized that these challenges are exacerbated by limited access to international markets, highlighting the need for international financial institutions to scale up their efforts.

**REPORT PRESENTATION**

Annual Report on the African Economy



This session centered on the 5th Edition of the African Economy Report, which addresses financing challenges in line with the AES conference theme. Authored by 24 to 25 African researchers, the report examines Africa's economic landscape, particularly South Africa's economy, and outlines financing requirements. Key risks identified include Africa's financial fragmentation, challenges in securing climate change financing, and the need for banking reforms to ensure long-term stability and development.

**ACCESS
THE FULL
REPORT**

STRATEGIC DIALOGUES



- May 17, 2024 - Paris, France
- October 25, 2024 - Rabat, Morocco



THE 16TH EDITION OF THE STRATEGIC DIALOGUES

The 16th edition of the **Strategic Dialogues** took place on May 17, 2024, at the **HEC Paris Campus** and was organized into two distinct sessions: **Polycentric World: The Entanglement in New International Relations** and **The Euro-African Atlantic: What Role for This Corridor in Cooperation Between the Two Continents?** The event addressed the emergence of new powers from the Global South alongside traditional ones, signaling a shift towards a more polycentric world. This development poses new challenges for global governance and underscores the need for collective action in an increasingly fragmented international order.

Discussions also highlighted the strategic significance of the Euro-African Atlantic corridor. With deep historical and commercial ties, the region has become a focal point for reshaping geopolitical relations, especially in the context of initiatives like China's Belt and Road. The session explored the evolving roles of Europe and Africa within this corridor, emphasizing the importance of fostering cooperation and sustainable development to meet future challenges.

The format of the Strategic Dialogues, spread over one day, allowed policymakers and experts to engage with an audience of established researchers and practitioners on two themes: one addressing a global issue and the other focusing on a regional matter of common importance to both Europe and Africa. The aim was to share the outcomes of the seminars with participants and interested stakeholders, compiling the discussions into 'Policy Papers,' which were consolidated into a joint publication.





THE 17TH EDITION OF THE STRATEGIC DIALOGUES

The 17th Edition of the **Strategic Dialogues** took place on October 25, 2024, at PCNS in Rabat, and was structured around two distinct sessions: Europe's Position on the New Global Stage and The Sahel States and West Africa: What Prospects?

Discussions highlighted Europe's efforts to navigate changing global power structures, emphasizing the pursuit of strategic autonomy. Participants explored how emerging powers from the Global South are redefining the international order and the complex challenges Europe faces in safeguarding its influence amid geopolitical fragmentation and rising security concerns.



The event also examined the growing significance of the Sahel States within West Africa, focusing on recent political developments, including the formation of the AES. Deliberations addressed the implications for regional integration, security, and cooperation, emphasizing how these changes are reshaping political and security dynamics and their broader impact on Africa-Europe relations.



PARTICIPATION OF THE POLICY CENTER FOR THE NEW SOUTH AT SIEL 2024



■ May 9-19, 2024, Rabat, Morocco

PCNS actively participated in the 29th edition of the International Book and Publishing Fair (SIEL), held in Rabat from May 10-19, 2024. Throughout the event, visitors were invited to explore a selection of the Center's flagship publications and engage in meaningful discussions with its experts daily from 10 a.m. to 8 p.m.

The Policy Center enhanced its participation by organizing three dedicated conferences, addressing timely topics such as the dynamics of Morocco's cultural industries, the management and preservation of water resources, and the reform of the Moroccan Family Code.

The Family Code conference, moderated by **Abdessalam Jaldi**, a senior researcher in international relations at the Policy Center, featured prominent speakers, including **Nouzha Chekrouni** and **Khalid Chegraoui**, Senior Fellows at PCNS. The session provided a key opportunity to assess the reform process of Morocco's Family Code, discuss its challenges, and explore future development prospects.



The water resources conference, moderated by **Tayeb Ghazi**, a senior economist at the Policy Center, brought together experts such as **Fatima Ezzahra Mengoub** and **Ali Hammani**. Discussions focused on Morocco's water resource challenges, including scarcity, rising demand, and the impacts of climate change. The session also examined the national strategy for water resource management and emphasized the need for collective action to ensure sustainable use and preservation.

Lastly, the cultural industries conference, moderated by **Imane Lahrich**, Head of the Research Valorization Department at the Policy Center, explored the growth of Morocco's cultural industries, including cinema, music, handicrafts, and cultural tourism. The session addressed the challenges facing these industries and their development prospects, with contributions from cultural mediator **Yusra Abdelmoumen** and professor and writer **Moha Souag**.



10
years

July 16-17, 2024 - Rabat, Morocco

POLICY CENTER
FOR THE NEW SOUTH
10th ANNIVERSARY



10
years

PCNS celebrated its 10th anniversary with a two-day festival, offering a comprehensive look at its contributions to shaping policy and fostering dialogue in the New South. Through a series of panels, fireside chats, and video presentations, the event traced the Center's journey from its inception in 2014 to its current position as a leading think tank.

Key discussions explored the role of think tanks in driving development, the concept of the New South, and Morocco's future trajectory. Notable speakers, including PCNS experts and external leaders, shared insights on the intersection of research, policy, and societal advancement. Attendees gained a deeper understanding of the Center's mission and its impact on global discourse, while also engaging with the challenges and opportunities shaping the future.

REVIEW OF THE SIX PANELS

FIRESIDE CHAT

PCNS - VISION, IDEATION, CONSTRUCTION

This session explored the origins and founding vision of the PCNS. It focused on the ideation and inception period, leading to the construction phase that began in 2014.

PANEL 1

THE ROLE OF THINK TANKS IN THE NEW SOUTH

This panel highlighted the pivotal role played by think tanks in shaping policies and driving development in the New South. PCNS experts discussed how think tanks contribute to informed decision-making, foster innovation, and address the region's unique challenges. The session emphasized their indispensable role in policy formulation, societal advancement, and the broader development of the think tank sector in the Global South.

PANEL 2

WHAT IS THE NEW SOUTH?

This panel examined the concept of the New South, a term introduced by PCNS. Experts defined its key characteristics, explored its socio-economic and geopolitical dynamics, and discussed its connection to the Policy Center's vision, identity, and philosophy.

PANEL 3

MOROCCO IN THE NEXT 10 YEARS

This prospective panel focused on Morocco's future trajectory, examining key areas such as economic growth, social development, and geopolitical influence. Experts provided insights into the strategies and initiatives expected to shape Morocco in the coming decade, particularly in sectors such as energy and agriculture.

PANEL 4

THE THINK TANKER PROFESSION

A think tank includes a unique blend of researchers, experts, project managers, and staff across various domains, including—but not limited to—international relations, economics, event management, partnerships, and communication. This panel presented the different professions at PCNS, illustrating how a think tank nurtures talent. It highlighted the Center's role as a talent incubator, discussed career development within the think tank, and explored how PCNS prepares its staff to thrive beyond its walls.

PANEL 5

RESEARCH & EVENTS SYMBIOSIS - A PRESENTATION OF THE PCNS FLAGSHIP REPORTS AND MAJOR CONVENINGS

This panel showcased the symbiotic relationship between research and dialogue at the Policy Center, highlighting flagship reports and major convenings. It demonstrated how research informs conference agendas and how these conferences, in turn, amplify research impact.

PANEL 6

DEEP DIVE INTO THE WIDER ATLANTIC SPACE

Over the past decade, PCNS has sought to redefine Atlantic dynamics by introducing the concept of a Wider Atlantic Space—a geopolitical framework that highlights the growing importance of Africa and Latin America in the southern Atlantic. This session explored the concept of the Wider Atlantic and shed light on the geopolitical, economic, and social dynamics shaping this space. Experts discussed key trends, challenges, and opportunities in the region, offering a comprehensive analysis of its strategic significance.

PANEL 7

HOW DOES THE PCNS VIEW THE CHALLENGES OF TOMORROW?

This panel presented experts' perspectives on the most pressing challenges of the future. The forward-looking session provided insights into topics such as climate change, technological innovation, and global governance. It also examined how think tanks can contribute to solutions by offering innovative ideas through their interdisciplinary and forward-thinking approach.



EMOTIONS IN THE 2024 U.S. ELECTION

ANGER, FEAR, ... AND HOPE?

■ September 30, 2024 - Rabat, Morocco



In the lead-up to the 2024 U.S. Elections, PCNS organized a roundtable on September 30th to explore the dynamics of the electoral process. The event featured a presentation by **David Sylvan**, an Affiliate Professor at Mohammed VI Polytechnic University and an expert in U.S. foreign policy and political analysis. With an extensive academic background, including appointments at institutions such as the Geneva Graduate Institute and the University of Oxford, Professor Sylvan examined the role of emotions in shaping voter behavior. His analysis focused on the strategic use of emotions—anger, fear, and hope—in influencing the election.

Moderated by Ambassador **Mohammed Loulichki**, the session provided an open platform for discussing the emotional undercurrents driving the U.S. political landscape.



NAVIGATING BETWEEN CLIMATE ACTION AND ENERGY SECURITY A SHARED AGENDA FOR THE EU AND ITS SOUTHERN NEIGHBORHOOD

■ March 5-6, 2024 - Rabat, Morocco

In partnership with EuroMeSCo, the Policy Center hosted the 2024 **Euromed Young Researchers Forum**, an integral part of the Euromed Young Researchers Lab. Co-funded by the **European Union** and the **European Institute of the Mediterranean**, the initiative brought together **40 participants** from the Mediterranean and neighboring regions at PCNS in Rabat. Participants engaged with policymakers, practitioners, and fellow young experts

to discuss key issues in the Euro-Mediterranean region and contribute to shaping policies.

Participants presented research proposals on a range of critical topics, including youth engagement and participation in energy security and climate action, the role of renewable energy technologies in promoting sustainability, the impact of climate change on energy security in the EU and its Southern Neighborhood, and the importance of international cooperation in fostering a shared agenda for climate action and energy security.

In addition to presenting their work, participants attended capacity-building sessions designed to enhance their research and communication skills. These sessions equipped them with valuable tools to effectively convey their findings and ideas to a wider audience.

Participants were also offered remunerated publishing opportunities. Authors of selected Concept Notes were invited to expand their proposals into Policy Briefs, providing them with professional recognition and a platform to contribute to policy discussions in the Euro-Mediterranean region.



THE PUBLIC-PRIVATE PARTNERSHIP IN VOCATIONAL TRAINING

A LEVER FOR BUSINESS COMPETITIVENESS AND REGIONAL DEVELOPMENT IN MOROCCO

■ April 17, 2024 - Rabat, Morocco

Organized in collaboration with the **French Development Agency (AFD)**, this event provided a crucial platform to reflect on the future of PPPs in vocational training, ensuring their continued relevance in addressing Morocco's evolving development challenges as outlined in the **New Development Model (NMD)**.



The NMD's ambitious goals—spanning economic prosperity, ecological sustainability, skill development, regional influence, and social inclusion—position vocational training as a key pillar of Morocco's growth strategy. Through public-private collaborations, particularly within the Delegated Management Institutes (IGDs), the partnership has made significant progress in enhancing youth employment and aligning skills with the needs of a competitive economy.

Despite these achievements, challenges remain in ensuring training quality, fostering effective public-private dialogue, and adapting training models to local and regional contexts. This event allowed participants to evaluate past experiences, discuss lessons learned, and explore strategies to strengthen the vocational training system to better meet the demands of Morocco's future economic landscape and the aspirations of its youth.



BRUSSELS FORUM 2024

ATLANTICISM AND THE NEW SOUTH

ARE WE ON THE SAME PAGE?

■ April 19, 2024 - Brussels, Belgium

The wars in Ukraine and Gaza have sparked intense debate in both the Global North and South—not only about the conflicts themselves but also about the future of the international system. Questions of prosperity, politics and security impact the entire Atlantic basin, encompassing Latin America, Atlantic Africa, the Caribbean, North America, and Europe.

In this context, PCNS and the **German Marshall Fund of the United States (GMF)** jointly organized a breakout session at the 2024 **Brussels Forum** on April 19. Titled

Atlanticism and the New South – Are We on the Same Page?, the session explored the evolving dynamics between the two regions.

Key questions emerged:

- Are the North and South aligned?
- Is such alignment necessary in an era of shifting geopolitical and geo-economic dynamics and a more diffuse global power structure?
- What actions should be taken, and who should lead them?

The discussions highlighted the complex ways in which the priorities and concerns of the New South are both shaped by and contribute to the broader Atlantic space.



THE STRATEGIC CHALLENGES OF THE ATLANTIC MARITIME SPACES OF AFRICA

■ April 16, 2024 - Rabat, Morocco

PCNS hosted a conference-debate on the strategic challenges of the Atlantic African maritime spaces, bringing together Moroccan experts, researchers, and practitioners from various fields. The event provided a platform for a comprehensive analysis of the region's geopolitical, security, legal, and geo-economic issues.

The conference featured four sessions, each addressing key strategic challenges:

- **Geopolitical concerns (Session 1):** Highlighted the importance of maritime awareness, regional peace-building, and improving connectivity between Sahel countries and the Atlantic.
- **Security challenges (Session 2):** Examined risks and threats in the region, identifying key state and non-state



actors, and explored the environmental consequences of safeguarding the region's natural resources.

- **Legal aspects (Session 3):** Focused on maritime law, covering topics such as navigation rights, transport regulations, and the delimitation of maritime boundaries.
- **Geoeconomic matters (Session 4):** Addressed the maritime development of African economies, the potential within the blue economy, maritime connectivity, and the management of port infrastructure.



1ST DIALOGUE-SEMINAR ON ELECTIONS AND DEMOCRACY IN AFRICA

ELECTIONS AND DEMOCRACY IN AFRICA

NEW PERSPECTIVES, LESSONS LEARNED AND BEST PRACTICES

■ May 2, 2024 - Rabat, Morocco

Amid ongoing efforts to strengthen democratic governance across the African continent, the **African Union's (AU) Department of Political Affairs, Peace and Security**, in collaboration with PCNS, organized the 1st Dialogue-Seminar on Elections and Democracy in Africa.

Titled Elections and Democracy in Africa: New Perspectives, Lessons Learned, and Best Practices, the Dialogue-Seminar focused on the critical role of free, fair, and transparent elections in establishing stability, legitimacy, and inclusive governance. While elections are fundamental to democratic processes, challenges



such as electoral violence, manipulation, inadequate electoral procedures, and weak institutional capacities persist across many African nations.

Held at the margins of the 3rd Training of the AU Elections Observers, the Dialogue-Seminar provided a platform for AU officials, civil society representatives, and media professionals to engage in peer learning and collaborative discussions. The sessions explored strategies to advance democratic governance across the continent.

Plenary Session 1: Electoral Reforms in Africa: Necessity, Innovation, and Sustainable Practices

Plenary Session 2: Civil Society, Media and Elections: Ensuring Fairness, Promoting Transparency, and Fostering Peace



AFRICAN PHILANTHROPY FORUM 2024

■ October 27-29, 2024 - Marrakech, Morocco

African philanthropy has witnessed significant growth in recent years, marked by the rise of indigenous philanthropic initiatives and a more active role played by African business leaders and stakeholders in addressing local challenges. This shift reflects a growing recognition of the importance of locally driven solutions to the continent's complex social and economic issues.

At the same time, Africa continues to navigate a range of pressing challenges, including political upheavals, economic uncertainty, food insecurity, a rapidly expanding youth population, regional conflicts, and climate-related concerns. In response, the philanthropic ecosystem has played a critical role in providing strategic support to grassroots organizations and advancing high-impact advocacy efforts.



In this context, the **African Philanthropy Forum (APF)**, in partnership with PCNS, organized the 2024 APF Conference under the theme **A New Agenda for African Philanthropy: Catalyzing Funding to Accelerate Africa's Transformation**. Held in Marrakech, Morocco, from October 27-29, the conference brought together key actors from across the sector to shape a forward-looking philanthropic agenda—one that emphasized agility, collaboration, and the mobilization of resources to drive Africa's transformation.



THE EMPLOYMENT AND FUNCTIONING OF THE LABOR MARKET IN MOROCCO

■ June 28, 2024 - Rabat, Morocco



In 2024, Morocco's labor market continued to face significant challenges, with an unemployment rate of 13.7%, according to the latest data from the High Commission for Planning. Disparities between urban and rural areas persisted, with young people (aged 15 to 24), graduates, and women being the most affected.



Additionally, low female labor force participation and the growing number of young people not engaged in employment, education, or training (NEETs) highlighted the structural nature of these issues.

In response, PCNS and the **World Bank** organized a seminar on June 28, 2024, to assess labor market dynamics in Morocco. Discussions were informed by recent research on employment structures, the links between education, training, and labor market access, gender disparities, poverty and social protection, and the impact of economic and technological transformations.

The seminar's findings and policy recommendations contributed to ongoing reflections on labor market reforms and informed discussions on strategies to build a more inclusive and resilient workforce.



THE MEDITERRANEAN ENERGY LANDSCAPE AMID GLOBAL AND REGIONAL GEOPOLITICAL DYNAMICS

3RD MEETING OF THE MEDITERRANEAN ENERGY EXPERTS CIRCLE

■ September 18–20, 2024

PCNS, in collaboration with the **Regional Programme on Energy Security and Climate Change in the Middle East and North Africa** of the **Konrad-Adenauer-Stiftung (KAS-REMENA)**, convened the 3rd meeting of the **Mediterranean Energy Experts Circle**.

This gathering brought together a diverse group of experts from across the Mediterranean to assess the impact of geopolitical developments—both regional and global—on the energy transition. Beyond technological challenges, the region’s energy transition is deeply shaped by political dynamics, including ongoing conflicts, the outcomes of elections in the European Union and the United States with potential implications for international cooperation, and the role of external actors. These factors continue to influence the Mediterranean’s ambitions, priorities, and prospects for advancing its energy transition agenda.

By fostering dialogue among regional experts, the meeting contributed to a deeper understanding of these complex dynamics and explored pragmatic, context-specific approaches to advancing the energy transition and strengthening regional cooperation.



2024 RESAKSS CONFERENCE

AFRICAN FOOD SYSTEMS TRANSFORMATION AND THE MALABO AGENDA

■ October 1–3, 2024 - Rabat, Morocco

In 2024, the climate crisis was recognized as a significant threat to Africa's agricultural trade and sector. In response, the **African Union Commission (AUC)** and **AKADEMIYA2063**, in collaboration with PCNS, convened the 2024 **ReSAKSS Conference** to launch the 16th edition of the **Annual Trends and Outlook Report (ATOR)**.

Held from October 1 to 3, the conference focused on the theme **Advancing the Climate and Bioeconomy Agenda in Africa for Resilient and Sustainable Agrifood Systems**.

The 2024 ATOR reaffirmed the increasing priority of climate change within Africa's development agenda, aligning with the Malabo Declaration and laying the groundwork for the forthcoming Post-Malabo Agenda. This edition highlighted the need to integrate food and climate change agendas, incorporating insights from recent climate-related discussions. It emphasized the



opportunity to leverage evidence and foster dialogue on pathways toward a cohesive post-Malabo agenda—one that drives food systems transformation while addressing climate change and global economic disruptions, ultimately contributing to an agriculture-led economic transformation across Africa.

The event also evaluated Africa's climate change and bio-economy strategies, aligning them with key frameworks such as the Paris Agreement, COP28, and broader continental climate initiatives. As a central element of this initiative, the 2024 ATOR explored critical issues at the intersection of climate change and food systems, including bio-economy, climate finance, renewable energy, and the Global Green Agenda. The report highlighted best practices and policy innovations needed to drive renewable energy adoption across Africa, emphasizing interventions at the country, regional, and continental levels.



DIALOGUE ON CLIMATE FINANCE IN THE CONTEXT OF THE EU - NORTH AFRICA PARTNERSHIP

■ October 16, 2024 - Rabat, Morocco

The Policy Center, in collaboration with the **European Centre for Development Policy Management (ECDPM)**, hosted a multi-stakeholder dialogue on October 15–16, 2024, in Rabat, Morocco. The event explored financing and investment strategies for green energy and climate adaptation in North Africa—a region with significant potential for a green transition and resilience-building amid growing climate challenges.

The dialogue brought together key stakeholders from North African countries, the European Union, financial institutions, and climate policy experts to explore the region's green energy potential as a cornerstone for a renewed North Africa-EU partnership. Discussions focused on the mutual benefits of investments in green industrialization, renewable energy, and the hydrogen economy, with particular emphasis on energy security. At the same time, participants raised concerns regarding



European unilateral trade measures, such as the CBAM, as well as the fragmentation of international financing for green energy infrastructure—both of which remain pressing issues for North African governments.

The event highlighted North Africa's leadership in climate resilience and adaptation. Participants reviewed national green policy initiatives, including Morocco's Generation Green Plan (2020-2030), which prioritizes innovation, green technology, and resilient agriculture, and Egypt's advancements in modern irrigation and water conservation systems. However, despite these efforts, the region continues to face a substantial climate adaptation finance gap. The EU's financial support for adaptation in North Africa remains inadequate, falling short of the commitments outlined in the 2021 New Agenda for the Mediterranean.

Further discussions focused on the evolving role of North African financial authorities in advancing the climate agenda. Stakeholders examined strategies to mitigate financial risks in climate finance, the role of central banks in ensuring liquidity, and the need to maintain macroeconomic stability throughout the transition. The dialogue reaffirmed the necessity of reassessing the North Africa-EU partnership, with a particular emphasis on strengthening climate finance mechanisms to advance shared objectives in adaptation, resilience, and green industrial development.



THE 18TH ANNUAL CONFERENCE OF THE ARAB SOCIETY FOR ECONOMIC RESEARCH

■ November 28-29, 2024, Rabat, Morocco

The **Arab Society for Economic Research (ASFER)**, in partnership with PCNS, held its 18th Annual Scientific Conference on November 28–29, 2024, at the PCNS headquarters in Rabat. The conference, themed *The Future of Arab Economies: Imposed Disruptions and Desired Reforms*, provided a comprehensive assessment of local and global disruptions affecting sustainable development in Arab countries and examined the key reforms needed to address these challenges.



The discussions were structured around four principal thematic axes:

- The evolution and volatility of the international economic landscape and its implications for inclusive economic growth in Arab countries.
- Projections on the impact of the emergence of a new global financial system, considering disruptions from current and prospective economic blocs, on the economies of Arab nations.
- The role of technological advancements in fostering inclusive economic growth in Arab countries.
- Policy frameworks for prioritizing and strengthening the resilience of Arab economies to external shocks and ensuring rapid recovery through desired reforms.



PARTICIPATION IN EXTERNAL EVENTS

In addition to conferences and events organized by PCNS in 2024, our researchers and Senior Fellows also participated in over 62 external events, including forums, roundtables, workshops, conferences, and webinars. These events covered a wide range of topics, including energy, food security, safety, defense, migration, and more. This participation facilitated the development of reports and analyses addressing crucial issues, bringing together experts from diverse sectors, including think tanks, international organizations, and public and private entities.

African futures: Think Tank Inception Conference

AUDA-NEPAD



Sabrina Emran, Economist, Policy Center for the New South

North Africa Regional Dialogue

Centre de Médiation de Genève



Fathallah Oualalou, Senior Fellow, Policy Center for the New South



Akram Zaoui, Chargé de Mission to the Executive President, Policy Center for the New South

IV Maritime Security Course

Atlantic Centre



Abdessalam Jaldi, International Relations Senior Specialist, Policy Center for the New South

Building a Multi-layered Network Program of Japan Experts

Ministry of Foreign Affairs of Japan (MOFA)



Redouan Najah, International Relations Specialist, Policy Center for the New South

10th World Water Forum: "Water for Shared Prosperity"

World Water Forum



Nouzha Chekrouni, Senior Fellow, Policy Center for the New South

Six economic problems of the Mediterranean in our times

Casa Mediterraneo



Ivan Martin, Senior Fellow, Policy Center for the New South

Raisina Dialogue

ORF



Mounia Boucetta, Senior Fellow, Policy Center for the New South



Lilia Rizk, Chargée de Mission to the Executive President, Policy Center for the New South



Sara Hasnaa Mokaddem, Policy Center for the New South

On Think Tanks Conference 2024

On Think Tanks



Zakaria Jouhari, Manager of Partnerships, Policy Center for the New South

Reimagining Global Economic Governance: African and Global Perspectives

Carnegie Endowment for International Peace South African Institute of International Affairs



Hinh Dinh, Senior Fellow, Policy Center for the New South

Advanced Research Workshop: "Climate change and natural hazards in the Euro-Mediterranean region: security impacts and crisis management"

NATO Science for Peace & Security Programme, Med-Or Foundation & the Ministry of Foreign Affairs of Jordan



Mohammed Loulichki, Senior Fellow, Policy Center for the New South

3rd High Level Conference of the Blue Belt Initiative Building a foundation to boost Blue Food and Jobs under a Blue Economy development approach

L'Institut National de la Recherche Halieutique (INRH)



Mahmoud Arbouch, Economist, Policy Center for the New South

Migration Forum

The Italian Institute for International Political Studies (ISPI) & the International Organization for Migration (OIM)



Hamza Saudi, Senior Economist, Policy Center for the New South

SDG Event – United Nations General Assembly, United Nations Headquarters

African Center for Economic Transformation (ACET)



Ferid Belhaj, Senior Fellow, Policy Center for the New South

Innovation for Cool Earth Forum (ICEF)

Ministry of Economy, Trade and Industry Japan & New Energy and Industrial Technology Development Organization (NEDO)



Hafez Ghanem, Senior Fellow, Policy Center for the New South

Building Bridges: From India to the Mediterranean, IMEC and Beyond (Rome MED)

The Italian Institute for international Political Studies (ISPI)



Karim El Aynaoui, Executive President, Policy Center for the New South

Euromesco Annual Conference

Euromesco



Fadila Filali, Manager, Youth Leadership Initiatives, Policy Center for the New South

The Brazil Africa Forum

Brazil Africa Institute (IBRAF)



Otaviano Canuto, Senior Fellow, Policy Center for the New South

The Russia-Middle east Expert Forum

The Evgeny Primakov Center for international Cooperation



Abdallah Saaf, Senior Fellow, Policy Center for the New South

Manama Dialogue Young Leaders

International Institute for Strategic Studies (IISS)



Imane Lahrich, Head of Research Valorization & Audience Development, Policy Center for the New South

Pre-Tana 2024 MultiStakeholders Dialogue: Promoting Regional and International Efforts to Achieve Maritime Security in Africa: Addressing Piracy, Armed Robbery, Illicit Trafficking and Illegal, Unreported and Unregulated (IUU) Fishing in the African Oceans

IPSS Tana Forum Secretariat



Abdelhak Bassou, Senior Fellow, Policy Center for the New South

EVENTS 2024

EVENTS ORGANIZED BY PCNS

Visit of 20 EU Ambassadors – The State of the World Viewed from Africa, Morocco, and the Policy Center for the New South / Event

Lessons for Rebuilding after Dramatic Earthquakes – Italy / Webinar

Water for Peace: Fostering Cooperation for a Secure Future / Webinar

Voices from the South: A Discussion on the Dynamics and Future of the Russia Ukraine Conflict / Webinar

Les enjeux stratégiques des espaces maritimes de l'Afrique atlantique / Event

Table Ronde de Haut Niveau sur la justice sociale et les mutations du marché du travail / Roundtable

PCNS at SIEL / Event

مدونة الاسرة: التحديات و فرص البصلم / Side-Event - SIEL

تدبير الموارد المائية في المغرب : التحديات والرهانات الاستراتيجية / Side-Event - SIEL

Les industries culturelles au Maroc / Side-Event - SIEL

AUI - GenZ Careers in Rabat / Visit

African Peace and Security Annual Conference (APSACO) - 8th Edition: Mediation in African Internal Conflicts / Event

The Oxford Handbook of the Moroccan Economy: Inception Workshop / Workshop Event

Africa Economic Symposium (AES) - 2nd Edition: Fostering Africa's Economic Transformation through Innovative Financing / Event

PCNS 10th Anniversary / Festival Event

Roundtable on the US Elections / Roundtable Debate

Book Presentation : « Les établissements et entreprises Publics au Maroc » / Book Presentation Event

Roundtable with Professor David Sylvan: "Emotions in the 2024 US Election: Anger, Fear ... and Hope?" / Event

Book Presentation: Being Other / Event

The 13th Edition of the Atlantic Dialogues / Flagship Event

AUI - GenZ Careers in Rabat / Visit

Meeting with Ambassador Christian Buck (DirectorGeneral for Political Affairs and Special Envoy for Libya, German Foreign Affairs) and the Ambassador of Germany in Morocco / Visit

Visiting Delegation | D3 Institute at Harvard Business School / Visit

Visite ONUDI / Visit

African Peace and Security Annual Conference (APSACO) - 8th Edition: Mediation in African Internal Conflicts / Event

Visit of the Konrad Adenauer Stiftung – Bureau du Maroc et Mauritanie / Visit

Visit of Rama Yade / Visit

Presentation by Dr. Zeno Leoni / Visit

Meeting with Dr. José Luis Méndez Martín / Visit

The Oxford Handbook of the Moroccan Economy: Inception Workshop / Workshop Event

Africa Economic Symposium (AES) - 2nd Edition: Fostering Africa's Economic Transformation through Innovative Financing / Event

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Roundtable with Professor David Sylvan: "Emotions in the 2024 US Election: Anger, Fear, ... And Hope ?" / Event

Book Presentation: Being Other / Event

Visit of a GIZ Delegation / Visit

Visit du Youth Policy Center / Visit

Expert Meeting - Cercle des économistes / Visit

Visit of French Senators / Visit

Visite de SE Paula Disla / Visit

The 13th Edition of the Atlantic Dialogues / Flagship Event

EVENTS CO-ORGANIZED WITH OUR PARTNERS

Lessons for Rebuilding after Dramatic Earthquake – Dr Megumi Muto / Webinar in Partnership with JICA

Beyond Tides: Unveiling the African Atlantic's Development Potential / Event in Partnership with FAAPA

The World Bank in Morocco: Learning & Adapting for Impact / Event in partnership with the World Bank

Energy Strategies 2024: Africa, NATO and Energy Security of Supply / Event (Rome, Italy)

Les Jeunes et la Pratique Professionnelle de l'Evaluation des Politiques Publiques au Maroc / Roundtable in partnership with FGSES

Dean's Conference Series with Mr. Tarik Senhaji - Bourse de Casablanca within its Ecosystem: On the importance of Dynamic Financial Markets / Roundtable in Partnership with FGSES

Euromed Young Researchers Forum 2024 - Navigating between Climate Action and Energy Security: A Shared Agenda for the EU and EU's Southern Neighborhood / Event organized in Partnership with IEMed

Pre-Tana 2024 MultiStakeholders Dialogue in Northern Africa / Event Organized with Tana Forum Secretariat

Le partenariat public-privé en formation professionnelle : un levier au service de la compétitivité des entreprises et du développement du territoire au Maroc / Event Organized in Partnership with AFD

Brussels Forum 2024 Atlanticism and the New South – Are We on the Same Page? / Event Organized in Partnership with GMF (Brussels, Belgium)

Presentation of the Bretton Woods report/ Event in Partnership with the Atlantic Council (Washington DC)

30th Annual Conference of the Economic Research Forum - Tragedies of Regional Conflicts and Promises of Peace-Building: Responding to Disruptors and Enablers of MENA Development Pathway / Event in Partnership with ERF & UM6P– Participation of Hafez Ghanem

Shaping a Resilient and Cooperative Mediterranean Energy Transition: Lessons Learned and New Challenges / Event in Partnership with KAS REMENA

Les petits agriculteurs face aux défis de la sécurité alimentaire et du changement climatique : Approches d'intervention pour une résilience impérative / Side-Event in partnership with Fondation OCP

Parlons Dev – L'égalité des genres au Maroc : réalités et perspectives / Event in Partnership with the World Bank and PNUD (Mohammed Ben Abdellah University – Fes)

Dean's conference series with Abdelhak Harrak – Registre social unifié / Roundtable in Partnership with FGSES

Parlons Dev - Digital Innovation: A Drive for Sustainable Development in Morocco / Event in Partnership with the World Bank and PNUD (Al Akhawayn University – Ifrane)

Dean's Conference Series with Francis Perrin – Les hydrocarbures africains : dynamiques continentales dans un contexte mondial en mutation / Roundtable in Partnership with FGSES

1st Dialogue-Seminar on Elections and Democracy in Africa: Elections and Democracy in Africa: New Perspectives, Lessons Learned and Best Practices / Event in Partnership with African Union - PAPS

Conférence de presse : Parlons DEV - Présentation de l'initiative / Event in Partnership with the World Bank and PNUD

Les Suds face à la guerre étendue / Event organized in partnership with le Grand Continent (Paris – France)

Dialogues Stratégiques 16^{ème} édition : Monde polycentré : L'enchevêtrement dans les nouvelles relations internationales, L'Atlantique euro-africain : quel rôle pour ce corridor dans la coopération entre les deux continents ? / Event organized in Partnership with HEC Paris

Nearshoring in Morocco and Mexico / Webinar in partnership with COMEXI

Book Presentation by Karim R. Lakhani / Event in Partnership with FGSES

How is the Global Community Mobilizing to Support Climate Needs in Africa / Event in Partnership with CGD & ACET (Nairobi)

Transition Report dissemination: A Changing Global Economic Landscape / Event organized in partnership with EBRD

Economic Growth in Morocco - Past Trajectory and Current Constraints / Event organized in Partnership with Growth Lab at Harvard University

Nesa Workshop / Event organized in Partnership with NESAs

Protection sociale : quelles solutions pour un système de couverture sanitaire universel soutenable et efficace ? / Event organized in Partnership with AFD

MED Virtual Panel on the Relations Between India and the MENA Region / Webinar in Partnership with ISPI & GIGA Institute

Atlantic Strategy Group 8 Trouble at Home, Trouble Abroad: Consequences for the Atlantic North and South / Event organized in Partnership with GMF (Washington DC)

African Migration in the Atlantic basin: Case studies from Morocco and Nigeria / Event Organized in Partnership with Atlantic Council(Washington DC)

L'emploi et le fonctionnement du marché du Travail au Maroc – Les enseignements de la recherche récente pour les politiques publiques / Event Organized in Partnership with the World Bank

Transition Finance in Partnership with GIP Africa / Webinar organized in Partnership with Bank of Africa – BMCE Groupe &GIP

North Africa-Asia Pacific Dialogue / Event Organized in partnership with the Institute on Global Conflict and Cooperation – University of California (IGCC)

Visit of AUI Students / Visit organized in partnership with Al Akhawayn University in Ifrane

3rd Meeting of the Mediterranean Energy Experts Circle / Event organized in partnership with KAS REMENA(Caddenabia – Italy)

2024 ReSAKSS CONFERENCE: “African Food Systems Transformation and the Malabo Agenda” / Event in Partnership with Akademiya2063

LeadersTalk : A la rencontre des leaders : inspirer la jeunesse / Event in Partnership with Young Leaders Lab (YLB)

Climate Adaptation Finance / Event Organized in partnership with The European Centre for Development Policy Management (ECDPM)

Quelle gouvernance pour l'IA en Afrique dans l'ère de la digitalisation ? / Side-event organized in partnership with la Fondation Forum d'Assilah

Présentation du Rapport Dialogues Stratégiques / Event in Partnership with HEC Paris

Dialogues Stratégiques 17ème édition / Event Organized in Partnership with HEC Paris

Culture et inclusion : réduire les inégalités par l'accès aux ressources culturelles / Side-Event organized in Partnership with the Fondation Forum d'Assilah

African Philanthropy Forum 2024 / Event Organized in Partnership with the African Philanthropy Forum (Marrakech, Morocco)

مستقبل الاقتصادات العربية: المركبات المفروضة والإصلاحات المنشودة / Event Organized in Partnership with the Arab Society for Economic Research (ASFER)

PARTICIPATION IN EXTERNAL EVENTS

African Futures: Think Tank Inception Conference / Organized by AUDA-NEPAD – Intervention of Sabrine Emran

Building a Multi-layered Network Program of Japan Experts / organized by Ministry of Foreign Affairs of Japan (MOFA) – Participation of Redouan Najah

Workshop Diplomeds / Organized by Diplomeds – Intervention of Mohammed Loulichki

Raisina Young Fellows Program / organized by ORF – Participation of Akram Zaoui

Interdisciplinary Research Seminar IX Edition Territorial cooperation in the framework of the Euro-Mediterranean relations: evolution and perspectives / Organized by IEMed– Participation of Ivan Martin

Raisina Dialogue / Organized by ORF – Participation of Mounia Boucetta, Sara Hasnaa Mokaddem & Lilia Rizk

Talking Heads: Solutions from the South – Raisina Dialogue / Organized by ORF – Intervention of Karim El Aynaoui

Eurasian Futures and Russia's Role in a Multipolarising World / Organized by ORF Stimson Center's Strategic Foresight Hub European Leadership Network – Intervention of Mounia Boucetta

Launching of the Rule of Law Youth Network and Introductory Training / organized by the North-South Centre of the Council of Europe – Participation of Imane Lahrich

Fourth Workshop: North Africa Regional Dialogue / Organized by Centre de Médiation de Genève – Participation of Fathallah Oualalou & Akram Zaoui

Après la COP 28, quel avenir pour les hydrocarbures ? / Organized by Fondation Tuck – intervention of Francis Perrin

Workshop d'orientation stratégique sur l'Afrique atlantique / Organized by Groupe le Matin – Intervention of Abdelhak Bassou

La communication au service d'une économie bleue durable et inclusive / Organized by COMHAFAT- Intervention of Jamal Machrouh

What Does 21st Century Policymaking Look Like? / Organized by Apolitical – Intervention of Karim El Aynaoui

Pre-Tana 2024 Multi-Stakeholders Dialogue: Promoting Regional and International Efforts to Achieve Maritime Security in Africa: Addressing Piracy, Armed Robbery, Illicit Trafficking and Illegal, Unreported and Unregulated (IUU) Fishing in the African Oceans / Organized by IPSS Tana Forum Secretariat – Intervention of Abdelhak Bassou

Strategic Retreat “Renewing International Cooperation for the 21st Century: The Summit of the Future and Beyond” / Organized by Southern Voice, Cepei (Colombia), and Project Starling – Participation of Nassim Hajouji

Conférence régionale de l'Afrique du nord - « Panafricanisme et Migration / Organized by Ministry of Foreign Affairs in Morocco – Participation of Sara Hasnaa Mokaddem

3ème cycle de formation au profit des observateurs électoraux de l'UA/ Organized by the Ministry of Foreign Affairs in Morocco – Participation of Mehdi Benomar

Jakarta Futures Forum / Organized by ORF – Participation of Abdelaaziz Ait Ali & Fatine Cherkaoui
Emplois du futur : compétences et valeurs requises et perçues / Organized by Mohammed V University – Participation of Tayeb Ghazi
The Use of Community Focused Policing in the Prevention and Countering of Terrorism / Organized by NAUSS – Intervention of Rida Lyammouri
Green Hydrogen Industry Forum – Panel 1 :Offre Maroc : schema directeur et gouvernance / Organized by Economie Entreprises Live – intervention of Mounia Boucetta
Euromesco Annual Conference / Organized by Euromesco – Participation of Fadila Filali
10 th World Water Forum: “Water for Shared Prosperity” / Organized by World Water Forum – Participation of Nouzha Chekrouni
Climate Action Meet & Greet Lunch / Organized in Partnership with Governance action Hub – Participation of Zakaria Jouhari
Bamako Forum et rencontre à l’IMES / Organized in Partnership with Bamako Forum – Participation of Abdelhak Bassou, Sara Hasnaa Mokaddem, Mohammed Loulichki, Driss Alaoui Belghiti & Fahd Azeroual.
On Think Tanks Conference 2024 / Organized by On Think Tanks – Participation of Zakaria Jouhari
L’impact des coopératives agricoles féminines sur l’autonomisation des femmes : une analyse multiniveaux / Organized by Université de Lorraine – Intervention of Aomar Ibourk
Intégration économique en Afrique : la voie vers un avenir plus prospère / Organized by Bank Al Maghrib – Participation of Youssef El Jai
E-Fuels Conference / Organized by Green H2 Cluster – Participation of Sabrine Emran
Les enjeux éthiques et réglementaires de l’IA en médecine / Organized by Forum Afrique Global Santé – Intervention of Abdessalam Jaldi
IV Maritime Security Course / Organized by Atlantic Centre – Intervention of Abdessalam Jaldi
How can European and African Countries Work Together for a “Just Transition” and Green Industrialization? / Organized by ETTG & ACTS – Intervention of Sabrine Emran
Schuman Security and Defense Forum (“Schuman Forum”) / Organized by EU Strategic Compass for Security and Defense & the European External Action Service (EEAS) – Intervention of El Mostafa Rezrazi
4 th GNET Annual Conference / Organized by King’s College – Participation of Nassim Hajouji
Réseau arabe des femmes médiatrices / Participation of Nouzha Chekrouni
Infrastructure as an Enabler of the Energy Transition – Mediterranean Strategy Group / Organized by GMF – Intervention of Rim Berahab
Spring Meeting / Organized by Paris Peace Forum – Intervention of Fatima Ezzahra Mengoub & Oussama Tayebi
Six Economic Problems of the Mediterranean in our Times / Organized by Casa Mediterraneo – intervention of Ivan Martin
Green Transition in Africa, with a particular focus on Morocco / Organized by Centre d’études et de recherches internationales de l’Université de Montréal – Intervention of Sabrine Emran
Reimagining Global Economic Governance: African and Global Perspectives / Organized by Carnegie Endowment for International Peace South African Institute of International Affairs – Intervention of Hinh Dinh
What Future for the EU’s International Partnerships? / Organized by ECDPM – intervention of Karim El Aynaoui
Primakov Readings Youth Session - Russia in Changing World Order: Challenges and Opportunities / Organized by IMEMO & Primakov Center for International Cooperation – Intervention of Akram Zaoui
Workshop sur l’extension de la couverture sociale aux travailleurs agricoles dans la région MENA / Organized by FAO & ILO – Intervention of Hamza Saoudi
Mobilités humaines, économie, diasporas ... histoires de voisinage / Organized by Forum des Droits de l’Homme – Intervention of Ivan Martin
Visite des Provinces du Sud / Participation of Mohamed Brick, Dominique Bocquet&Mehdi Benomar
Aswan Forum / organized by CCCPA – Participation of Imane Lahrich
Gouvernance des migrations et des frontières aux pays du Maghreb / Organized by the Konrad Adenauer Stiftung (KAS) – Intervention of Amal El Ouassif
Diplomeds Gathering / Organized by Diplomeds – Participation of Mohammed Loulichki
SALMA Dialogue for Innovation and Inclusion / organized by Salma Dialogue & KAS – Participation of Nouzha Chekrouni
Women Building Peace in a Changing Environment / Organized by Women Mediator Network Retreat – Participation of Nouzha Chekrouni
Arab Think Tanks in China / Organized by International Department of the Chinese Communist Party – Intervention of Redouan Najah
Yerevan Dialogue / Organized by ORF – Intervention of Mounia Boucetta
Union for the Mediterranean Youth Forum / Organized by Anna Lindh Foundation – Intervention of Fahd Azeroual
Think Tank Forum: Organizing for Collective Impact, Middle East Council on Global Affairs & the Issam Fares / organized by the institute for Public Policy and International Affairs – Intervention of Mounia Boucetta
Forum Mondial “Normandie pour la Paix » / Organized by la Région Normandie – Mission of Abdelhak Bassou
SDG Event – United Nations General Assembly, United Nations Headquarters / Organized by the African Center for Economic Transformation (ACET) – Mission of Ferid Belhaj

Séminaire FRS / Organized by Fondation pour la Recherche Stratégique (FRS) – Mission of Abdelhak Bassou

Accelerator Group at the Hamburg Sustainability Conference / Organized by UNDP, BMZ & Michael Otto Foundation – Mission of Otaviano Canuto

3rd High Level Conference of the Blue Belt Initiative Building a foundation to boost Blue Food and Jobs under a Blue Economy development approach / Organized by l'Institut National de la Recherche Halieutique (INRH) - Intervention of Mahmoud Arbouch

Conférence Maritime: « Innovations and Partnerships for the Future” / Organized by IMO, UNITAR & the Atlantic Centre – Mission of Abdessalam Jaldi

Power to X Summit / Organized by IRESEN – intervention of Sabine Emran

Innovation for Cool Earth Forum (ICEF) / organized by Ministry of Economy, Trade and Industry Japan & New Energy and Industrial Technology Development Organization (NEDO) –Intervention of Hafez Ghanem

The Brazil Africa Forum / Organized by Brazil Africa Institute (IBRAF) – Mission of Otaviano Canuto

T20 Brazil Summit -Mission of Otaviano Canuto

L'Atelier régional sur les recherches et les données migratoires en Afrique du Nord / Organized by Mediterranean Dialogue, AMSED, Eden Maroc & Students for Liberty Morocco – Intervention of Ivan Martin

Dialogue Politique Régional de Haut Niveau sur les PME en Afrique du Nord / Organized by la Commission Economique des Nations Unies pour l'Afrique (CEA) – Mission of Saloi El Yamani & Hamza Saoudi

Symposium on “Migration Governance Capacities for Mediterranean Cities: a strategic urban agenda for the Next Decade” / organized by IEMed, Gritim University Pompeu Fabra & the City of Barcelona – Mission of Ivan Martin

UNIDO Multilateral Industrial Policy Forum (MIPF) / Organized by the United Nations Industrial Development Organization (UNIDO) – Intervention of Mounia Boucetta

ISPI-ORF-PCNS Expert Exchange Program / Organized by the Italian Institute for International Political Studies (ISPI) – Mission of Larabi Jaïdi

The Russia-Middle east Expert Forum / Organized by the Evgeny Primakov Center for international Cooperation – Mission of Abdallah Saaf

L'Antiterrorisme en Afrique dans un monde multipolaire / Organized by L'Académie Internationale de la Lutte contre le Terrorisme – Intervention of Abdelhak Bassou

The sixth seminar of the “VI Atlantic Centre Seminar,” / Panel: Illegal, unreported and unregulated fishing in the Atlantic” / Organized by Atlantic Centre – Intervention of Abdessalam Jaldi

International Visitor Leadership Program / Organized by the US Department of State – Mission of Oussama Tayebi

Observation des Elections Américaines / Organized by the US Department of State – Mission of Imane Lahrich

Ukraine-Arab Expert Dialogue / Ukraine and the Middle East: Unpacking Perspectives of Peace and Security / Organized by CMI – Martti Ahtisaari Peace Foundation – Intervention of Mohammed Loulichki

EPA Forum / Organized by le Centre Africain pour le Développement Equitable (ACED) – Mission of Badr Mandri

Second Global South Think Tanks Dialogue / Organized by the International Department of the Central Committee of the Communist Party of China (ICDPC) – Mission of Nassim Hajouji

T20 Summit / Organized by Brazilian Center for International Relations (CEBRI), the Alexandre de Gusmao Foundation (FUNAG) & the Institute for applied Economic Research (IPEA) – Mission of Otaviano Canuto

Table Ronde sur le financement de la protection sociale au Maroc / Panel : La protection sociale au Maroc : quelles solutions pour un système de couverture sanitaire universel, soutenable et efficace ? / Organized by L'Observatoire Marocain de la Protection Sociale – Intervention of Hamza Saoudi

A Multipolar World on an Endangered Planet: Reforming the Multilateral and Climate Order / Organized by the Brazilian Center for International Relations (CEBRI) – Mission of Otaviano Canuto

Women Peace and Security – Mission of Nouzha Chekrouni

ORF Annual Conference “Sagarmanthan: The Great Oceans Dialogue / Organized by the Observer Research Foundation (ORF) – Mission of Oumayma Bourhriba

La Réunion Commune des Comités Intergouvernementaux de Hauts Fonctionnaires et d'Experts (CISCE) / Organized by United Nations Commission pour l'Afrique (CEA) – Intervention of Larabi Jaïdi

Brown Bag Meeting on Post-Conflict Reconstruction and Development (PCRD) / Organized by the African Union – Mission of Rachid El Houdaigui

Advanced Research Workshop: “Climate Change and Natural Hazards in the Euro-Mediterranean Region: Security Impacts and Crisis Management” / Organized by NATO Science for Peace & Security Programme, Med-Or Foundation& the Ministry of Foreign Affairs of Jordan – intervention of Mohammed Loulichki

COP 29: In Solidarity for a Green World / organized by the Conseil Economique Social et Environnemental (CESE) – Mission of Amal El Ouassif

Seminar on Migration / Organized by the Presidency of the Canary Islands – Intervention of Ivan Martin

Building Bridges: From India to the Mediterranean, IMEC and Beyond (Rome MED) / Organized by the Italian Institute for international Political Studies (ISPI) – Intervention of Karim El Aynaoui

Migration Forum / Organized by The Italian Institute for International Political Studies(ISPI)& the International Organization for Migration (OIM) – Intervention of Hamza Saoudi

Atelier sur les Think Tanks au Maghreb / Organized by Expertise France – Mission of Akram Zaoui

Signature du protocole relatif au suivi et à l'évaluation des programmes du chantier royal de l'état social / Organized by l'Observatoire National du développement Humain (ONDH) – Mission of Adnane Lahzaoui

Peer-to-Peer Learning Event: Investing in Digitalization / Organized in Partnership with the African Center for Economic Transformation (ACET) – Mission of Akram Zaoui

Meeting on Migration Africa Spain / Organized by Casa Africa – Intervention of Amal El Ouassif

Sommet du Grand Continent / Organized by le Grand Continent – Mission of Nouzha Chekrouni

Manama Dialogue Young Leaders / Organized by International Institute for Strategic Studies (IISS) – Mission of Imane Lahrich

From Words to Action: Planning a Networked Approach to Upholding Commitments from the Summit of the Future / Organized by Project Starting – Intervention of Ferid Belhaj

MULTIMEDIA

In 2024, the PCNS continued to serve as a multimedia platform providing expert insights on key national and international issues. Through its flagship programs, podcasts, and interviews, PCNS delivered analyses that helped audiences navigate complex global challenges and access valuable expertise.

LES MARDIS
DU PCNS

31
EPISODES

AFRICAFÉ

21
EPISODES

PODCASTS

57
EPISODES

INTERVIEWS

26
INTERVIEWS

▣ LES MARDIS DU PCNS



The weekly Arabic-language program, **Les Mardis du PCNS**, remained a vital platform for dialogue and reflection in 2024. With **31 episodes** produced this year, the show featured a range of experts, including researchers, civil society actors, and representatives from both the public and private sectors. Discussions addressed pressing economic, social, and political topics, such as market dynamics, environmental challenges, and significant geopolitical developments. The 7th edition of the program demonstrated its commitment to fostering informed debate and ensuring a nuanced understanding of critical issues. Notably, one episode in 2024, Updates on the 2025 Moroccan Draft Finance Bill, attracted the highest number of views, underscoring its strong resonance with the audience.

SUBSCRIBE TO OUR YOUTUBE CHANNEL: @POLICYCENTERFORTHENEWSOUTH



□ AFRICAFÉ

This program, spanning **21 episodes**, explored a range of topics, including healthcare security, economic trends, social protection initiatives, and the activities of major organizations such as the AU and ECOWAS. It served as a platform for understanding the dynamics shaping the continent in 2024. Featured leading experts, the program provided actionable insights into Africa's challenges and opportunities, offering audiences an engaging and educational perspective. Among its standout episodes, Africafé: Nouveaux partenariats internationaux de l'Afrique en matière de sécurité emerged as the most viewed of the year, offering audiences a compelling look at Africa's evolving security partnerships.

□ PODCASTS

The **PCNS podcast series** saw significant growth in 2024, with **57 episodes** covering a wide array of topics, including international relations, energy, artificial intelligence, gender, and security. Drawing on a network of over 50 experts, the series enriched discussions on pressing issues across the South, delivering practical recommendations and fostering dialogue on emerging global trends. The episode The Evolving Role of Social Media in the 2024 U.S. Elections stood out as the most listened-to of the year, reflecting its global relevance and the audience's interest in understanding the transformative impact of digital platforms on political communication.



□ INTERVIEWS



In 2024, PCNS conducted **26 exclusive** interviews with Senior Fellows, partners, and specialists. These conversations explored critical topics such as inflation, sustainable development, energy policy, and AI. Each interview provided valuable insights, contributing to a deeper understanding of the complex challenges shaping the global landscape. Through these initiatives, PCNS reaffirmed its commitment to knowledge sharing and thought leadership, creating multimedia content that resonates with diverse audiences and fosters impactful discussions.

DIGITAL

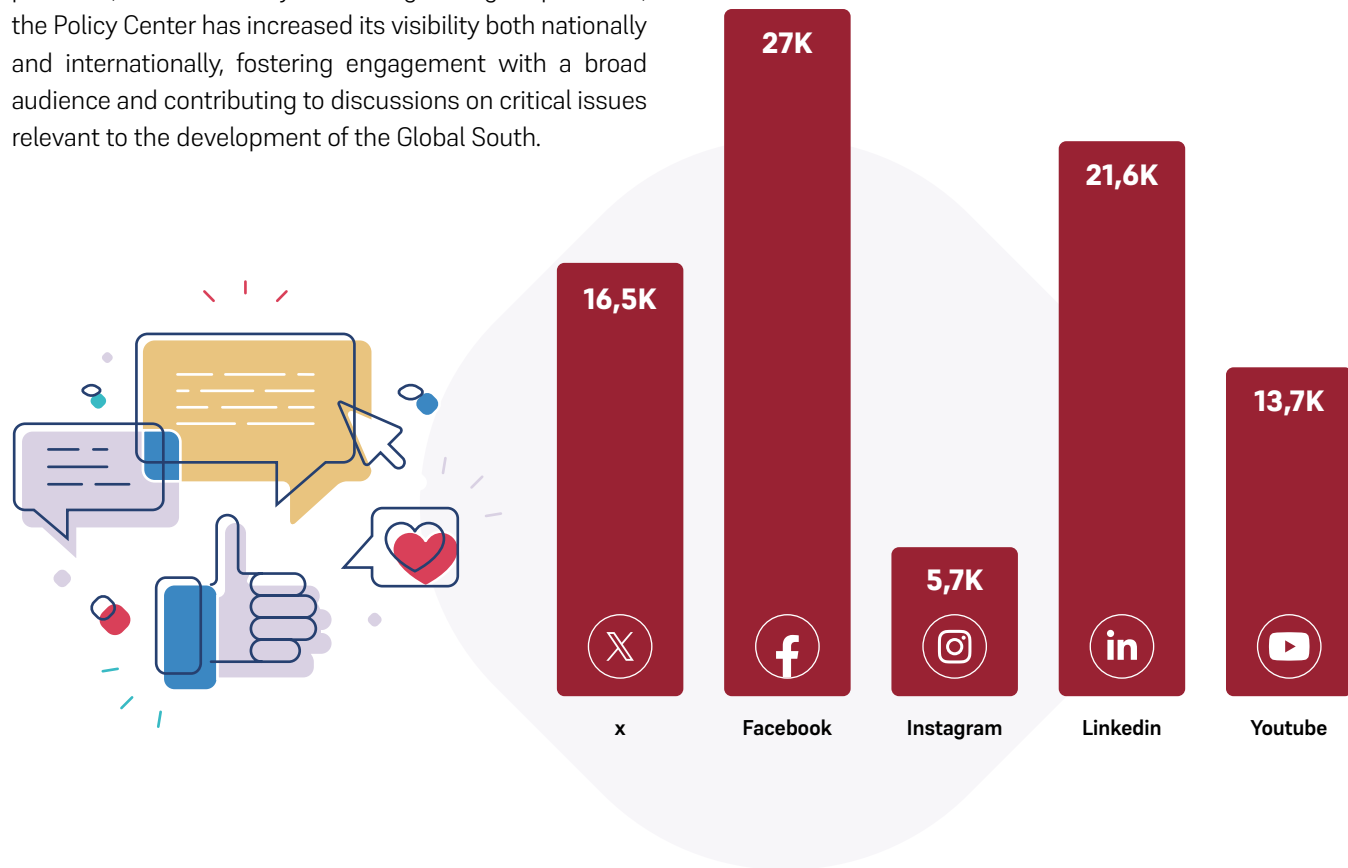
In 2024, PCNS reached a significant milestone in its digital engagement, nearly doubling its website audience from the previous year to **2.4 million visitors**. This achievement reflects the Center's unwavering commitment to advancing public, economic, and social policy discourse in Morocco and across the African continent. As a prominent institution within the Global South, the Policy Center continues to consolidate its influence at both regional and continental levels.

This progress is the result of a comprehensive digital strategy focused on proactive communication through social media, search engine optimization, and the creation of diverse content formats, including in-depth research, podcasts, and videos. By enhancing its digital presence, the Policy Center has increased its visibility both nationally and internationally, fostering engagement with a broad audience and contributing to discussions on critical issues relevant to the development of the Global South.

SOCIAL MEDIA NUMBERS

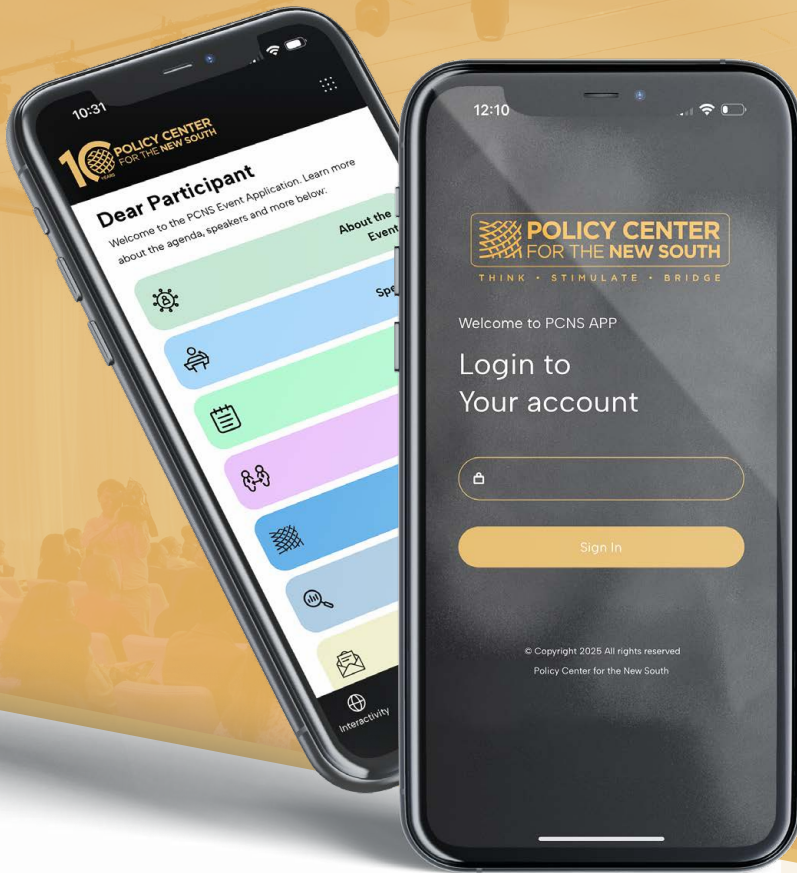
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FOLLOWERS ON OUR SOCIAL MEDIA PLATFORMS



To follow us online:





PCNS EVENT APP

Enhancing
Engagement and
Sustainability



The **PCNS Event App** is an innovative digital tool designed to enhance the participant experience at our conferences and forums. Exclusively developed by PCNS, the app serves as a central hub for accessing event information, interacting with speakers, and engaging in real-time discussions.

In alignment with our commitment to sustainability, PCNS has fully transitioned to a paperless event model. Instead of printed agendas and materials, all essential content is available through the app, ensuring an efficient and environmentally friendly approach to knowledge-sharing.

Key Features:

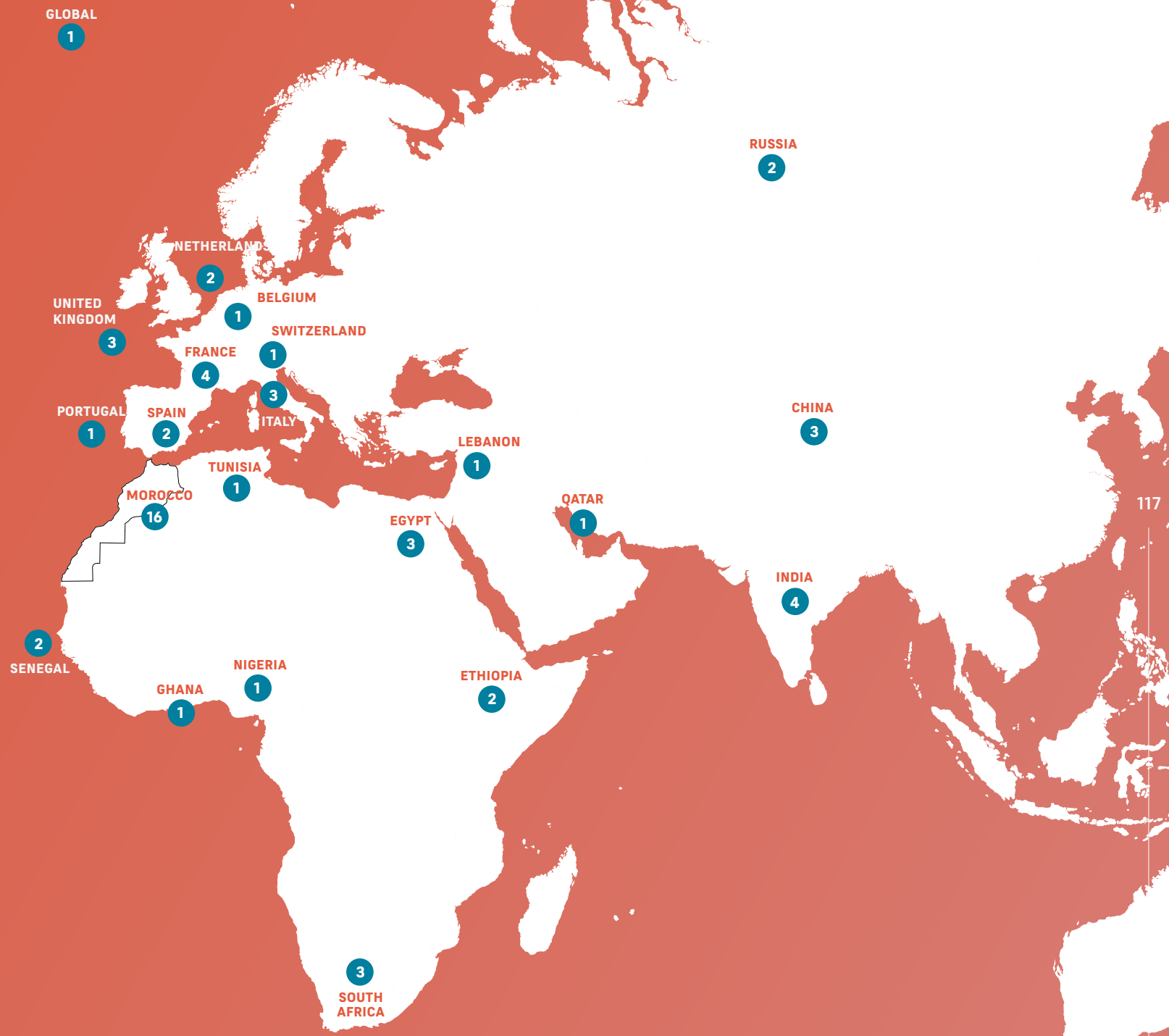
- **Event Information** – Provides an overview of the event, including objectives and thematic focus.
- **Speakers** – Features detailed biographies and profiles of panelists and moderators.
- **Agenda** – Offers a comprehensive schedule, including session details, networking breaks, and special engagements.
- **PCNS Research & Publications** – Grants access to our latest reports and policy briefs, reinforcing the research-driven nature of our discussions.
- **Interactive Engagement** – Includes live polling, word clouds, and Q&A functions, fostering dynamic exchanges between participants and moderators.
- **Networking & Updates** – Keeps users informed through real-time notifications and social media integration.



The PCNS Event App has been successfully deployed across multiple high-level conferences, facilitating seamless communication and deeper audience engagement. Its adoption reflects our dedication to leveraging technology for **inclusive, efficient, and impactful dialogue** on global policy challenges.

OUR PARTNERS IN THE WORLD 2024





NORTH AMERICA

USA

- Atlantic Council
- GMF - German Marshall Fund
- Growth Lab Harvard Kennedy School
- IGCC - Institute on Global Conflict and Cooperation
- IMF - International Monetary Fund
- NESAS - Near East South Asia Center for Strategic Study
- UNIDO - United Nations Industrial Development Organization

MEXICO

- COMEXI - Consejo Mexicano de Asuntos Internacionales

SOUTH AMERICA

BRAZIL

- Brazil Africa Institute
- CEBRI - Centro Brasileiro de Relações Internacionais
- IPEA

EUROPE

FRANCE

- Cercle des Economistes
- Expertise France
- HEC Paris
- Le Grand Continent

ITALY

- ISPI - Italian Institute for International Political Studies
- Med-Or Foundation
- NDCF - NATO Defense College Foundation

NETHERLANDS

- Diplomeds
- ECDPM - European Centre for Development Policy Management

PORTUGAL

- Atlantic Centre

BELGIUM

- Bruegel

SPAIN

- Casa Africa
- IEMed - European Institute of the Mediterranean

UK

- King's College London
- On Think Tanks
- ODI

SWITZERLAND

- WEF - World Economic Forum

MIDDLE EAST

LEBANON

- Issam Fares Institute for Public Policy and International Affairs

QATAR

- Middle East Council on Global Affairs

GLOBAL

- Southern Voice

AFRICA

EGYPT

- ASFER - Arab Society for Economic Research
- Cairo International Center for Conflict Resolution, Peacekeeping and Peacebuilding
- ERF - Economic Research Forum

MALI

- Forum de Bamako

MOROCCO

- AFD - Agence française de développement
- BMCE Bank of Africa
- CESE - Conseil économique social et environnemental
- Drosos Foundation
- EBRD - European Bank for Reconstruction and Development
- FAO - Food and Agriculture Organization
- Fondation du Forum d'Assilah
- Fondation OCP
- Fondation Tamkine
- GIZ - Gesellschaft für Internationale Zusammenarbeit
- Groupe Le Matin
- KAS - Konrad Adenauer Stiftung
- KAS REMENA - Regional Program Energy Security and Climate Change Middle East and North Africa
- Observatoire National de la criminalité
- UNDP - United Nations Development Programme
- World Bank Group

TUNISIA

- SALMA Dialogue

GHANA

- ACET - African Center for Economic Transformation

SENEGAL

- AKADEMIYA2063
- MaMo Panel

SOUTH AFRICA

- AUDA-NEPAD
- Brenthurst Foundation
- SAIIA - South African Institute of International Affairs

ETHIOPIA

- IPSS - Institute for Peace and Security Studies
- PAPS - Department of Political Affairs, Peace and Security, African Union Commission

NIGERIA

- APF - African Philanthropy Forum

ASIA

CHINA

- CASS - Chinese Academy of Social Sciences
- CIIS - China Institute of International Studies
- IDCPC - International Department of the Chinese Communist Party

INDIA

- ICRIER - Indian Council for Research on International Economic Relations
- ISID - Institute for Studies in Industrial Development
- ORF - Observer Research Foundation
- RIS India - Research and Information System

EURASIA

RUSSIA

- Evgeny Primakov Center for International Cooperation
- IMEMO - Institute of World Economy and International Relations of the Russian Academy of Sciences

PCNS, ISPI, AND ORF STRENGTHEN GLOBAL COLLABORATION

PCNS, ISPI, AND ORF DEEPEN GLOBAL PARTNERSHIP

The Policy Center for the New South (PCNS), the Italian Institute for International Political Studies (ISPI), and the Observer Research Foundation (ORF) continued to strengthen their collaboration in 2024, building on their joint efforts in strategic dialogue, research, and public engagement. This partnership is supported by a collective team of over 400 staff members across three think tanks and three continents.

KEY INITIATIVES IN 2024

The three institutions expanded their research collaboration with the release of the 2nd edition of the Annual Trends Report, which provides analysis and policy recommendations from the three institutions' experts on global governance, economic stability, and human security.

Throughout 2024, the partnership leveraged key international forums to disseminate findings and facilitate high-level discussions. PCNS, ISPI, and ORF were actively engaged in Rome-MED, Atlantic Dialogues, and the Raisina Dialogue, using these platforms to share insights and contribute to global policy discussions. The collaboration also extended to youth exchanges where participants from

ISPI's Future Leaders Program (NEXT), ORF's Raisina Young Fellows Program, and PCNS's Emerging Leaders Program engaged in cross-regional learning and networking.

The Staff and Experts Exchange Programs further strengthened institutional ties and fostered knowledge-sharing across the three think tanks. In September 2024, PCNS participated in a Strategic Planning session hosted by ORF in India, with Mohiedine Bentahar, Head of Governance at PCNS, representing the institution. This two-day session facilitated discussions on institutional development and long-term strategic approaches.

In October 2024, PCNS contributed to the Experts Exchange Program through a session hosted by ISPI in Italy, focusing on European affairs. Larabi Jaïdi represented PCNS as a senior expert, bringing insights on Europe's evolving global role and its implications for Africa and the Global South.

The Experts Exchange Program is set to continue in January 2025 with a session on Africa, reinforcing the commitment of the three institutions to enhancing expertise across regions. More activities are scheduled for 2025, including additional exchanges on communication strategies and event management, further expanding collaboration and institutional learning among the three think tanks.



PRESS

The year 2024 marked another significant achievement in media visibility, building on the successes of the previous three years with outstanding press coverage both nationally and internationally. Mentions and articles across diverse media platforms highlight the increasing recognition of our expertise and the solid trust established with our media partners. This positive trajectory, driven by strong interest in our analytical work, has further elevated the reputation of the PCNS and broadened its audience reach. In this section, we present the key metrics and milestones that defined our media exposure this year.

PROMOTIONAL ACTIONS

45

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4021

PRESS
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05

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Press Kits

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Summer
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NEWSLETTER & THEMATIC REPORTS

Welcome to Numbers Digest, a newsletter dedicated to distilling the essence of our latest publications and multimedia content through key numerical insights. Get ready to dive into the numbers that matter most, uncovering insights and trends that paint a vivid picture of what's happening in our world. We're thrilled to have you join us on this journey!

Bienvenue au Numbers Digest, une newsletter qui vous plonge au cœur de nos dernières publications et contenus multimédia à travers les données clés et analyses chiffrées.



Revenues from carbon taxes and emissions trading systems (ETS) increased significantly in 2022, reaching a total of nearly \$95 billion globally. This represents an increase of more than 10% compared with 2021.

Source: [From Theory to Practice: Making Carbon Pricing Work par Rim Benahab](#)



L'Afrique est le continent qui dispose du potentiel le plus important en termes de ressources naturelles pour mener à bien sa transition énergétique. À titre d'illustration, elle possède 60 % de la capacité solaire mondiale, près de 70 % des réserves totales de cobalt, et près de 625 billions de pieds cubes de gaz naturel.

Source: [Vers une transition énergétique juste pour l'Afrique by Mounia Boucetta](#)

Welcome to our special May newsletter! This month, we're discussing the South African elections. We're excited to present our flagship explanatory video, designed to introduce you to the South African political landscape, its key political parties, and expectations for the upcoming 2024 general elections. For the first time since 1994, the ruling African National Congress is projected to lose its majority and be forced to form a coalition government. What does this mean for the future of South Africa? You can find out in our latest publications shared below.

Bienvenue dans notre dossier spécial du mois de mai ! Ce mois-ci, nous plongeons au cœur des élections sud-africaines. Nous sommes ravis de vous présenter notre vidéo explicative en motion design, conçue pour vous familiariser avec le paysage politique sud-africain, ses principaux partis politiques et les attentes pour les élections générales de 2024. Pour la première fois depuis 1994, il est prévu que l'African National Congress perde sa majorité et soit contraint de former un gouvernement de coalition. Qu'est-ce que cela signifie pour l'avenir de l'Afrique du Sud ? Vous pouvez le découvrir dans nos dernières publications ci-dessous.



PRESS CLIPPING NATIONAL

Abdelhak Bassou sur le Sahara : "La diaspora marocaine peut investir les enceintes que la diplomatie officielle ne peut atteindre"

Diplomatie — LE 17 OCTOBRE 2024



Credit: Abdelhak Bassou, expert en sécurité et en relations internationales.

GRAND ANGLE

7

Les Insulaires ECO - Lundi 1 novembre 2024

ENTRETIEN

"La meilleure réponse au protectionnisme, c'est davantage d'ouverture"

Face à la montée mondiale des politiques protectionnistes, comment le Maroc peut-il transformer cette tendance en opportunité ? Abdelaziz Aït Ali, économiste, met en relief les secteurs les plus exposés, et dresse un topo des opportunités que le Maroc devrait saisir pour tirer son épingle du jeu.

Quels sont les secteurs les plus vulnérables aux politiques protectionnistes dans le monde ?
S'agissant des secteurs fortement exposés à ce phénomène, deux du trio sortis ouverts clés, notamment ceux liés aux industries de demain, à savoir l'économie verte et les technologies de pointe. L'inflation Reduction Act américain, le Net Zero Industrial Act européen et le programme chinois à l'horizon 2035 ont tous une forte composante d'économie verte.



Abdelaziz Aït Ali
Economiste et responsable de département
Recherche économie au Policy Center
for the New South

Les industries asiatiques, et pas seulement chinoises, sont donc très intéressées par cette flexibilité d'opportunité qu'offre le Maroc. À mon sens, le Maroc est en position pour tirer parti de ces changements mondiaux et de cette nouvelle orientation que nous venons d'adopter. Le pays peut s'appuyer sur les avancées réalisées au cours des dernières décennies pour renforcer son intégration dans les chaînes de valeur mondiales. Cela peut sembler contre-intuitif, mais la meilleure réponse au protectionnisme, c'est davantage d'ouverture. La réorganisation de ces chaînes pourrait même offrir de nouvelles opportunités pour notre économie.

La réorganisation des chaînes de valeur mondiales suffira-t-elle à propulser l'économie marocaine vers de nouveaux sommets ?
Rassuré que le Maroc affiche une croissance moyenne de 3 à 3,5% depuis plus d'une décennie, respectable, certes, mais qui reste en deca des aspirations du pays et insuffisante pour créer des opportunités.



SABRINE EMRANE : ÉCONOMISTE ANALYSTE DES MATIÈRES PREMIÈRES AU PCNS

MARCHÉ DES COMMODITÉS
LE PRIX DE L'OR BAT DES RECORDS HISTORIQUES



JAMAL MAHROUCH : CHERCHEUR AU PCNS

RABAT - POLICY CENTER FOR NEW SOUTH
AFRIQUE ATLANTIQUE, ENJEUX DES ESPACES MARITIMES



International

Interview avec Oumayma Bourhriba : « Les pays africains devraient mettre en place une approche multi-facettes »

Rédigé par Wolodouka SIDIBE Lundi 8 Juillet 2024

A l'occasion de la tenue de la deuxième édition de l'Africa Economic Symposium (AES), prévue les 11 et 12 juillet 2024 au siège du Policy Center for the New South, au Campus de Rabat de l'Université Mohammed VI Polytechnique, Mme Oumayma Bourhriba, Economiste au PCNS, nous fait une analyse de l'économie du continent tout en abordant la portée de cette grande conférence de l'Afrique.



PRESS CLIPPING INTERNATIONAL

大紀元

【内幕】中共占领非洲 对美无声宣战

中共对非洲15亿人民生活的影响非常广泛 包括粮食生产、资源开采和领导力学院

根据摩洛哥智囊组织新南方政策中心 (Policy Center for the New South) 的一项研究, 中共目前控制着非洲约12%的工业产值, 每年约5,000亿美元。中国企业占据了非洲国际承包建筑市场的近50%。

6 NEWS

Junta Militer Mali Larang Media Laporkan Aktivitas Politik

Larangan ini muncul sehari setelah junta militer Mali menanggukkan seluruh aktivitas politik.

Khairisa Ferida, Diperbarui 12 Apr 2024, 15:58 WIB. Includes social media share icons and a 'Copy Link' button.

NAPOLITODAY

ECONOMIA

Napoli capitale dell'EuroMediterraneo: ministri, capitani d'industria e guru della finanza, chi sarà in città per la 3 giorni di Feuromed

Napoli e la Campania campioni italiani dell'export manifatturiero a +28,9% nel 2023, ma non lo sa nessuno. Roberto Napolitano, direttore Feuromed: "cambiare la narrazione del Sud!".

A confronto:

- Abdallah Saaf, Senior Fellow at the Policy Center for the New South and Affiliate Professor at Mohammed VI Polytechnic University
- Karim El Aynaoui, Presidente del Policy Center for the New South, Vice Presidente Esecutivo dell'Università Mohammed VI Polytechnic e Decano delle facoltà di Scienze Umane, Sociali e Economiche



AES 2024 : Policy Center se penche sur les financements innovants

A ME PAL HANOI 2024 APA-SABAT (MAROC) - 12 juillet 2024 09:04



La une Podcasts Thématiques Direct MONDE Direct AFRIQUE

Afrique Europe Amériques France Moyen-Orient Asie-Pacifique



INVITÉ AFRIQUE MIDI Maroc: le projet de réforme du Code de la famille « oscille entre tradition et modernité »

Publié le : 27/12/2024 - 17:41

Ecouter 07:28 Partager Ajouter à la file d'attente

Plus d'un an après la demande du roi Mohammed VI au gouvernement de plancher sur une réforme de la Moudawana, le Code de la famille marocain, le ministre de la Justice a exposé les principales propositions validées par le Conseil des Oulémas et le souverain, mardi 24 décembre. Une réforme sensible au Maroc, alors que le législateur marche sur une ligne de crête entre modernité et conformité aux principes religieux du droit musulman. Décryptage des propositions de ce projet avec Abdessalam Saad Jaldi, chercheur senior en relations internationales au Policy Center for the New South.

Le Point

La transition énergétique, une opportunité pour le partenariat Europe-Afrique ?

Pour autant, l'ancien ministre marocain de l'Économie et des Finances, Fathallah Oualalou, y voit une opportunité pour l'Afrique et pour le royaume chérifien aussi. « Le Maroc a la chance d'appartenir à un double triangle : Afrique-Atlantique-Méditerranée (AAM) et Afrique-Méditerranée-Europe (AME) », observe ce dernier lors de sa prise de parole. Au-delà de la proximité des deux continents et de leur histoire économique partagée, son idée est de créer entre l'Afrique et l'Europe ce qu'il appelle « une verticale vertueuse ».

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Mohammed VI, le Sahel et l' « Afrique atlantique » : le nouveau schéma stratégique du Maroc

Dans quel contexte s'inscrit l'initiative marocaine visant à proposer à ses voisins enclavés un accès à la façade atlantique, et comment ce projet va-t-il concrètement pouvoir se mettre en place ? Entretien avec le professeur Jamal Machrouh, du Policy Center for the New South.

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THE SENIOR FELLOWS WHO JOINED US IN 2024



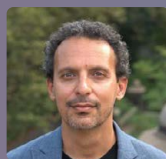
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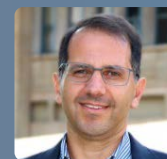
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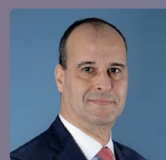
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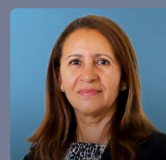
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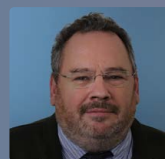
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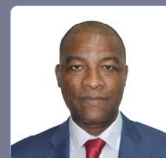
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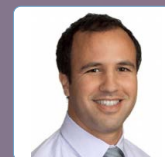
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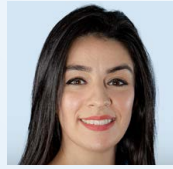
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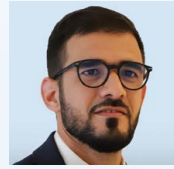
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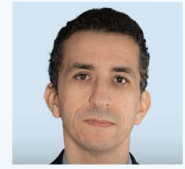
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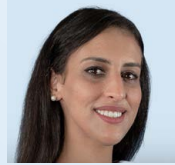
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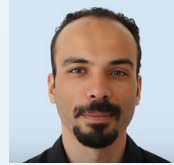
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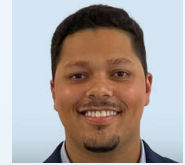
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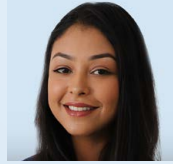
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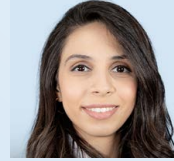
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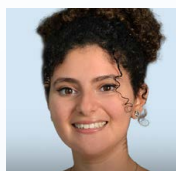
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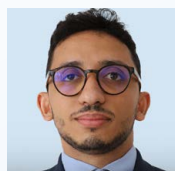
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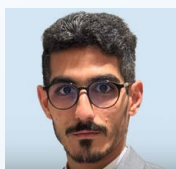
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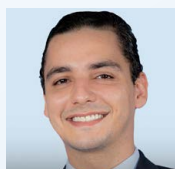
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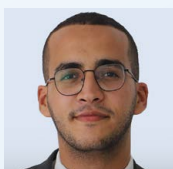
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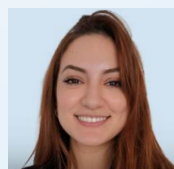
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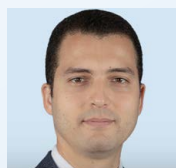
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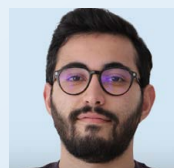
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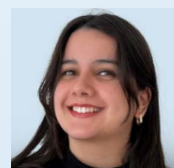
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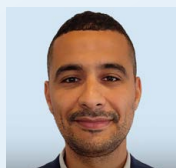
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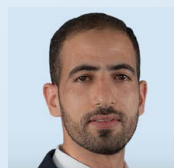
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